Brighton \& Hove City Council


| Title: | Audit \& Standards Committee |
| :--- | :--- |
| Date: | $\mathbf{2 5}$ September 2012 |
| Time: | 4.00pm |
| Venue | Council Chamber, Hove Town Hall |
| Members: | Councillors: Hamilton (Chair), A Norman <br> (Opposition Spokesperson), Duncan, Follett, <br> Lepper, Smith, Sykes and Wealls <br> Co-opted Members: Vacant (2) |
| Contact: | Ross Keatley <br> Democratic Services Officer <br> 01273 291064 <br> ross.keatley@brighton-hove.gov.uk |

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\text { including lifts and toilets }\end{array} \\
\hline & \begin{array}{l}\text { An Induction loop operates to enhance sound for } \\
\text { anyone wearing a hearing aid or using a transmitter } \\
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\text { If the fire alarm sounds continuously, or if you are } \\
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\text { the nearest available exit. You will be directed to } \\
\text { the nearest exit by council staff. It is vital that you } \\
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- You should proceed calmly; do not run and do \\
not use the lifts; \\
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- Once you are outside, please do not wait \\

immediately next to the building, but move\end{array}\right\}\)| some distance away and await further |
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| instructions; and |

Democratic Services: Audit \& Standards Committee


## AGENDA

## 25. PROCEDURAL BUSINESS

(a) Declaration of Substitutes: Where Councillors are unable to attend a meeting, a substitute Member from the same Political Group may attend, speak and vote in their place for that meeting.
(b) Declarations of Interest:
(a) Disclosable pecuniary interests not registered on the register of interests;
(b) Any other interests required to be registered under the local code;
(c) Any other general interest as a result of which a decision on the matter might reasonably be regarded as affecting you or a partner more than a majority of other people or businesses in the ward/s affected by the decision.

In each case, you need to declare
(i) the item on the agenda the interest relates to;
(ii) the nature of the interest; and
(iii) whether it is a disclosable pecuniary interest or some other interest.

If unsure, Members should seek advice from the committee lawyer or administrator preferably before the meeting.
(c) Exclusion of Press and Public: To consider whether, in view of the nature of the business to be transacted, or the nature of the proceedings, the press and public should be excluded from the meeting when any of the following items are under consideration.

NOTE: Any item appearing in Part Two of the Agenda states in its heading the category under which the information disclosed in the report is exempt from disclosure and therefore not available to the public.

A list and description of the exempt categories is available for public inspection at Brighton and Hove Town Halls.
26. MINUTES

To consider the minutes of the meeting held on 26 June 2012 (copy attached).

## 27. CHAIR'S COMMUNICATIONS

## 28. PUBLIC INVOLVEMENT

To consider the following matters raised by members of the public:
(a) Petitions: to receive any petitions presented to the full council or at the meeting itself;
(b) Written Questions: to receive any questions submitted by the due date of 12 noon on the 18 September 2012;
(c) Deputations: to receive any deputations submitted by the due date of 12 noon on the 18 September 2012.
29. MEMBER INVOLVEMENT

To consider the following matters raised by councillors:
(a) Petitions: to receive any petitions submitted to the full Council or at the meeting itself;
(b) Written Questions: to consider any written questions;
(c) Letters: to consider any letters;
(d) Notices of Motion: to consider any Notices of Motion referred from Council or submitted directly to the Committee.

## STANDARDS ITEMS

## 30. ARRANGEMENTS FOR THE REGISTER OF MEMBERS INTERESTS

(verbal update).
Ward Affected: All Wards
31. COMPLAINTS PROCEDURE

Report of the Monitoring Officer (copy attached).

Contact Officer: Brian Foley

Tel: 291229

Ward Affected: All Wards9-18
32. COMPLAINTS UPDATE 19-24

Report of the Monitoring Officer (copy attached).
Contact Officer: Brian Foley
Tel: 291229
Ward Affected: All Wards

## 33. ROTTINGDEAN PARISH COUNCIL: ADOPTION OF NEW CODE OF CONDUCT

Report of the Monitoring Officer (copy attached).
Contact Officer: Oliver Dixon
Tel: 29-1512
Ward Affected: Rottingdean Coastal
AUDIT ITEMS
34. AUDIT COMMISSION: ANNUAL GOVERNANCE REPORT 2011/12 ..... 37-86
Report of the Audit Commission (copy attached).
Ward Affected: All Wards
35. STATEMENT OF ACCOUNTS 2011/12 ..... 87-106Report of the Director of Finance (copy attached).Contact Officer: Jane StrudwickTel: 01273291255Ward Affected: All Wards
36. TARGETED BUDGET MANAGEMENT 2012/13 MONTH 2 ..... 107-154
Report of the Director of Finance (copy attached).
Contact Officer: Nigel Manvell Tel: 29-3104Ward Affected: All Wards
37. INTERNAL AUDIT PROGRESS REPORT ..... 155-160Report of the Director of Finance (copy attached).Contact Officer: Ian Withers Tel: 29-1323Ward Affected: All Wards
38. FIGHTING FRAUD LOCALLY ..... 161-180
Report of the Director of Finance (copy attached).
Contact Officer: Ian Withers Tel: 29-1323 Ward Affected: All Wards

## 39. ITEMS REFERRED FOR COUNCIL

To consider items to be submitted to the 25 October 2012
Council meeting for information.

In accordance with Procedure Rule 24.3a, the Committee may determine that any item is to be included in its report to Council. In addition, any Group may specify one further item to be included by notifying the Chief Executive no later than 10am on the eighth working day before the Council meeting at which the report is to be made, or if the Committee meeting take place after this deadline, immediately at the conclusion of the Committee meeting

## PART TWO

40. PART TWO MINUTES

To consider the part two minutes of the meeting held on 26 June 2012 (copy attached).
41. COMPLAINTS UPDATE (SEPTEMBER 2012) (EXEMPT CATEGORY 1)

Report of the Monitoring Officer (copy attached).
Contact Officer: Brian Foley Tel: 291229
Ward Affected: All Wards
42. STRATEGIC RISK MANAGEMENT ACTION PLAN FOCUS - SR4, 193-200 5 AND 8

Report of the Director Finance (copy attached).
Contact Officer: Jackie Algar Tel: 29-1273
Ward Affected: All Wards

## 43. PART TWO PROCEEDINGS

To consider whether the items listed in Part Two of the agenda and decisions thereon should remain exempt from disclosure to the press and public.

The City Council actively welcomes members of the public and the press to attend its meetings and holds as many of its meetings as possible in public. Provision is also made on the agendas for public questions to committees and details of how questions can be raised can be found on the website and/or on agendas for the meetings.

The closing date for receipt of public questions and deputations for the next meeting is 12 noon on the fifth working day before the meeting.

Agendas and minutes are published on the council's website www.brighton-hove.gov.uk. Agendas are available to view five working days prior to the meeting date.

Meeting papers can be provided, on request, in large print, in Braille, on audio tape or on disc, or translated into any other language as requested.

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## AUDIT \& STANDARDS COMMITTEE

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If you have any queries regarding this, please contact the Head of Democratic Services or the designated Democratic Services Officer listed on the agenda.

For further details and general enquiries about this meeting contact Ross Keatley, (01273 291064, email ross.keatley@brighton-hove.gov.uk) or email democratic.services@brighton-hove.gov.uk.

Date of Publication - Monday, 17 September 2012

# AUDIT \& STANDARDS COMMITTEE 

## Agenda Item 26

Brighton \& Hove City Council
BRIGHTON \& HOVE CITY COUNCIL

## AUDIT \& STANDARDS COMMITTEE

4.00pm 26 JUNE 2012

## COUNCIL CHAMBER, HOVE TOWN HALL

## MINUTES

Present: Councillors Hamilton (Co-Chair), A Norman (Opposition Spokesperson), Duncan, Follett, Lepper, Smith, Sykes and Janio

Independent Members: Dr M Wilkinson (Co-Chair), Mr P Rose
Rottingdean Parish Council Representatives: Mr J Bustard

## PART ONE

## 1. PROCEDURAL BUSINESS

1a) Declaration of Substitutes
1.1 Councillor Janio was present in substitution for Councillor Wealls.

1b) Declarations of Interest
1.2 There were none.

1c) Exclusion of the Press and Public
1.3 In accordance with section 100A of the Local Government Act 1972 ('the Act'), the Committee considered whether the press and public should be excluded from the meeting during an item of business on the grounds that it was likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press or public were present during that item, there would be disclosure to them of confidential information (as defined in section 100A(3) of the Act) or exempt information (as defined in section 100l of the Act).
1.4 RESOLVED - That the press and public not be excluded from the meeting.

## 2. MINUTES OF DECOMMISSIONED COMMITTEES

2.1 The minutes of the Standards Committee held on 17 April 2012, and the Minutes of the Audit Committee held on 24 April 2012 were noted.

## 3. CHAIR'S COMMUNICATIONS

3.1 The Co-Chair, Councillor Hamilton, thanked the Committee for agreeing the amended start time.

## 4. TERMS OF REFERENCE

4.1 RESOLVED - That the Committee note the terms of reference.

## 5. COMMITTEE START TIMES

5.1 RESOLVED - That the Committee agree a revised start time of 4.00 p.m. for all meetings of the Committee during the 2012/13 municipal year.

## 6. PUBLIC INVOLVEMENT

6.1 There were no petitions, written questions or deputations from members of the public.

## 7. ISSUES RAISED BY COUNCILLORS

7.1 There were no petitions, written questions, letters or notices of motion received from Members.

## 8. WORK PLAN FOR AUDIT \& STANDARDS COMMITTEE

8.1 The Committee considered a report of the Director of Finance in relation to the 2012/13 work programme for the Committee. The Head of Audit \& Business Risk informed the Committee that many of the agenda items follow an annual cycle.
8.2 RESOLVED - That the Committee:
a) Notes the Audit \& Standards Committee Work Programme for 2012/13 and comment on any items.
b) Requests the Head of Audit \& Business Risk to keep the Work Programme updated to reflect new items as they are identified.

## 9. COMPLAINTS UPDATE (JUNE 2012)

9.1 The Committee considered a report of the Monitoring Officer in relation to active Standards complaints, and cases where the outcome had previously not been reported; the report also included an update on complaints dealt with via the Local Government Ombudsman. It was also highlighted that Officers were proposing to change the format of the report for future Committees to include more detail; and ensure that the necessary sections were considered under as Part 2 items.
9.2 Councillor Duncan highlighted changes to the anonymity of complaints made against Members; and the Complaints Manager explained that under the proposed new regime complaints referred for investigation could be determined in public session at the final stage. Councillor Ann Norman said that she had been involved with Standards
complaints for some time, and it was her experience that the current process operated well, and there was a strong case to keep complaints confidential until the final stage to ensure investigations could be conducted properly and impartially.
9.3 Councillor Janio noted that currently all complaints could not be dismissed even if they were withdrawn, and asked if this would change under the proposed new regime. In response the Monitoring Officer said that the current regulations prescribed that all complaints had to heard, but under the new regime there could be agreement between the Monitoring Officer and the Committee so that withdrawn or vexatious complaints could be dismissed.
9.4 The Co-Chair, Dr Wilkinson, thanked the Complaints Manager and his team for excellent work they had undertaken during the period he had served as the Chair of the previous Standards Committee.
9.5 RESOLVED - The Committee note the report.

## 10. STANDARDS UPDATE

10.1 The Committee considered a report of the Monitoring Officer with an update on the changes to the regulation of standards of conduct for elected Members which would come into force on 1 July 2012. The report contained the requirements of the new regime; the work of the Cross Party Working Group on Standards and it proposed a new code of conduct for Members and a new complaints procedure based on the requirements of the Localism Act and the new regulations.
10.2 Councillor Duncan stated his concern that the proposals should not be disproportionate considering the limited sanctions the regime would able to impose. He asked about the short period between when the regulations would come into force, and when the new regime could be approved at the Council meeting on 19 July 2012. In response the Acting Assistant Head of Law explained that there were transitional provisions in place to cover this.
10.3 In response to a series of queries from Councillor Follett it was explained that: the proposed new regime only required the independent person to be consulted at the first stage of the complaint; the Council had included a self-imposed target of 3 months to deal with all complaints, and Officers had not considered it proportionate to call a Special Council meeting before 19 July 2012 to agree the new proposals. It was also highlighted that the Monitoring Officer would be contacting all Members to inform them of the new proposals regarding declaration of Members' interests, if agreed by the Committee, in the next few days.
10.4 The Committee discussed the dismissal of complaints at the first stage by the Monitoring Officer, and it was explained that the Monitoring Officer would only dismiss complaints at the first stage when they were: of a clearly vexatious nature; would not be in the public interest (for example would constitute an inefficient use of Council resources) or where, even if upheld, the complaint would not constitute a breach of the Code.
10.5 In discussion about Members withdrawing from a meeting it was suggested that an amendment could be made to Standing Orders to request a Member to withdraw from a meeting when they had a disclosable pecuniary interest. Members agreed to this addition. It was also noted that withdrawal from a meeting would include any public area or gallery. The Committee then went on to discuss disclosable non-pecuniary interests, and the Monitoring Officer highlighted the requirement to withdraw did not apply to this area; instead it would be at the discretion of Members, and it was felt that this qualification would make the code proportionate in relation to non-pecuniary interests. Councillor Lepper noted that it was important Members considered how these matters could potentially be viewed by the public; the Monitoring Officer went on to assure Members that full training would be given.

### 10.6 RESOLVED - That the Committee:

a) Recommends to Council the adoption of the new Code of Conduct for Members as set out at Appendix One with effect from the $20^{\text {th }}$ July 2012;
b) Recommends to Council the adoption of a simplified Complaints Procedure as set out at Appendix Three to the report with effect from the $20^{\text {th }}$ July 2012;
c) Instructs the Monitoring Officer to advertise a vacancy for the appointment of two Independent Persons in accordance with statutory requirements and to convene an appointment Panel of Members in accordance with the proposals in paragraphs 3.20 and 3.21 of the report;
d) Instructs the Monitoring Officer to put in place arrangements for training for Members on the new Code and arrangements for the register of Members' interests;
e) Instructs the Monitoring Officer to consult with the Parish Council and to report to the next meeting of the Audit \& Standards Committee with details of the Code of Conduct to be adopted by the Parish Council and the arrangements for the register of Parish Council interests.
f) Recommends to Council that Standing Orders be amended with effect from 20 July 2012, to require Members with a Disclosable Pecuniary Interest to withdraw from the meeting.

## 11. TARGETED BUDGET MANAGEMENT (TBM) PROVISIONAL OUTTURN 2011/12

11.1 The Committee considered a report of the Director of Finance, approved by the Policy \& Resources Committee, in relation to the targeted budget management provisional outrun 2011/12. The report outlined the provisional outturn position (Month 12) on the revenue and capital budget for the financial year 2011/12.
11.2 RESOLVED - That the Committee notes the report.

## 12. UNAUDITED STATEMENT OF ACCOUNTS 2011/12

12.1 The Committee considered a report of the Director of Finance in relation to the Statement of Accounts 2011/12. The report presented the unaudited Statement of Accounts for $2011 / 12$ for information which had not currently been audited by the external auditor. The Annual Governance report was expected at the September meeting of the Committee on the conclusion of the audit of the 2011/12 financial statements.
12.2 Councillor Janio asked a question in relation to the valuation of heritage assets, and it was explained that the valuations related to insurance valuations and were like to be higher than - and not reflect - the market value.
12.3 RESOLVED - That the Committee note the Statement of Accounts for 2011/12 and note that these are subject to audit.

## 13. REVIEW OF THE EFFECTIVENESS OF INTERNAL AUDIT 2012/13

13.1 The Committee considered a report of the Director of Finance in relation to the review of the effectiveness of the system of internal audit for 2011/12. The Head of Audit \& Business Risk informed the Committee this was a requirement and supported the Annual Governance Statement. The Head of Audit \& Business Risk informed the Committee this was a very light touch review as new Internal Audit Standards were expected soon, and a full review would be carried out against these.
13.2 The Co-Chair, Councillor Hamilton, drew Members' attention to a small change to the Code of Practice detailed at paragraph 4.1 in the report.
13.3 RESOLVED - That the Committee:
a) Considers the findings of the review of the effectiveness of the system of internal audit for 2011/12 and notes actions arising for minor improvement.
b) Note the conclusion of the review that the system of internal audit for Brighton \& Hove City Council continues to be effective and operating in accordance with accepted professional practice. Further that the Council can place reliance on the system of internal audit for the purpose of its Annual Governance Statement.
14. AUDIT COMMISSION: PROGRESS REPORT 2012/13
14.1 The Committee considered a report of the Audit Commission which formed the 2011/12 progress report and briefing, and asked the Committee to review these two areas.
14.2 Councillor Ann Norman asked questions about the progress in relation to on-going problems in payroll. It was explained that the controls in the payroll system had been tested, and it had been confirmed they operated effectively; next the expenditure would need to be tested. The Council was taking all the necessary steps to resolve this matter, but it was understood that it could not be resolved straight away and would need ongoing work. The Co-Chair, Councillor Hamilton, asked that an update be provided at a future meeting.
14.3 RESOLVED - That the Committee to receive the 2011/12 external audit progress report and briefing and note the progress made.
15. AUDIT COMMITTEE ANNUAL REPORT 2011/12
15.1 The Committee considered a report of the Director of Finance in relation to the Audit Committee Annual Report 2011/12. The report provided a summary of the previous Audit Committee's performance and achievements during 2011/12.
15.2 RESOLVED - That the Committee:
a) Agree the draft report at Appendix 1.
b) Refer the report (incorporating any amendments and additions) to Full Council for approval.

## 16. RISK MANAGEMENT PROGRAMMES - 2011/12 (OUTCOME) AND 2012/13 (PLANNED)

16.1 The Committee considered a report of the Director of Finance in relation to 2011/12 outcomes and 2012/13 planned risk management programmes. The report provided an annual progress update against the approved annual Risk Management Programme to assist the Committee in relation to the effectiveness of risk management and internal control.
16.2 Councillor Follett asked if the changes to the governance structure would affect the programme for next year, and it was explained that the changes would affect the renewal of the strategy which would be considered at the September meeting of the Committee.
16.3 RESOLVED - That the Committee:
a) Note progress against the annual Risk Management programme 2011/12 (appendix 1).
b) Approve the annual Risk Management programme 2012/13 (appendix 2).

## 17. ANNUAL INTERNAL AUDIT REPORT AND OPINION 2011/12

17.1 The Committee considered a report of the Director of Finance in relation to the Internal Audit Annual Report and Opinion 2011/12. The report provided an opinion of the effectiveness of the Council's control environment comprising governance, risk management and internal control as a contribution to the economic efficiency and effective use of resources.
17.2 The Head of Audit \& Business Risk informed the Committee that the Opinion is a key element of assurance for the Annual Governance Statement.
17.3 RESOLVED - That the Committee:
a) Note the contents of the report at Appendix 1 including the Head of Audit \& Business Risk's Opinion for 2011/12 on the adequacy and effectiveness of the Council's control environment; and
b) Note the internal audit coverage and any significant issues emerging.

## 18. STRATEGIC RISK REGISTER

18.1 The Committee considered a report of the Director of Finance in relation to the Strategic Risk Register. The report provided information for the Committee to review on the Strategic Risk register which was updated by the Strategic Leadership Board on 9 May 2012.
18.2 Councillor Follett noted that in the previous years report the risks had been assigned an owner, and this was helpful to understand how each one worked. It was agreed that the Committee would invite Strategic Directors to future meetings to discuss the risks that they had been assigned, and how they were being managed.
18.3 RESOLVED - That the Committee note the revised Strategic Risk Register (Appendix 1).
19. PART TWO MINUTES OF DECOMMISSIONED COMMITTEES
19.1 The Part 2 minutes of meeting of the Audit Committee on 24 April were noted.

## 20. BRIGHTON I360 DEVELOPMENT

20.1 As detailed in the Part 2 confidential report.
21. STRATEGIC RISK MANAGEMENT ACTION PLANS FOCUS
21.1 As detailed in the Part 2 confidential report.
22. INTERNAL AUDIT ANNUAL REPORT AND OPINION 2011/12 - OUTCOMES OF
INTERNAL AUDIT REVIEWS INTERNAL AUDIT REVIEWS
22.1 As detailed in the Part 2 confidential report.
23. DRAFT ANNUAL GOVERNANCE STATEMENT 2011/12
23.1 The Committee considered a report of the Director of Finance in relation to the Annual Governance Statement 2011/12. The purpose of the report was to present to the Council's Annual Governance Statement 2011/12 for consideration and approval.
23.2 Councillor Ann Norman raised an issue on the transfer of public health functions to local authorities and the potential impact on Section 75 partnership arrangements. In response it was explained that work would be undertaken in the current financial year on areas such as financial risk sharing; however, from 2013/14 onwards the arrangements would need to considered in the context a commissioning model, and currently the Council was awaiting further guidance to be published.
23.3 RESOLVED - That the Committee:
a) Consider the Annual Governance Statement, comment accordingly and approve for publication.
b) Note in particular the actions to further improve governance arrangements. The Audit \& Standards Committee will be updated during 2011/12 on the progress made.

## 24. PART 2 ITEMS

24.1 RESOLVED - That the Part 2 items remain exempt from disclosure from the press and public.

The meeting concluded at 7.02 pm
Signed Chair

Dated this day of

# AUDIT \& STANDARDS COMMITTEE 

## Agenda Item 31

Brighton \& Hove City Council

## Subject:

Date of Meeting:
Report of:
Contact Officer: Name: Brian Foley Tel: 293109

Wards Affected: All

E-mail: brian.foley@brighton-hove.gov.uk
Complaints procedure
25 September 2012
Monitoring Officer

## FOR GENERAL RELEASE

## 1. SUMMARY AND POLICY CONTEXT:

1.1 The Localism Act 2011 has brought into effect fundamental changes to the regulation of Standards of Conduct for elected members. The Act requires the Council to adopt arrangements for dealing with complaints about a breach of the Code of Conduct by both Council and Parish Council Members. Those arrangements replace the previous process administered under the Standards Committee (England) Regulations 2008.
1.2 On 26 June 2012 Audit and Standards Committee approved a recommendation to refer to Council a revised and much simplified arrangement for dealing with complaints about member Conduct.
1.3 On 19 July 2012 Council approved the recommendation.
1.4 The purpose of this paper is to set out in greater detail the new arrangements for dealing with the investigation and hearing of complaints. The paper consists of a short covering report; the new procedures are set out in the Appendix.
1.5 The new arrangements provide a simplified process for dealing with complaints of misconduct and the actions which may be taken against a Member who is found to have failed to comply with the Code of Conduct.
2. RECOMMENDATIONS:

It is recommended that the Committee:
2.1 Adopt the arrangements for the investigation and hearing of complaints about Member conduct as set out in Appendix 1 and as illustrated in the flow chart in Appendix 2.
2.2 Report the adopted new arrangements to Council for information.
2.3 Instruct the Monitoring Officer to develop technical procedures for the investigation and hearing of complaints to be used in conjunction with the arrangements.
2.4 Instruct the Monitoring Officer to publicise the arrangements for the investigation and hearing of complaints by whatever means he considers appropriate.

## 3. RELEVANT BACKGROUND INFORMATION

3.1 The proposed arrangements for dealing with complaints about member conduct are set out in Appendix 1. The overall approach is to set out the broad principles. Subject to Audit and Standards Committee agreeing the recommendations above, the Monitoring Officer will develop technical procedures for carrying out investigations and hearings.
4. FINANCIAL \& OTHER IMPLICATIONS:

## Financial Implications:

4.1 The recommendations are expected to result in a minor reduction in the cost of Investigations and hearings. The simplified process should reduce the overall cost of administering each case referred for investigation which could have been the subject of four panel hearings and a third tier tribunal appeal.

Finance Officer Consulted: Anne Silley Date: 24/08/12
Legal Implications:
4.2 The council's duty to put in place arrangements for investigating and determining allegations that a member has failed to comply with the council's code of conduct is provided for in section 28(6) of the Localism Act 2011.

The Localism Act does not prescribe what the arrangements should consist of, except as follows:
(i) the views of the Independent Person must be sought and taken into account before it determines an allegation it has investigated (section 28(7)); and
(ii) where the council finds that a member has failed to comply with the code, it may have regard to the failure in deciding whether to take action in respect of the member, and what action to take (section 28(11),

These requirements are included in the Arrangements proposed in Appendix 1.

Equalities Implications:
4.3 There are no Equalities implications

Sustainability Implications:
4.4 There are no Sustainability implications

Crime \& Disorder Implications:
4.5 There are no Crime and Disorder implications

Risk and Opportunity Management Implications:
4.6 There are no Risk and Opportunity Management implications.

Corporate / Citywide Implications:
4.7 The new arrangements provide the opportunity to be transparent about the conduct of our members and therefore help to enhance reputation for honesty and openness.

## SUPPORTING DOCUMENTATION

## Appendices:

1. Arrangements for the Investigation and Hearing of Complaints
2. Flow chart describing the Investigation and Hearing of Complaints

Documents In Members' Rooms

1. None

## Background Documents

1. The Localism Act 2011, Part 1, Chapter 7

## Appendix 1

# Brighton \& Hove City Council and Rottingdean Parish Council arrangements for dealing with allegations of breaches of the Members' Code of Conduct under the Localism Act 2011 

1
Context
These "Arrangements" set out how a person may make a complaint that an elected or co-opted Member of Brighton \& Hove City Council (the 'City Council') or Rottingdean Parish Council (the 'Parish Council') has failed to comply with that authority's Code of Conduct, and sets out how the City Council will deal with allegations of a failure to comply with either authority's Code of Conduct.

## 2 The Code of Conduct

The City Council and Parish Council have each adopted a Code of Conduct for its respective Members which is available for inspection on each authority's website and on request from Reception at Brighton Town Hall, or from the Standards and Complaints Team

Making a complaint
If a person wishes to make a complaint, they should write to
The Monitoring Officer
c/o Standards and Complaints
Brighton \& Hove City Council
Grand Avenue
Hove
BN3 2LS
Or email
Complaints@brighton-hove.gov.uk
Or use our web form
www.brighton-hove.gov.uk/complaints

The Monitoring Officer is a senior officer of the City Council who has statutory responsibility for maintaining the register of Members' interests and who is responsible for administering the system in respect of complaints of Member misconduct.

To ensure that we have all the information which we need to be able to process a complaint, the complainant is asked to provide us with their name and a contact address or email address, so that we can acknowledge receipt of the complaint and keep them informed of its progress. If a person wants to keep their name and address confidential, they are asked to explain their reasons in the space provided on the complaint form. The City Council does not normally investigate anonymous complaints, unless there is a clear public interest in doing so.

We will acknowledge receipt of the complaint as soon as possible and within a maximum of 5 working days of receiving it, and will keep the person informed of the progress of their complaint.

The Member against whom the complaint is directed will be notified that a complaint has been received as soon as possible and within a maximum of 5 working days of receiving it unless the Monitoring Officer considers that doing so may prejudice any investigation into the complaint.

The Council aims to complete the complaint process within a maximum of three months from receipt of the complaint.

## 4 Will the complaint be investigated?

The Monitoring Officer will review every complaint received and, after consultation with the Independent Person, take a decision as to whether it merits formal investigation. This decision will normally be taken within 10 working days of receipt of the complaint. The Monitoring Officer will then inform the complainant and the Member of his decision and the reason for that decision.

Where the Monitoring Officer requires more information to help him reach a decision, he may ask for additional comments from the complainant and may request information from the Member against whom the complaint has been made.

The Monitoring Officer may decide a complaint does not merit investigation if:

- It is about someone who is no longer a member of the Council.
- The complaint if proven could not amount to a breach of the code.
- The complaint is vexatious or frivolous
- It would not be in the public interest to do so, which could for example include cases where:
- There has been a long delay before the complaint was made.
- The complaint appears to be minor, politically motivated, malicious or not sufficiently serious to warrant further action.

This list is not intended to be exhaustive and the Monitoring Officer may decide that a complaint does not merit formal investigation for any other reason which appears to him/her to be relevant.

The Monitoring Officer may seek to resolve the complaint informally, without the need for a formal investigation. An informal resolution may involve the Member accepting that his/her conduct was unacceptable and offering an apology, or some other action on their part. Where the Member makes a reasonable offer of informal resolution, but the complainant is not willing to accept that offer, the Monitoring Officer will take account of this in deciding whether the complaint merits formal investigation.

The Monitoring Officer has the discretion to refer the decision as to whether a complaint merits an investigation to the Standards Panel if it appears appropriate to do so.

If the complaint identifies conduct which, on the face of it, is a criminal offence or regulatory breach by any person, the Monitoring Officer may refer the matter to the Police or and appropriate regulatory body as well as or in lieu of an investigation by the City Council.

## 5 How is the investigation conducted?

If the Monitoring Officer decides that a complaint merits formal investigation, he will appoint an Investigating Officer, who may be another senior officer of the City Council, an officer of another local authority or an external investigator. The Investigating Officer will have discretion as to how the investigation is carried out.

The Investigating Officer would normally ask the complainant and the Member to provide their explanation of events, and will identify what documents he/she needs to see and who he/she needs to interview. In exceptional cases, it may be appropriate to keep the identity of the complainant, witnesses, or key documents confidential where disclosure might prejudice the investigation.

The Investigating Officer will produce a draft report and will send copies of that draft report, in confidence, to the complainant and to the Member concerned, to give both an opportunity to identify any matter in that draft report which requires more consideration.

Having received and taken account of any comments on the draft report, the Investigating Officer will send his/her final report to the Monitoring Officer. If the Monitoring Officer is not satisfied that the investigation has been conducted properly, he may ask the Investigating Officer to reconsider his/her report.

Copies of the final report will be sent to the complainant and the member concerned.

6 What happens after the Monitoring Officer has received the Investigating Officer's report.

The Monitoring Officer will send the matter for a hearing before the Standards Panel.

## Hearing

The Monitoring Officer will refer the Investigating Officer's report to the Standards Panel which will conduct a hearing before deciding whether the member has failed to comply with the Code of Conduct and, if so, whether to take any action in respect of the member.

The Monitoring Officer will require the Member to give his/her response to the Investigating Officer's report, to identify what is likely to be agreed and what is likely to be in contention at the hearing. The Chair of the Standards Panel (after consulting with the Monitoring Officer) may issue directions as to the manner in which the hearing will be conducted.

The Standards Panel may conclude that the member did not fail to comply with the Code of Conduct, and so dismiss the complaint.

If the Standards Panel concludes that the member did fail to comply with the Code of Conduct, the Chair will inform the member of this finding and the Standards Panel will then consider what action, if any, the Standards Panel should take as a result of the member's failure. In doing this, the Standards Panel will give the member an opportunity to make representations to the Panel, but will then decide what action, if any, to take in respect of the matter.

7 What action can the Standards Panel take where a member has failed to comply with the Code of Conduct?
7.1 The actions the Standards Panel may take in relation to a member of the City Council who has failed to comply with its code of conduct include -
(i) Publishing its findings in respect of the member's conduct;
(ii) Writing a formal letter to the councillor found to have breached the code;
(iii) Reporting its findings to Council for information;
(iv) Formal censure;
(v) Recommending to the member's Group Leader that he/she be removed from any or all committees or sub-committees of the Council;
(vi) Recommending the Monitoring Officer to offer appropriate training.
7.2 Where the Standards Panel finds that a member of the Parish Council has failed to comply with its code of conduct, the Standards Panel may make a recommendation to the Parish Council as to whether to take action in relation to the member, and what action to take. However, the actual decision as to whether to take action against the member, and what action to take, rests with the Parish Council.

Should the Parish Council decide to take action against a member who has failed to comply with its code, the actions available to them include those listed in 7.1 above except for items (iii) and (v).
7.3 The Standards Panel has no power to suspend or disqualify the Member or to withdraw members' basic or special responsibility allowances.

## 8 What happens at the end of the hearing?

At the end of the hearing, the Chair will state the decision of the Standards Panel as to whether the Member failed to comply with the Code of Conduct and as to any actions which the Standards Panel resolves to take (or recommends that the Parish Council take in relation to a Parish Council member).

As soon as reasonably practicable thereafter, the Monitoring Officer shall prepare a formal decision notice in consultation with the Chair of the Standards Panel, send a copy to the complainant and the member, make that decision notice available for public inspection and report the decision to the next convenient meeting of the Audit and Standards Committee.

## 9 Who are the Standards Panel?

The Standards Panel is a Sub-Committee of the Council's Audit and Standards Committee. Membership will consist of three elected members with one from the Green party and one each from Conservative and Labour groups, and an Independent Person who will attend the meeting in their statutory advisory capacity. Its membership will be drawn from Audit and Standards Committee and will be based on member availability. The Panel will elect one of its members to act as Chair.

The Independent Person is invited to attend all meetings of the Standards Panel and his or her views are sought and taken into consideration before the Standards Panel takes any decision on whether
the Member's conduct constitutes a failure to comply with the Code of Conduct.

## 10 Who is the Independent Person?

The Independent Person is a person who has applied for the post following advertisement of a vacancy for the post, and has been appointed by a positive vote from a majority of all the members of Council. The statutory role of the Independent Person is set out in section 28(7) of the Localism Act.

## 11 Revision of these arrangements

The Audit and Standards Committee may by resolution agree to amend these arrangements, and has delegated to the Monitoring Officer the right to depart from these arrangements where he considers that it is expedient to do so in order to secure the effective and fair consideration of any matter.

12 Appeals
There is a right of appeal for the complainant and for the member against a decision of the Standards Panel. This is without prejudice to the right of the complainant to refer the matter to the Local Government Ombudsman.

The complainant or member should write to the Monitoring Officer, stating they wish to appeal the Standards Panel decision, giving their reasons for doing so. A request for an Appeal must be received within 10 working days of the original Hearing.

A Standards Panel composed of different members to the one that heard the original case will consider the case. The Panel may dismiss or uphold the appeal. If they uphold the appeal they may substitute the original decision with a new decision on the proviso that the complaint was properly investigated. If the Panel considers that essential information was not included in the investigation they may refer the complaint back to the investigation stage.

## Appendix 2 - Standards Complaints Procedure



# AUDIT \& STANDARDS COMMITTEE 

## Agenda Item 32

Brighton \& Hove City Council

Subject:<br>Date of Meeting:<br>Report of:<br>Contact Officer: Name: Brian Foley<br>Tel: 293109<br>Wards Affected: All<br>E-mail: brian.foley@brighton-hove.gov.uk<br>Complaints Update<br>25 September 2012<br>Monitoring Officer

FOR GENERAL RELEASE

## 1. SUMMARY AND POLICY CONTEXT:

1.1 The Localism Act 2011 has required the Council to adopt new arrangements for dealing with complaints about a breach of the Code of Conduct by Council and Parish Council Members. Those arrangements replace the previous process administered under the Standards Committee (England) Regulations 2008.
1.2 The process for dealing with complaints of misconduct and the actions which may be taken against a Member under the new arrangements are the subject of a separate paper.
1.3 This paper updates the Audit and Standards Committee on allegations about member conduct following the last report to Audit and Standards Committee on 26 June 2012. Cases which have been closed are summarised in Appendix 1.
2. RECOMMENDATION:
2.1 That the Committee note the report.
3. RELEVANT BACKGROUND INFORMATION
3.1 The timescales for dealing with complaints as set out in the new arrangements are as follow:

- Complaints about Member conduct should be acknowledged as soon as possible and within a maximum of 5 working days.
- The complainant should be informed within 10 working days how the matter will be dealt with.
- The whole complaint process should be completed within 65 working days from the date of receipt to date of hearing.
3.2 The Transitional Arrangements set out under the Localism Act required that any complaint dealt with under the Standards Committee (England) Regulations 2008 which had not been concluded by 01 July 2012 should be dealt with under the new Localism Act arrangements.
3.3 There are two complaints which fall into this category; the outcome of one case is recorded in the Appendix. The second case has yet to be concluded.
3.4 There has been one complaint received after the Standards Regulations ceased to operate but before the new arrangements could be adopted. The outcome of this complaint is also recorded in the Appendix.

4. FINANCIAL \& OTHER IMPLICATIONS:

Financial Implications:
4.1 The costs of complaints in terms of administration and compensation are met within the allocated budget.

Finance Officer Consulted: Anne Silley
Date: 24 August 2012
Legal Implications:
4.2 The report is for noting only. The statutory framework under which complaints about Member conduct are dealt with are covered in the body of the report. The transitional arrangements referred to in paragraph 3.2 above are set out in the Localism Act 2011 (Commencement No. 6 and Transitional, Savings and Transitory Provisions) Order 2012: SI 2012/1463

Lawyer Consulted: Oliver Dixon Date: 30 August 2012
Equalities Implications:
4.3 There are no Equalities implications

Sustainability Implications:
4.4 There are no Sustainability implications

Crime \& Disorder Implications:
4.5 There are no Crime and Disorder implications

Risk and Opportunity Management Implications:
4.6 There are no Risk and Opportunity Management implications
Corporate / Citywide Implications:
4.7 There are no Corporate or Citywide implications

## SUPPORTING DOCUMENTATION

## Appendices:

1. Summary of the decisions for complaints that have been concluded.

Documents In Members' Rooms

1. None

Background Documents

1. None

## Appendix 1 - Summary of the decisions for complaints that have been concluded.

| Audit \& Standards Case | 1 |
| :--- | :--- |
| S\&C Reference Number | BHC-005373 |
| Date Received | $11 / 03 / 2011$ |
| Days to Acknowledge | 1 day |
| Days for Monitoring Officer to reply |  |
|  |  |
| Complainant | Member of the Public |
| Summary of Complaint |  |
| The Complaint concerned an allegation about inappropriate dancing at the end <br> of a Council Budget Meeting. |  |

## Section of Code of Conduct that applies

Paragraph 3(1) You must treat others with respect
Paragraph 5 You must not conduct yourself in a manner which could reasonably be regarded as bringing your office or authority into disrepute.

## Summary of / Reason for Decision

The original Investigating Officer was unable to reach a conclusion on the matter. A second Investigating Officer found there was insufficient evidence to substantiate the allegation. The complainant could not be certain that the person she observed dancing in the way described was the councillor named in the complaint. The councillor accused of the misconduct strenuously denied the allegation and gave a clearly reasoned explanation why it could not have been her. There was circumstantial evidence to suggest that the inappropriate dancing had occurred however it was apparent that the councillor referred to in the allegation was not involved in the incident. The identity of the councillor who had been observed to be dancing inappropriately has not been revealed.

Both the complainant and the Member were satisfied that the matter should be brought to a close. The Monitoring Officer concluded that this had been a case of mistaken identity and it would not be in the public interest to try to pursue the matter any further and closed the case.

| Audit \& Standards Case | 3 |
| :--- | :--- |
| S\&C Reference Number | BHC-009244 |
| Date Received | $30 / 07 / 2012$ |
| Days to Acknowledge | 1 day |
| Days for Monitoring Officer to reply | 10 days |
|  |  |
| Complainant | Member of the Public |
|  |  |
| Summary of Complaint <br> The complainant stated that a councillor was in breach of contract with the <br> member's party having been the sole councillor to vote against gay marriage. <br> The complainant said that he found the members behaviour highly offensive. |  |

## Section of Code of Conduct that applies

There was no Code of Conduct in place at time statement was made.

## Summary of Decision

The Monitoring Officer decided the complaint should not be investigated as a potential breach of the member's code of conduct.

At the time the councillor made the statement, the Council had not adopted the new code of conduct. There was therefore no code of conduct in force and consequently it would not be possible to conclude that the member had breached a code of conduct that applies to members.

Secondly, The Council, as a public authority, is required to comply with the statutory requirements in the Human Rights Act 1998. Article 10 of schedule 1 to the Act provides, under the title of "Freedom of expression:"
"Everyone has the right to freedom of expression. This right shall include freedom to hold opinions and to receive and impart information and ideas without interference by public authority and regardless of frontiers."

The Monitoring Officer decided that the complaint should not be referred for investigation. No views were expressed either way on the rightness or wrongness of the statements made by the member. The Monitoring Officer's role was simply to look at the complaint in the context of the rules then in force as they apply to Members, including the provisions of the Human Rights Act.

## AUDIT \& STANDARDS COMMITTEE

## Agenda Item 33

Brighton \& Hove City Council

| Subject: | Rottingdean Parish Council: adoption of new code <br> of conduct |  |
| :--- | :--- | :--- |
| Date of Meeting: | 25 September 2012 |  |
| Report of: | Monitoring Officer |  |
| Contact Officer: | Name: | Oliver Dixon <br> Email: <br> oliver.dixon@brighton-hove.gov.uk |
| Ward(s) affected: | All (01273) 291512 |  |

## FOR GENERAL RELEASE

## 1. SUMMARY AND POLICY CONTEXT:

1.1 On 26 June 2012 the Audit \& Standards Committee instructed the Monitoring Officer to consult with Rottingdean Parish Council over the new standards regime required by the Localism Act 2011, and to report back to the Committee with details of the code of conduct adopted by the Parish Council in response, including arrangements for the register of Parish Council members' interests.
1.2 This report fulfils that instruction.
2. RECOMMENDATIONS:
2.1 That the Committee note the report.

## 3. RELEVANT BACKGROUND INFORMATION:

3.1 Under the Localism Act 2011, Brighton \& Hove City Council (the 'City Council') has a role to play in the new standards regime applicable to Rottingdean Parish Council (the 'Parish Council'), namely:
(i) in assisting the Parish Council interpret and apply the code of conduct, where the code they adopt is the same as that adopted by the City Council;
(ii) in establishing and maintaining a register of interests of Parish Council members; and
(iii) in investigating and making decisions about allegations of a breach by a Parish Council member of the Parish Council code of conduct.

Items (ii) and (iii) are statutory duties.
3.2 In accordance with Audit \& Standards Committee instructions, the Monitoring Officer worked with the Parish Council Chairman on the implications of the new standards regime, including the choices available to the Parish Council as regards the adoption of a new code of conduct and the categories of interests contained in the code.
3.3 This culminated in a report by the Monitoring Officer to the Parish Council for consideration by their members on 6 August 2012. The report (but not its appendices) is reproduced at Appendix 1 for information.
3.4 The Monitoring Officer's key recommendations were for the Parish Council to adopt the same code and amendment to standing orders as adopted by the City Council on 19 July 2012. The amended standing orders require a member who has declared a disclosable pecuniary interest in an item to leave the meeting room while the matter is debated and voted upon.
3.5 The code of conduct recommended to the Parish Council differed from that adopted by the City Council in one respect only: the paragraph on interests arising in relation to overview and scrutiny was removed from the Parish Council version, as overview and scrutiny is not a parish council function.
3.6 The Monitoring Officer and another City Council lawyer attended Parish Council members shortly before the start of their full meeting on 6 August 2012, to present the report and to answer queries particularly relating to the legal definition of certain disclosable pecuniary interests as set out in the Regulations ${ }^{1}$. Members were also given a copy of DCLG's guide for councillors 'Openness and transparency on personal interests' published on 2 August 2012.
3.7 At their ensuing meeting, the Parish Council agreed the Monitoring Officer's recommendations, thus bringing a new code of conduct and an amended set of standing orders into force at the close of business. For reference, the relevant extract from the Parish Council minutes is set out in Appendix 2.
3.8 The code adopted by the Parish Council requires their members to declare not only disclosable pecuniary interests, a legal duty in any event, but certain other disclosable interests. Parish Council members have duly completed their declaration of interests forms and returned them to the Monitoring Officer. This will enable the Monitoring Officer to discharge his statutory duty of:
(i) making a copy of the Parish Council register of interests available for inspection at a place in Brighton \& Hove (the chosen location being Kings House);
(ii) publishing the Parish Council register of interests on the City Council website; and
(iii) providing the Parish Council with a copy of the register, to enable it to publish the register on its own website.

[^0]3.9 The Parish Council will, in accordance with the law, publicise the adoption of its new code of conduct. To complement this, the City Council has made a brief statement on its own website about the Parish Council having adopted a new code.
4. CONSULTATION
4.1 The Monitoring Officer and his team briefed Parish Council members both in person and with a full report and other documentation before their meeting on 6 August 2012 to help them reach an informed decision about their duties and options under the standards provisions in the Localism Act.
5. FINANCIAL \& OTHER IMPLICATIONS:

## Financial Implications:

5.1 The costs incurred by the Monitoring Officer in briefing and filing a report to the Parish Council, and in discharging his statutory duties in relation to the Parish Council register of members interests, are covered by the Legal Services revenue budget for 2012/13.

The cost of any investigation and assessment carried out by the Monitoring Officer relating to allegations of a breach of the Parish Council code of conduct would be met from the Legal Services revenue budget. The Monitoring Officer has assessed the likelihood of an investigation of this nature being required as low.

Finance Officer Consulted: Anne Silley
Date: 14/08/12

Legal Implications:
5.2 These are addressed in the body of the report.

Lawyer Consulted: Oliver Dixon
Date: 13/08/12
Equalities Implications:
5.3 None

Sustainability Implications:
5.4 None

Crime \& Disorder Implications:
5.5 None

Risk and Opportunity Management Implications:
5.6 None

Public Health Implications:
5.7 None

Corporate / Citywide Implications:
5.8 None

## SUPPORTING DOCUMENTATION

## Appendices:

1. Monitoring Officer report of 6 August 2012 to Rottingdean Parish Council
2. Minutes of 6 August 2012 Parish Council meeting. (Relevant extract only).

## Background Documents

1. Part 1, chapter 7, of the Localism Act 2011
2. The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012. Statutory Instrument no. 2012/1464.
3. 'Openness and transparency on personal interests - a guide for councillors', published by the Department for Communities and Local Government on 2 August 2012.

## Rottingdean Parish Council

| Subject: | Standards Update |
| :---: | :---: |
| Date of Meeting: | 6 August 2012 |
| Report of: | Monitoring Officer of Brighton \& Hove City Council |
| Contact Officers: | Abraham Ghebre- <br> Ghiorghis <br> Tel: 291500 |
|  | abraham.ghebre-ghiorghis@brighton-hove.gov.uk |
|  | Oliver Dixon Tel: 291512 oliver.dixon@brighton-hove.gov.uk |

## 1. SUMMARY AND POLICY CONTEXT:

1.1 The Localism Act 2011 makes fundamental changes to the regulation of standards of conduct for elected Members. Although these changes came into force was on 1 July 2012, regulations detailing the commencement of the new arrangements and the registration of interests for Members and co-opted Members were not made until $8^{\text {th }}$ June 2012, presenting local authorities with a difficult timetable for implementation.
1.2 At its meeting on 26 June 2012, the Audit \& Standards Committee of Brighton \& Hove City Council (the 'City Council') recommended (i) the adoption of a new code of conduct for its members, and (ii) a new complaints procedure for dealing with allegations that a member has failed to comply with the code.
1.3 These recommendations, together with the proposed wording of the new code and complaints procedure, were put to a meeting of the full City Council on 19 July 2012 and both were approved.
1.4 The Audit \& Standards Committee instructed the City Council Monitoring Officer to consult with Rottingdean Parish Council (the 'Parish Council') and report back with details of the code of conduct they had adopted under the new standards regime, and the arrangements made for the register of interests of members of the Parish Council.
1.5 This report updates the Parish Council on the requirements of the new regime, and proposes a new code of conduct for Members and a new complaints procedure, based on the requirements of the Localism Act and the new Regulations.

## 2. Recommendations <br> It is recommended that the Parish Council: <br> 2.1 Adopts the new Code of Conduct for Parish Council Members, as set out at Appendix 1;

2.2 Agrees to publicise its adoption of the new code on the Parish Council website;
2.3 Notes the simplified Complaints Procedure as set out at Appendix 2;
2.4 Agrees the revised wording of standing orders 38-40 to reflect the new regime, as set out at Appendix 3;
2.5 Notes the requirement to publish its register of interests on the Parish Council website, on receipt of relevant data from the Monitoring Officer;
2.6 Ensures that each of its members completes the declaration of interests set out at Appendix 4 and returns it to the Monitoring Officer, via the Clerk, by 31 August 2012.

## 3. Code of Conduct

3.1 Under the Localism Act 2011 ('the Act'), the Parish Council must adopt a code dealing with the conduct that is expected of members and co-opted members of the Parish Council when they are acting in that capacity.
3.2 The Parish Council's new code of conduct must, when viewed as a whole, be consistent with the following seven principles:-

- Selflessness
- Integrity
- Objectivity
- Accountability
- Openness
- Honesty
- Leadership
3.3 The Parish Council is free to decide its own code. It has the option of adopting the same code of conduct adopted by the City Council or developing and adopting a different code, subject to complying with the above principles and the statutory requirements regarding disclosable pecuniary interests.
3.4 Historically, the Parish Council code has mirrored that of the City Council, with minor variations to reflect the different range of functions performed by the Parish Council, and it is recommended that this approach be taken again in the interests of consistency. Doing so also ensures that issues relating to the code considered from time to time by the City Council's Audit \& Standards Committee and Standards Panels apply equally to the Parish Council.
3.5 A new code of conduct for the City Council was recommended by the Audit \& Standards Committee on 26 June 2012 and adopted by the City Council on 19 July 2012. The wording of this code, again adapted to render it specific to the Parish Council, is attached at Appendix 1.
3.6 The key change from the current code that all Members will need to be aware of relates to the disclosure of interests in Part 2 of the Code. The concepts of personal and prejudicial interests are replaced with 'Disclosable Pecuniary Interests' (DPIs) and 'Other Disclosable Interests'.
3.7 DPIs are defined in the Disclosable Pecuniary Interests Regulations 2012, and a member's failure to comply with the requirements is a criminal offence. A DPI must be registered or declared at the meeting and a Member may not participate in any discussion or vote taken on that matter at a meeting.
3.8 The categories of DPI included in the City Council's new code (at Part 2 Section 8) are taken directly from the new Regulations to ensure clarity for Members in relation to their legal obligations.
3.7 In order to ensure that there are no allegations of bias or undue influence, the City Council has amended its Standing Orders to provide that a Member with a DPI leave the room for that item; a suffix to paragraph 10 of the City Council's code reflects this provision. Accordingly, it is recommended that the Parish Council make a corresponding amendment to its own Standing Orders 38-40; the revised text is produced at Appendix 3, for adoption.
3.8 The Act requires local authorities, including parish councils, to make provision in its code and its register for both pecuniary and non-pecuniary interests. The latter category is not further defined in law, and the City Council has chosen to classify these as 'Other Disclosable Interests'. These are interests that are not DPIs and do not therefore carry criminal sanctions. This category broadly picks up what was covered by the old category of personal interests, but with a narrower scope to be consistent with the new approach to the Code. 'Other disclosable interests' must be disclosed at the meeting but there is no requirement not to participate or to leave the meeting.
3.9 The Parish Council has the option of replicating the City Council's category of 'other disclosable interests' in its code and register, or defining its own category of non-pecuniary interests. Appendices 1 and 4 have been drafted on the assumption that the Parish Council will follow the form adopted by the City Council. If the Parish Council wish to devise its own category of non-pecuniary interests, these appendices will need amending accordingly.
3.10 Throughout the new disclosure of interests provisions, the definition of a 'relevant person' is much narrower than in the previous code and applies only to a spouse or civil partner or someone a member is living with as if they are a spouse or civil partner. (The previous provisions applied to any family member or 'close associate' and their employers).


### 3.11 Dealing with misconduct complaints

3.12 The Act requires the City Council to make arrangements for investigating and deciding on complaints about a breach of the code by City Council and Parish Council members.
3.13 The City Council has replaced the old process, which was long-winded and cumbersome, with a simplified and shortened version which, among other benefits, enables the Monitoring Officer, in consultation with the Independent Person, to make an initial consideration as to whether a complaint requires investigation.
3.14 On $19^{\text {th }}$ July 2012 the City Council adopted the revised complaints procedure and associated principles set out at Appendix 2, which the Parish Council is invited to note.
3.16 City Council officers are developing the procedures that accompany the new complaints process, and these will be presented to the Audit \& Standards Committee in September 2012, for consideration.
3.17 If a complaint is made about an alleged breach of the code by a Member or coopted member of the Parish Council, it is the responsibility of the City Council to investigate and determine the complaint. Where a breach is determined to have occurred, it is for the Parish Council to decide whether to take action and what action to take.
3.18 Where a failure is found, the range of actions the Parish Council can take is limited and must be directed at securing the continuing ability of the Parish Council to discharge its functions effectively. In practice, this can include the following:-

- Formal letter to the Councillor found to have breached the Code;
- Press release/other publicity.
3.19 A failure to register or declare, without reasonable excuse, Disclosable Pecuniary Interests is a criminal offence under the Act and a matter for police investigation rather than for the City Council's complaints process. The Magistrates Court is empowered, on conviction, to impose a maximum level 5 fine (currently £5,000) and an order disqualifying the person from being a Member of the relevant authority for up to five years.


### 3.20 Independent Person

3.21 The Act requires the City Council to appoint at least one independent person to advise the authority in relation to complaints of a breach of the code. In addition, a member or co-opted member of the Parish Council whose conduct is the subject of a complaint relating to the code, may seek the view of the independent person.
3.22 The Monitoring Officer is currently advertising a vacancy for the appointment of two independent persons.

### 3.23 Register of Interests

3.24 It is the responsibility of the Monitoring Officer to establish and maintain a register of interests of members and co-opted members of the Parish Council.
3.25 To enable him to comply, members of the Parish Council are requested to complete the declaration of interests form at Appendix 4 and send it to the Monitoring Officer by $31^{\text {st }}$ August 2012.
3.26 On receipt of completed declarations, the Monitoring Officer must:
(i) make a copy of the Parish Council's register of interests available for inspection at a location in Brighton \& Hove at all reasonable hours; and (ii) publish the register on the City Council's website.
3.27 The Parish Council must publish its register of interests on its own website, using data made available to it by the Monitoring Officer.

### 3.28 Publicity

3.29 The Act requires the Parish Council to publicise its adoption of a new code "in such manner as it considers is likely to bring the adoption to the attention of persons who live in its area".
3.30 The City Council will publicise the adoption on its website (www.brightonhove.gov.uk), but it is recommended that the Parish Council does so on its website too.

### 3.31 Audit \& Standards Committee

3.32 One of the functions of the City Council's Audit \& Standards Committee is to advise both the City Council and Parish Council on their codes of conduct and the arrangements for investigating and determining complaints about a breach of the these codes. Whenever the Committee considers an item of relevance to the Parish Council, a member of the Parish Council is welcome to attend the meeting, and may advise the Committee at the invitation of the Chairman.
3.33 Details of the Committee's meeting dates and agendas can be found on the City Council's website via this link:
http://present.brighton-hove.gov.uk/ieListMeetings.aspx?CId=699\&Year=2012

## SUPPORTING DOCUMENTATION

## Appendices:

1. Draft Code of Conduct
2. Complaints Procedure and General Principles
3. Revised wording for Standing Orders 38-40
4. Declaration of interests form

## Extract from Minutes of the Rottingdean Parish Council Meeting held on 6 August 2012

5. Adoption of the new Code of Conduct: Details had been circulated to all Parish Councillors and City lawyers Abraham Ghebre-Ghiorghis and Oliver Dixon had attended a pre-Council meeting to clarify the changes and answer questions. The adoption of the Code was proposed by Cllr Humphreys, seconded by Cllr Webzell and unanimously agreed. It was accepted that Councillors should continue to declare any interests at the start of each meeting even if such interests were on the Register.
6. Variation of Standing Orders: It was agreed that if a member had a pecuniary interest in an agenda item they should leave the meeting while this was discussed and not remain in the hall as a member of the public. The Variation of Standing Orders as published and circulated was proposed by Cllr Considine, seconded by Cllr Delow and unanimously agreed.

## AUDIT \& STANDARDS COMMITTEE

## Agenda Item 34

Brighton \& Hove City Council

## Subject:

Date of Meeting:
Report of:
Contact Officer:

Annual Governance Report 2011/12
25 September 2012
Audit Commission
Helen Thompson Tel: 08447981790 helen-thompson@audit-commission.gov.uk All

## FOR GENERAL RELEASE

## 1. SUMMARY AND POLICY CONTEXT:

1.1 The Annual Governance Report summarises the findings of the 2010/11 audit which is now substantially complete. It includes the key messages arising from the audit of the financial statements and the results of work undertaken to assess the Council's arrangements to secure value for money in its use of its resources.
1.2 I plan to issue an unqualified opinion on the financial statements.
1.3 I intend to issue an unqualified conclusion stating you have proper arrangements to secure economy, efficiency and effectiveness in your use of resources.

## 2. RECOMMENDATIONS:

2.1 To consider the annual governance report and:

- Take note of the adjustments to the financial statements which are set out in Appendix 3 of the report.
- Agree to adjust the errors in the financial statements which management has declined to amend set out in Appendix 2 of the report or set out the reasons for not amending the errors.
- Approve the letter of representation on behalf of the Council before the audit opinion and value for money conclusion are given. A draft of the letter of representation is included at Appendix 4 of the report. This contains management's reasons for not adjusting errors in the financial statements set out at Appendix 2 of the report.
- Agree your response to the proposed action plan included at Appendix 6 of the report.

Audit 2011/12
Brighton \& Hove City Council
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Key messages
This report summarises the findings from my 2011/12 audit which is substantially complete. It
includes the messages arising from my audit of your financial statements and the results of the
work I have undertaken to assess your arrangements to secure value for money in your use of
resources.
Financial statements
As at 25 September 2012 I expect to issue an unqualified audit opinion.
You continue to produce good quality draft financial statements in accordance with statutory deadlines and your internal timetable. The financial statements submitted for audit were complete, internally consistent and compliant with extant accounting and disclosure requirements. This is a result of effective closedown processes and arrangements to produce and quality review the draft financial statements prior to submission for audit. The financial statements were supported by good quality working papers and I have identified only a relatively small number of errors and other issues as part of my work.
Your internal financial control arrangements remain sound except for the control environment within your payroll system. I am satisfied risks caused by the weaker control environment in payroll are recognised by both management and the Audit \& Standards Committee. There has been a clear focus throughout the year on improving the payroll control environment. However, some actions that could help improve internal control, for example reducing the relatively high level of complexity of the Council's payroll, cannot be quickly or easily achieved.


## Value for money (VFM)

 economy, efficiency and effectiveness in your use of resources.You are a high spending Council compared to your nearest neighbours although your spending is reducing at a slightly quicker rate than average. Available data also suggests you have high unit costs relative to others. A number of your service areas with higher unit costs are where you spend a large proportion of your total budget. I am satisfied you have adequate arrangements to be able to understand, assess and improve the value for
better evaluate the specification of services currently delivered and focus the process of service delivery primarily on what is needed and most valued by the service user. You should seek to apply this type of evaluation more widely to assess what changes need to be made to deliver services with greater economy, efficiency and effectiveness.
You have sound financial plans which properly reflect both your priorities and the significant financial challenges you face. You have a good track record of delivery against those plans and you have shown that you are able to set and deliver value for money improvement programmes as part of your annual budget. However, given the scale of the medium term financial challenges you face it is likely you will need to think more radically about your current methods and level of service provision if you are to continue to deliver the value for money improvement needed to maintain your financial resilience.


## Financial statements

Your financial statements and annual governance statement are important means by which the Council accounts for its stewardship of public funds. As elected Members you have final responsibility for these statements. It is important that you consider my findings before you
adopt the financial statements and the annual governance statement.

## Opinion on the financial statements

Subject to satisfactory clearance of outstanding matters, I plan to issue an audit report including an unqualified opinion on the financial statements. Appendix 1 contains a copy of my draft audit report.
Errors in the financial statements
I detected a number of errors during the course of audit that I wish to draw to your attention. Corrected errors are summarised in Appendix 3 . Where errors were detected in relation to a specific and significant risk, or where errors have led to agreed recommendations, they are considered in more detail in the main body of the report. Details of errors that management has declined to correct are set out in full in Appendix 2.

## Significant risks and my findings

Committee in April 2012 within my 2011/12 Audit Plan. I report my findings against each of these risks in Table 1
In planning my audit I identified significant and specific risks to my audit of your financial statements. I reported those risks to the Audit \& Standards

Table 1: Risks and findings

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## Payroll

Although controls within your Midland i-Trent payroll system are capable of giving material assurance, my work, and the work of internal audit, has highlighted significant weaknesses in the operation of controls. As in previous years I am therefore unable to rely on controls to gain assurance for my opinion on the financial statements.

The weaknesses in the operation of controls within payroll create a risk of misstatement and fraud. This is recognised by both management and the Audit and Standards Committee, as those charged with four of the 40 cases selected for detailed testing:
in one case overtime payments had been made on the basis of an unauthorised
timesheet. You have subsequently provided evidence to support the payment made; and

- in three cases there was no documentary evidence to support the pay-point and level of allowances paid to staff working in schools. In all cases you have subsequently provided evidence to support the level of payments made. Although the work of my team was well supported by payroll staff there remained difficulties in locating records to evidence the expenditure tested. This was particularly true for Council staff working in schools where employees may have one substantive role, but also undertake additional duties at a different rate of pay.

I have considered the totality of my findings in this area. Although I have concluded that there is no material impact on my opinion or evidence of fraud, my findings continue to show that the control environment within payroll remains weaker than for your other main financial systems. Given the high level of expenditure generated by the payroll
 transactions to gain assurance for my audit opinion.

Where I sought to test payroll transactions in 2010/11 difficulties in finding documentation and other evidence to support payments caused delays in my work. My team therefore worked with officers responsible for payroll to undertake as much of this testing as possible before the financial statements were produced.
system you need to continue to address this. I am satisfied that this is recognised by both management and the Audit \& Standards Committee. There has been a clear focus throughout the last year on improving the control environment within the system, including extensive communication with your payroll system provider. However, some actions that could help improve internal control, for example reducing the relatively high level of complexity of the Council's payroll, cannot be quickly or easily achieved. I have raised a recommendation on the need to continue to focus attention on the improvement of the control environment in payroll. I also consider this in the section of my report where I comment on significant weaknesses in internal control.
There were delays in the production of a year end data return of pensions contributions required by East Sussex Pension Fund (ESPF). This was caused by difficulties in extracting data accurately from the payroll system in the required format. These delays meant that ESPF was not able to operate some year end controls in a timely manner. The operation of these controls gives assurance over pensions data included in your financial statements. This in turn impacted adversely on the planned timetable for the auditor of ESPF to test the operation of these controls and provide me with assurance for my opinion on your financial statements. You recognise the need to improve the format, timeliness and accuracy of pensions data extracted from your payroll system and have been actively liaising with your payroll system supplier to address this. See recommendation 2

## Finding



Finance officers have liaised with my team over the course of the year and have shared
proposals on how you intend to account for your relationship with Seaside in your
$2011 / 12$ financial statements. I have considered and challenged those proposals. This
challenge has included detailed audit work on calculations, documentation and other
supporting evidence.
Based on my work undertaken to consider the evidence supporting your proposals I am
not minded to challenge your view that:

- there is no group relationship between the Council and Seaside. I have therefore
accepted your conclusion that group accounts are not required in $2011 / 12$;
the lease of transferred buildings should be accounted for as a finance lease in your
$2011 / 12$ financial statements; and
sums paid to the Council should be accounted for as capital receipts in your
$2011 / 12$ financial statements. My team has also undertaken detailed audit work on a sample of properties transferred
to Seaside to check that you have accounted for the transfer in accordance with your
proposals. Specifically this work checked that the details of the transfer agree with the requirements of the over-arching agreement between the Council and Seaside and that the accounting adopted in practice accords with the accounting for finance leases required by the 2011/12 code of practice on local authority accounting (the Code). There are no issues arising from this work that I wish to bring to your attention and I am satisfied that the accounting treatment adopted in your 2011/12 financial statements is materially consistent with the requirements of the Code. As part of my work I identified a risk that your relationship with Seaside should be accounted for as a service concession arrangement under the international standard IFRIC 12. If applicable, this would require you to account for the assets transferred under the arrangement with Seaside on your own balance sheet. Your view is the
 to recognise as capital receipts in your financial statements.

There are two main issues arising from this arrangement that impact on my 2011/12 responsibilities in relation to the financial statements:

There may be a group relationship between you and Seaside that would require you to produce group financial statements in 2011/12.

Accounting for the arrangement involves the exercise of judgement by management. In particular, the classification of the lease of land and buildings as a finance or operating lease has an impact on how you recognise receipts from Seaside for the transferred properties in your accounts.
minded to challenge your view. This is because it is reasonable to conclude that the Council does not have control over the price charged by Seaside for services delivered. I am therefore satisfied that your relationship with Seaside should not be accounted for as a service concession arrangement in your 2011/12 financial statements.

## I also consider your relationship with Seaside as part of my work to give a value for

 money conclusion later in this report.Finding
arrangement is not a service concession for the purposes of IFRIC 12 . I have
considered your representations to me and available supporting evidence and I am not
minded to challenge your view. This is because it is reasonable to conclude that the
Council does not have control over the price charged by Seaside for services delivered.
I am therefore satisfied that your relationship with Seaside should not be accounted for
as a service concession arrangement in your $2011 / 12$ financial statements.
I also consider your relationship with Seaside as part of my work to give a value for
money conclusion later in this report.

- impact on Council or Academy budgets.
I am satisfied that you have accounted in accordance with your proposals and that the
accounting treatment adopted complies with the requirements of the Code.
I identified one issue as part of my work this area which I wish to bring to your attention.
Depreciation of approximately $£ 294,000$ was charged in the year on the new school.
Your accounting policy is to not charge depreciation on a new asset until the year
following acquisition or the year after the asset becomes operational. Depreciation
charged on BACA in $2011 / 12$ is therefore not in line with your stated accounting policy
and is a non-trivial error in your financial statements. As this impacts on $2011 / 12$ only
you have decided not to correct this error in your financial statements - see Appendix 2 .
This finding only affects disclosures in your financial statement and has no overall
impact on Council or Academy budgets.
The error arose because the main building expenditure was transferred from assets
under construction into operational land and buildings in your asset register at the start
of the financial year. This triggers an automatic depreciation calculation in the system.
All other acquisitions and transfers from assets under construction were made at the
end of the year to avoid a depreciation charge being triggered by the system.
You plan to complete Portslade Aldridge Community Academy (PACA) in $2012 / 13$ and
this will be accounted for in a similar way to BACA in your $2012 / 13$ financial statements.
It is therefore important that you avoid a similar error arising when PACA assets are


## Falmer Academy

The new school for Brighton Aldridge Community
Academy (BACA) was held on your $2010 / 11$ balance
sheet as an asset under construction.
The new school was completed and transferred to the
possession of BACA in August 2011. It became
operational as the main school premises in September
2011. The school land and buildings are subject to a
long-term lease that will start on completion of the
contract. The final legal execution of the lease will not
now take place until the $2012 / 13$ financial year. There is
therefore some exercise of judgement required to
determine how the asset and associated changes should
be accounted for in your $2011 / 12$ financial statements.
Finance officers liaised with my team over the course of
the year and shared proposals on how you intended to
account for BACA in your $2011 / 12$ financial statements.

## 

transferred from assets under construction into operational land and buildings on your
asset register.
See recommendation 3

Waste management private finance initiative (PFI) -
energy from waste facility
energy from waste facility
The energy from waste facility
The energy from waste facility at Newhaven is now
operational. Although accounting arrangements for the
joint waste management PFI are well established specific
entries will be needed to bring the facility on to your 2011/12 balance sheet.
As in previous years, I engaged a technical specialist to review the accounting for the joint waste management
PFI in your 2011/12 financial statements. This work included specific consideration of the accounting entries to bring the energy from waste facility on to your balance sheet.

## Housing Revenue Account (HRA) self-financing

Under self-financing you will be required to take a calculated share of the national HRA debt onto your balance sheet. In return you will no longer pay negative subsidy to the Department for Communities and Local Government. Although the new system of HRA selffinancing will not start until 2012/13, borrowing of around £18 million will be secured and will come on to your balance sheet at the end of March 2012. There is a risk
that this is not accounted for correctly in your financial


Heritage assets
The 2011/12 code of practice on local authority
The 2011/12 code of practice on local authority
You established sound processes and management controls for the identification and, heritage asset disclosures made in your financial statements are complete and comprehensive. 30 Horng (he Code) his a risk that you may not be able to identify and account for all heritage assets within the time available.

A heritage asset is a tangible asset with historical,
artistic, scientific, technological, geophysical or
environmental qualities that you hold and maintain principally for its contribution to knowledge and culture.

This may include historical monuments, museum artefacts or works of art. You are now required to
specifically identify and disclose such assets. You also may have to value and recognise assets meeting this definition on your 2011/12 balance sheet.

My work in this area included an evaluation of the management controls you have in place to identify and
potentially value and recognise significant heritage
assets. I also undertook testing to check that you have accounted for and disclosed heritage assets in
accordance with FRS 30 and the Code.


## Significant weaknesses in internal control

It is your responsibility to develop and implement systems of internal financial control and to put in place proper arrangements to monitor their adequacy and effectiveness in practice. My responsibility as your auditor is to consider whether you have put adequate arrangements in place to satisfy yourselves that the systems of internal financial control are adequate and effective.
I have tested the controls of the Council only to the extent necessary for me to complete my audit. I am not expressing an opinion on the overall effectiveness of internal control. I have reviewed the Annual Governance Statement and can confirm that:
it complies with the requirements of CIPFA/SOLACE Delivering Good Governance in Local Government Framework; and
it is consistent with other information that I am aware of from my audit of the financial statements.
The following weaknesses in internal control are only those I have identified during the audit that are relevant to preparing the financial statements.

## Table 2: Internal control issues and my findings

## Description of weakness

Midland i-Trent payroll
The control weaknesses identified continue to create a risk that:

- Expenditure generated by the payroll system is not correctly classified on the general ledger.
- Expenditure generated by the payroll system is not accurately recorded on the general ledger.
- The payroll system transactions recorded on the system have not actually occurred or do not relate to the Council.
I am satisfied these issues are recognised by the Council. There has been a clear focus during the year from both management and the Audit \& Standards Committee on improvement of the control environment within the system, including extensive communication with your payroll system provider. It is essential that this focus is maintained and improvements in internal control in this area are secured as a matter of priority.
See recommendation 1.
- The signatory file of budget holders and staff who have
authorisation to sign timesheets and expense claims was not up to date.
My work to document and walkthrough your Midland i-Trent payroll system confirmed that control weaknesses within the system have not yet been addressed. Although controls have been established that are capable of preventing and detecting material misstatement they are not operated consistently or insufficient evidence is retained to support the operation of the controls. I noted the following issues at the time of my review (January 2012):
- Pre-vetting reports are run from the system before each payroll is finalised and paid. Checking of individual reports is
delegated to a number of different staff with corrections to the
payroll processed as necessary. There is, however, no
consistent check to ensure that this process is completely and correctly undertaken


## There was a continuing backlog in scanning records and

supporting documentation.

## Journals processed on the general ledger

Manual adjustment journals processed on the general ledger are Weaknesses in the internal control environment for journals create a risk that

## Potential impact and management action

income and expenditure is misclassified on the general ledger and misreported in your financial statements.
You have considered the recommendation I raised in this area last year and have implemented a control with effect from the end of February 2012. You have introduced a scheme of on-screen authorisation for journals that are considered high risk or more complex. I have not tested the operation of this control as it did not operate through the whole financial year. I am, however, satisfied that it is properly focused on those areas of your accounts that are most susceptible to manipulation or error.
The number and value of recode journals processed increases the risk of misclassified expenditure in your accounts. The need to process this number of amount of officer time. I am satisfied some of these adjustments have been caused by restructuring of Council services. However, you should continue to review and improve processes for updating the general ledger with details of expenditure generated by the payroll system.

## See recommendation 4

## Description of weakness

not always subject to formal checking and authorisation. For the majority of the year staff were able to raise and authorise all journals processed on the general ledger.
I raised similar weaknesses in journal controls as part of my 2009/10 and 2010/11 annual governance reports.
As part of my work in this area I also found that payroll recode journals of a gross value of approximately $£ 19.6$ million have been processed on your general ledger in the year. The journals affected more than 15,000 individual payments. I tested a number of these transactions as part of my general testing of journals processed on your general ledger. This testing identified no errors and I am satisfied that classification of payroll expenditure on the general ledger and in the financial statements is materially correct.

## Control accounts

 As part of my work on payroll I reviewed your payroll controlaccount balance at the end of the financial year. Although good progress had been made in reconciling the account approximately $£ 160,000$ of the account balance at year and could not be fully supported.
misclassified expenditure in your accounts. The need to process this number of journals to correct the coding of expenditure also consumes a significant

## Other matters

I am required to communicate to you significant findings from the audit and other matters that are significant to your oversight of the Council's financial reporting process including the following: - Qualitative aspects of your accounting practices. - Matters specifically required by other auditing standards to be communicated to those charged with governance. For example, issues about fraud, compliance with laws and regulations, external confirmations and related party transactions. - Other audit matters of governance interest.
The matters I wish to report are set out in table 3.
Table 3: Other matters

arrangements as part of my work which I wish to bring to your attention.

## Children and Young People's Trust

The provider agreement with SCT is out of date and refers to South Downs Health NHS Trust which is SCT's predecessor body. The commissioner agreement with BHCPCT is out of date. It was drafted for the 2010/11 financial year and stipulates that it should be updated annually. It has not been updated for 2011/12 and you are therefore reliant on the default provisions of the agreement. The agreement identifies the Council as the host body for a pooled commissioning budget. In 2011/12 the Council
hosted approximately $£ 67$ million or 98 per cent of the total funds spent under the pool. However, approximately $£ 1.5$ million of funds were spent directly with providers by BHCPCT and not pooled. The arrangement is not therefore operating as a true pooled budget or being accounted for as such in your 2011/12 financial statements. You account for any over or under spending in relation to the services you provide directly ( $£ 57$ million expenditure in 2011/12) and BHCPCT accounts for over and under
spending in relation to the services it directly commissions ( $£ 1.5$ million expenditure in $2011 / 12$ ). The split of over or under spending on services commissioned by the
Council from SCT ( $£ 9.7$ million expenditure in $2011 / 12$ ) is agreed between both bodies each year.
There were material errors in the disclosure of funding contributions and expenditure originally presented at Note 8 to the financial statements. The financial statements have been amended to correct this.

## Adult social care

The commissioner agreement with BHCPCT dates from 2007 and is out of date. Although the commissioning agreement allows for funds to be pooled the arrangement is not currently operated as a pooled budget and is not being accounted for as such in your financial statements. There are no documented financial risk sharing arrangements
in place apart from in the provider agreement with SPFT where you agree to share the

## Findings

impact of any over or under spending equally with the Trust. The split of over or under spending outside of the agreement with SPFT is agreed between the partner bodies each year.

There was a non-trivial error in the disclosure of provider spending for adult social care in the disclosure at Note 8 to the financial statements. You have corrected this in the revised financial statements.

There is a need to revisit, clarify and update your section 75 partnership arrangements for the commissioning and provision of services to adults, children and young people. You should also ensure that there is an effective process for checking the accuracy of the disclosure of commissioner and provider expenditure under these arrangements in the draft financial statements.

## See recommendation 6.

I note you have disclosed an ongoing action in your 2011/12 annual governance
statement to review partnership and governance arrangements with health. In particular: supporting the implementation of the shadow Health and Wellbeing Board;
preparing for the transfer of public health functions to local government; and
to respond to structural change in the NHS which will affect existing section 75 agreements.

| Issue | Findings |
| :---: | :---: |
| necessary to bring the asset into use. You have also accounted for the section 106 contribution in an earmarked reserve. | reconsider your arrangements and accounting in this area. See recommendation 7. |
| My work on your 2010/11 Whole of Government Accounts (WGA) return identified non-trivial grossing-up of internal recharges in your 2010/11 comprehensive income and expenditure statement. This has the impact of over stating income and expenditure. You have revised your arrangements to reduce the possibility of this recurring in 2011/12. | As part of my testing of revenue grant income and contributions I detected that some capitalised salary costs had been revised from revenue by crediting income rather than expenditure in your consolidated income and expenditure account. This over stated income and expenditure by approximately $£ 472,000$. <br> You should continue to review your internal process to minimise the possibility of double counting income and expenditure in the consolidated income and expenditure statement. <br> See recommendation 8. |
| I review and test your year end processes to reconcile your bank accounts and other cash balances reported in your financial statements. I am satisfied that your processes are sound overall, but I have identified a small number of issues. | I identified a difference of $£ 60,000$ between the bank balance on the general ledger and your reconciliation schedule relating to schools cash balances. This difference was originally caused by the merger of two schools during 2010/11. Although the reconciling item is below the triviality level for my audit, and I am satisfied it does not indicate any higher value discrepancies, it relates to cash and is more sensitive. You should continue to investigate the difference and take appropriate action to clear it as appropriate. <br> See recommendation 9. <br> I identified an unmatched balance on the reconciliation of your payments accounts of approximately $£ 80,000$ which originates from the bank reconciliation module of your cash management system. Although the reconciling item is below the triviality level for my audit, and I am satisfied it does not indicate any higher value discrepancies, it relates to cash and is more sensitive. You should continue to investigate the difference and take appropriate action to clear it as appropriate. <br> I have also identified a discrepancy in your processes for accounting for payments that straddle financial year end between payments initiated by financial systems which are |

## Findings

integrated in your general ledger and payments initiated by financial systems external to your general ledger. Although this has not resulted in inconsistent treatment or any error in your financial statements in 2011/12 there is potential for it to do so in the future. You should therefore review your internal processes in this area to ensure accounting treatments are consistently applied.

## See recommendation 10.

> See recommendation 11.


## Recommendation


Whole of Government Accounts
Alongside my work on the financial statements, I have also reviewed and reported to the National Audit Office on your WGA return. The extent of my review and the nature of my report were specified by the National Audit Office. My work in this area identified a relatively small number of errors in the WGA return. The WGA return has been amended to correct some of these errors. I have reported uncorrected errors to the National Audit Office.
I am required to conclude whether the Council put in place proper arrangements for securing
economy, efficiency and effectiveness in its use of resources. This is the value for money
conclusion.
Background and approach
I assess your arrangements against the two criteria specified by the Commission which I reported to you in my $2011 / 12$ Audit Plan.
The main risk that is relevant to my value for money conclusion continues to arise from funding reductions in the comprehensive spending review and
the resulting need to continue to secure significant efficiencies to achieve your medium term financial plans. In light of this I have undertaken the
following work to inform my $2011 / 12$ value for money conclusion:
I have used the Audit Commission's VFM profile database, and other available information on cost, to consider your costs relative to your
statistical nearest neighbours;
I have considered your arrangements to compare costs and outcomes against others to form a view on the level of understanding you have on
the value for money delivered. In particular, I have considered your arrangements to ensure that commissioners have adequate information on
costs and outcomes to make properly informed decisions; and
Indit Commission
I have set out below my findings relevant to the two criteria in table 4 .
I intend to issue an unqualified conclusion stating that the Council has proper arrangements to secure economy, efficiency and effectiveness in the
use of its resources. I include my draft conclusion in Appendix 1 .
spending matches your priorities.
Table 4: Value for money conclusion criteria and my findings

## Based on the Audit Commission's VFM profile database, which uses 2010/11

 spending data, the Council is high spending relative to its statistical nearest neighbours. This is true for both your overall spending and for your major service areas individually, where spending is generally in the top ten per cent. However, your overall spending is reducing, and reducing at a slightly quicker rate than at your nearest neighbours.The Council's costs per unit of activity, your unit costs, also appear high relative to other local authorities. This is the case for the majority of your service areas based on available data. A number of the service areas with higher unit costs are where you spend a large proportion of your overall budget, for example children's social care, older people and adult learning difficulties. However, these unit cost comparisons are based on information dating from 2009/10, and there are accepted difficulties in identifying reliable data to compare unit costs. You recognise this and have disclosed a risk in your 2011/12 annual governance statement of a more general reduction in the availability of reliable comparative data, and the impact this may have on your ability to benchmark your value for money in the future.

High absolute levels of spending and high unit costs do not necessarily equal poor value for money. A range of variables drive your spending and costs. It is therefore essential that you are able to identify, monitor and compare these variables to arrive at an informed view of the value for money you deliver. For example: - Relatively high levels of demand for a service can lead to high levels of spending absolutely, and high spending per head of population relative to others. You
therefore need to be able to quantify and understand the drivers of demand for your services relative to others.

Certain service costs are subject to significant local variation, for example regional variations in labour costs and the value of property. This can lead to relatively high levels of absolute spending and unit costs. You therefore need to be able to identify service costs that are genuinely subject to significant local budgets, for example by achieving cost reductions and by improving efficiency and productivity.

| Criteria | Findings |
| :---: | :---: |
| Securing economy efficiency and effectiveness <br> The organisation has proper arrangements for challenging how it secures economy, efficiency and effectiveness. <br> Focus for 2011/12: <br> The organisation is prioritising its resources within tighter budgets, for example by achieving cost reductions and by improving efficiency and productivity. | Based on the Audit Commission's VFM profile database, which uses 2010/11 spending data, the Council is high spending relative to its statistical nearest neighbours. This is true for both your overall spending and for your major service areas individually, where spending is generally in the top ten per cent. However, your overall spending is reducing, and reducing at a slightly quicker rate than at your nearest neighbours. <br> The Council's costs per unit of activity, your unit costs, also appear high relative to other local authorities. This is the case for the majority of your service areas based on available data. A number of the service areas with higher unit costs are where you spend a large proportion of your overall budget, for example children's social care, older people and adult learning difficulties. However, these unit cost comparisons are based on information dating from 2009/10, and there are accepted difficulties in identifying reliable data to compare unit costs. You recognise this and have disclosed a risk in your 2011/12 annual governance statement of a more general reduction in the availability of reliable comparative data, and the impact this may have on your ability to benchmark your value for money in the future. <br> High absolute levels of spending and high unit costs do not necessarily equal poor value for money. A range of variables drive your spending and costs. It is therefore essential that you are able to identify, monitor and compare these variables to arrive at an informed view of the value for money you deliver. For example: <br> - Relatively high levels of demand for a service can lead to high levels of spending absolutely, and high spending per head of population relative to others. You therefore need to be able to quantify and understand the drivers of demand for your services relative to others. <br> - Certain service costs are subject to significant local variation, for example regional variations in labour costs and the value of property. This can lead to relatively high levels of absolute spending and unit costs. You therefore need to be able to identify service costs that are genuinely subject to significant local |

## Findings

variation and the impact this has on your spending relative to others.
A high service specification can lead to high levels of absolute spending and high unit costs compared to others. The specification of a service will in turn depend on a number of factors such as policy decisions on the level of service provided relative to the level of assessed need and your attitude to service delivery risk more generally.

Based on my review I am satisfied that you have adequate arrangements to be able to understand, assess and improve the value for money you deliver. For example, you have benchmarked children's services to evaluate your level of spending compared to the needs of service users. This found that the level of need was above average at just outside of the top third of the 124 local authorities included in the comparison. However your spend, which was in the top five per cent of local authorities included in the comparison, appeared disproportionately high relative to assessed need.

Your systems thinking initiative provides another good example of where you have sought to better evaluate the specification of services currently delivered and focus the process of service delivery primarily on what is needed and most valued by the service user. You intend to use this understanding to assess what changes need to be made to deliver services with greater economy, efficiency and effectiveness. Systems thinking is a term used to describe a process where a department, service or business area deconstructs and evaluates its processes to identify potential quality improvements, cost reductions, training needs and other barriers to efficiency. The aim is to reconfigure the service so that it offers better value for money. As part of my work I have considered the systems thinking review you have undertaken in revenues and benefits administration. You estimate that the review has resulted in recurrent savings of approximately $£ 500,000$ from an original budget of approximately $£ 7$ million. It has also identified a number of key principles which should be applied to improve value for money:

A clear and up to date understanding of key customer requirements is essential to improve the value offered by a service. The service should be structured

| Criteria | Findings |
| :---: | :---: |
|  | primarily to ensure compliance with legal requirements and focus on the key needs of the service user. Parts of the existing service specification and supporting processes that are no longer required to meet these key aims can be removed to reduce costs and improve efficiency and effectiveness. <br> - To improve value for money, systems and processes should primarily be designed to deal with the usual course of business. In the majority of cases they should not primarily be focused on managing a worst case scenario. To do this, services need to understand key business and reputational risks and make reasonable and proportionate allowances for them in the way the service is operated. <br> - Staff need to be well trained and understand the purpose of the processes they follow rather than simply operating them because they are required to. <br> The next step is to seek to apply the lessons learned from this work to other areas of the Council's operations. |
| Financial resilience | My work in this area considered: |
| The organisation has proper arrangements in place to secure financial resilience. <br> Focus for 2011/12: | - your track record of delivering to budget; <br> - your budget setting processes, including the system of star chambers to challenge budget proposals; and |
| The organisation has robust systems and processes to manage effectively financial risks and opportunities, and to secure a stable financial position that enables it to continue to operate for the foreseeable future. | the robustness of your medium term financial plans and savings targets in the 2012/13 budget. |
|  | Based on my work I am satisfied that you have adequate arrangements in place to secure financial resilience. Specifically: |
|  | - you have a good track record of delivering your budget; <br> - your financial plans properly reflect the significant financial challenges you face over the medium term; |
|  | - you have well established processes for identifying savings targets and setting budgets that fit with available funding; and |
|  |  |

instigating corrective action where necessary.
Your 2012/13 budget setting process was supported by a series of star chamber
meetings of officers and members where services were required to justify and respond to challenge of their budget proposals. As part of my work I considered minutes of the meetings and detailed reports and other analysis produced in support of them. Although I noted some variation in quality I have concluded that overall they provided effective challenge and a mechanism to ensure that detailed budgets accord with your priorities. I note that the process followed deliberately allowed for some flexibility in the format of responses provided by services. I have also considered the effectiveness of some of your specific actions to secure funding for urgently needed capital works on your housing stock. This work is needed to ensure compliance with the decent homes standard by your target timescale. The transfer of 499 council dwellings to Seaside Community Homes Limited is an innovative method of both securing improvements to the transferred properties and raising capital receipts to fund the capital works needed on other council dwellings. Although successful, its innovative nature, and other changes affecting the project that were not within your control, has made it a complex, resource intensive and time consuming scheme to progress. Your housing repairs and improvement contract with your external partner Mears has also been
successful in improving value for money. It has secured both reduced repairs and maintenance costs and improved quality in terms of the consistency in standard of work delivered and the speed of response. You have a good track record of setting and delivering value for money improvement programmes as part of your annual budget. However, it is becoming increasingly difficult to secure savings of the scale needed to meet the financial challenges you face. As part of my review of current performance against 2012/13 savings targets I noted that some of your planned savings in adult social care, for example savings generated by the planned implementation of the learning disabilities accommodation and support strategy, may not be achievable as at June 2012. This is a service where there is a mature market for the provision of services
Findings
and you have already used your commissioning experience to outsource service
provision where appropriate. Although mitigating savings have been identified for
$2011 / 12$ the rising demand for adult social care these means savings may be
increasingly difficult to identify without a more fundamental review of how services
are delivered.
Given the scale of the medium term financial challenges you face it is likely you will
need to think more radically about your current methods and level of service
provision if you are to deliver the value for money improvement needed to maintain
your financial resilience. During 2012/13 you are experiencing significant changes
in your senior management with the departure of the chief executive and three
strategic directors. It is important that this level of organisational change does not
result in a loss of focus on improving the value for money delivered by the Council's
main services.
Fees

## I reported my planned audit fee in the 2011/12 Audit Plan.

I will complete the audit within the planned fee.

## Table 5: Fees

## Planned fee 2011/12 (£)

£350,550

| I will complete the audit within the planned fee. |  |
| :--- | :--- |
| Table 5: Fees | Planned fee 2011/12 (£) |
|  | $£ 350,550$ |
| Audit | $£ 52,000$ |
| Claims and returns ${ }^{\text {i }}$ | 0 |
| Expected fee 2011/12 (£) |  |
| Non-audit work | $£ 402,550$ |
| Total |  |

 nen work undertaken and the grades of staff used to deliver the work.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BRIGHTON \& HOVE CITY COUNCIL
Opinion on the Authority financial statements

 Cash Flow Statement, the Housing Revenue Account Income and Expenditure Statement, the Movement on the Housing Revenue Account
Statement and Collection Fund and the related notes. The financial reporting framework that has been applied in their preparation is applicable law
and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2011/12.
This report is made solely to the members of Brighton \& Hove City Council in accordance with Part II of the Audit Commission Act 1998 and for no other purpose, as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010.

## Respective responsibilities of the Director of Finance and auditor

As explained more fully in the Statement of the Director Finance's Responsibilities, the Director of Finance is responsible for the preparation of the and express an opinion on the accounting statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require me to comply with the Auditing Practices Board's Ethical Standards for Auditors.
Scope of the audit of the financial statements
An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting
In my opinion the financial statements:

- give a true and fair view of the financial position of Brighton \& Hove City Council as at 31 March 2012 and of its expenditure and income for the
- have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2011/12.


## Opinion on other matters

 are prepared is consistent with the financial statements.
## Matters on which I report by exception

- in my opinion the annual governance statement does not reflect compliance with 'Delivering Good Governance in Local Government: a Framework' published by CIPFA/SOLACE in June 2007;
- I issue a report in the public interest under section 8 of the Audit Commission Act 1998; - I designate under section 11 of the Audit Commission Act 1998 any recommendation as meeting and to decide what action to take in response; or
- I exercise any other special powers of the auditor under the Audit Commission Act 1998.
I have nothing to report in these respects
Respective responsibilities of the Authority and the auditor
The Authority is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.


## Conclusion on Authority's arrangements for securing economy, efficiency and effectiveness in the use of resources

 significant accounting estimates made by the Director of Finance; and the overall presentation of the financial statements. In addition, I read all the financial and non-financial information in the explanatory foreword and the Summary of Accounts to identify material inconsistencies with the audited financial statements. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my report.
## Opinion on financial statements

## I report to you if:

In my opinion, the information given in the explanatory foreword and the Summary of Accounts for the financial year for which the financial statements
I am required under Section 5 of the Audit Commission Act 1998 to satisfy myself that the Authority has made proper arrangements for securing
economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice issued by the Audit Commission requires me to report to
you my conclusion relating to proper arrangements, having regard to relevant criteria specified by the Audit Commission.
I report if significant matters have come to my attention which prevent me from concluding that the Authority has put in place proper arrangements for
securing economy, efficiency and effectiveness in its use of resources. I am not required to consider, nor have I considered, whether all aspects of
the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.
Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources
I have undertaken my audit in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria, published by the
Audit Commission in October 2011, as to whether the Authority has proper arrangements for:

- securing financial resilience; and
challenging how it secures economy, efficiency and effectiveness.
The Audit Commission has determined these two criteria as those necessary for me to consider under the Code of Audit Practice in satisfying myself
whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended
31 March 2012 .
I planned my work in accordance with the Code of Audit Practice. Based on my risk assessment, I undertook such work as I considered necessary to
form a view on whether, in all significant respects, the Authority had put in place proper arrangements to secure economy, efficiency and
effectiveness in its use of resources.
Conclusion
On the basis of my work, having regard to the guidance on the specified criteria published by the Audit Commission in October 2011, I am satisfied
that, in all significant respects, Brighton \& Hove City Council put in place proper arrangements to secure economy, efficiency and effectiveness in its
use of resources for the year ended 31 March 2012 .
Certificate
I certify that I have completed the audit of the accounts of Brighton \& Hove City Council in accordance with the requirements of the Audit Commission
Act 1998 and the Code of Audit Practice issued by the Audit Commission.

|  |  |
| :---: | :---: |
|  |  |
| I identified the following errors during the audit which management has not addressed in the revised financial statements. |  |
| Item of account | Description of error |
| Comprehensive income and expenditure statement | My substantive testing of payroll expenditure identified errors in three of the 40 cases selected for detailed testing: <br> - in one case six hours worked that were supported by an authorised timesheet had not been paid to the employee; and <br> - in two cases enhanced payments to staff were calculated at an incorrect rate of pay. In both cases this resulted in small value underpayments. <br> You have been unable to demonstrate that these errors were isolated. I have therefore extrapolated the errors to determine the likely impact on your financial statements. <br> Based on my extrapolation expenditure in the comprehensive income and expenditure statement is understated by $£ 197,000$. |
| Note 16 - Property, plant and equipment Comprehensive income and expenditure statement Balance sheet | Depreciation of approximately $£ 294,000$ was charged in the year on the new school at Brighton Aldridge Community Academy (BACA). Your accounting policy is to not charge depreciation on a new asset until the year following acquisition or the year after the asset becomes operational. Depreciation charged on BACA in 2011/12 is therefore not in line with your stated accounting policy and is a non trivial error in your financial statements. <br> Depreciation shown at Note 16 is overstated by $£ 294,000$ and the closing value of assets in the balance sheet is understated by $£ 294,000$. |

Description of error
Depreciation charged to and reversed from the consolidated income and
expenditure statement is overstated by $£ 294,000$.
You have a number of grants dealt with on a claim basis where monies are
spent in advance of the grant being received. Approximately $£ 1.7$ million of these
grants are included in the table of capital grants and contributions with conditions
attached disclosed at Note 14 and netted off capital grants received in advance.
Although this approach is disclosed at Note 14, it is not correct. A debtor should
be raised against the expenditure to reflect grant funding due.
Receipts in advance (creditors) in the balance sheet are understated by
approximately $£ 1.7$ million. Debtors in the balance sheet are understated by
approximately $£ 1.7$ million.
Appendix 3 -Corrected errors
I identified a relatively small number of errors during the audit which management has corrected in the revised financial statements:

- The gross value of corrected errors impacting on the comprehensive income and expenditure statement was $£ 3,068,000$. Correction of these errors had no impact on the Council's financial performance reported in the draft financial statements.
- There were no corrected errors impacting on the balance sheet.
- There were a relatively small number of internal consistency, disclosure and numeric errors in the explanatory foreword and notes to the financial statements.
Where errors were detected in relation to a specific and significant risk, or where errors have led to agreed recommendations, they are considered in more detail in the main body of the report.
Appendix 4 - Draft letter of
management representation


## Brighton \& Hove City Council - Audit for the year ended 31 March 2012

I confirm to the best of my knowledge and belief, having made appropriate enquiries of other directors of Brighton \& Hove City Council, the following representations given to you in connection with your audit of the Authority's financial statements for the year ended 31 March 2012.
Compliance with the statutory authorities
have fulfilled my responsibility under the relevant statutory authorities for preparing the financial statements in accordance with the Accounts and Audit (England) Regulations 2011 and the Code of Practice on Local Authority Accounting in the United Kingdom which give a true and fair view of the financial position and financial performance of the Authority, for the completeness of the information provided to you, and for making accurate representations to you.

## Uncorrected misstatements

 corrected financia either individually or in aggregate.These misstatements have been discussed with those charged with governance within the Audit \& Standards Committee and the reasons for not correcting these items are as follows.

- reason needs to be given for not correcting the unadjusted errors shown at Appendix 2.
Supporting records
I have made available all relevant information and access to persons within the Authority for the purpose of your audit. I have properly reflected and recorded in the financial statements all the transactions undertaken by the Authority.
Internal control
I have communicated to you all deficiencies in internal control of which I am aware.


## Irregularities

I acknowledge my responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud or error. I also confirm that I have disclosed:

- my knowledge of fraud, or suspected fraud, involving either management, employees who have significant roles in internal control or others

$$
\text { - } \rightarrow \text { 果 }
$$

my knowledge of any allegations of fraud, or suspected fraud, affecting the entity's financial statements communicated by employees, former employees, analysts, regulators or others; and
the results of our assessment of the risk the financial statements may be materially misstated as a result of fraud.
Law, regulations, contractual arrangements and codes of practice
I have disclosed to you all known instances of non-compliance, or suspected non-compliance with laws, regulations and codes of practice, whose effects should be considered when preparing financial statements.
Transactions and events have been carried out in accordance with law, regulation or other authority. The Authority has complied with all aspects of contractual arrangements that could have a material effect on the financial statements in the event of non-compliance.
All known actual or possible litigation and claims, whose effects should be considered when preparing the financial statements, have been disclosed to the auditor and accounted for and disclosed in accordance with the applicable financial reporting framework.
Accounting estimates including fair values
I confirm the reasonableness of the significant assumptions used in making the accounting estimates, including those measured at fair value.
I confirm that I have disclosed the identity of the Authority's related parties and all the related party relationships and transactions of which I am
aware. I have appropriately accounted for and disclosed such relationships and transactions in accordance with the requirements of the Code.

## Subsequent events

Name: Nigel Manvell
Position: Acting Director of Finance
Date: 25 September 2012


Annual Audit Letter
Letter issued by the auditor to the Authority after the completion of the audit that summarises the audit work carried out in the period and significant issues arising from auditors' work.

## Annual Governance Report

The auditor's report on matters arising from the audit of the financial statements presented to those charged with governance before the auditor issues their opinion and value for money conclusion.

## Annual Governance Statement

The annual report on the Authority's systems of internal control that supports the achievement of the Authority's policies aims and objectives.

## Audit of the accounts

the Audit Commission Act 1998.

## Audited body

A body to which the Audit Commission is responsible for appointing the external auditor.

## Auditing Practices Board (APB)

The body responsible in the UK for issuing auditing standards, ethical standards and associated guidance to auditors. Its objectives are to establish high standards of auditing that meet the developing needs of users of financial information and to ensure public confidence in the auditing process. Auditing standards

Pronouncements of the APB that contain basic principles and essential procedures with which auditors must comply, except where otherwise stated in the auditing standard concerned.
Auditor(s)
Auditors appointed by the Audit Commission.
Code (the)
The Code of Audit Practice for local government bodies issued by the Audit Commission and approved by Parliament.

> Commission (the)
The Audit Commission for Local Authorities and the National Health Service in England.

## Ethical Standards

Pronouncements of the APB that contain basic principles relating to independence, integrity and objectivity that apply to the conduct of audits and with which auditors must comply, except where otherwise stated in the standard concerned.

## Financial statements

Consolidated financial statements of an Authority and its subsidiaries, associates and jointly controlled entities.

## Internal control

The whole system of controls, financial and otherwise, that the Authority establishes to provide reasonable assurance of effective and efficient operations, internal financial control and compliance with laws and regulations.

## Materiality

The APB defines this concept as 'an expression of the relative significance or importance of a particular matter in the context of the financial statements as a whole. A matter is material if its omission would reasonably influence the decisions of an addressee of the auditor's report; likewise a misstatement is material if it would have a similar influence. Materiality may also be considered in the context of any individual primary statement
within the financial statements or of individual items included in them. Materiality is not capable of general mathematical definition, as it has both qualitative and quantitative aspects'
The term 'materiality' applies only to the financial statements. Auditors appointed by the Commission have responsibilities and duties under statute, as well as their responsibility to give an opinion on the financial statements, which do not necessarily affect their opinion on the financial statements.

## Significance

The concept of 'significance' applies to these wider responsibilities and auditors adopt a level of significance that may differ from the materiality level applied to their audit of the financial statements. Significance has both qualitative and quantitative aspects.

## Those charged with governance

Whole of Government Accounts
A project leading to a set of consolidated accounts for the entire UK public sector on commercial accounting principles. The Authority must submit a consolidation pack to the department for Communities and Local Government which is based on, but separate from, its financial statements.


## Recommendations

Recommendation 1
Continue to improve the internal control environment within the Midland iTrent payroll system as a matter of priority. In particular, ensure that all controls are operated consistently and evidence is retained to show that controls have been operated.

Head of People Centre
High
Ongoing
Agreed. We are continuing to work with Internal Audit as a high priority to improve the internal control environment. This is evidenced in the draft findings from their recent follow up on recommendations arising from the 2011/12 audit.
  Date

## Responsibility

Priority
Comments
Recommendation 2
Produce the year end data return of pensions contributions required by East Sussex Pension Fund in a timely manner.
Head of People Centre
Medium
Ongoing
Agreed. We are working with our software provider to improve the system reporting on pensions to enable the end of year return to be provided to the administering authority as soon as the year-end has balanced. This will be particularly important for the next return as the fund will be valued as at 31 March 2013.
completeness and accuracy of the reconciliation in 2012/13 at which time any unsupported balance will be considered for write off to revenue where necessary.

## Recommendation 3 <br> Ensure transfers from assets under construction into operational land and buildings are made on your asset register so that no depreciation is

 charged in accordance with your accounting policy.Principal Accountant, Central Accounting program provides a facility for transfers of assets under construction to meet the policy properly. The way the asset
register system treats assets under construction will be reviewed to enable future transfers to be recorded with a transfer date whereby the system is programmed in such a way that depreciation is not charged until the following year.
Low

## For 2012/13 financial statements

Improve processes to ensure payroll expenditure is correctly classified on the general ledger without the need for recoding. Acting Director of Finance | Medium |
| :--- |
| Ongoing |
| $\begin{array}{l}\text { Agreed. T } \\ \text { continue to }\end{array}$ | continue to work to improve the accuracy of coding.

## Recommendation 4

## Comments

Responsibility
Recommendation 5
Review the outstanding unsupported balance on the payroll control account reconciliation and write off to revenue if necessary..
Principal Accountant, Central Accounting
Medium
31 March 2013
Agreed. The process for the payroll account reconciliation is currently under review, this review will assist in improving the

Responsibility

## Priority

Date

## Priority <br> Date <br> Comments <br> Com

The People Centre and Finance will work together on implementing establishment management and Finance will

Responsibility
Priority
Date

## Comments

Revisit, clarify and update partnership arrangements under section 75 of the NHS Act 2006 for the commissioning and provision of services to adults, children and young people. Ensure there is an effective process for checking the accuracy of the disclosure of commissioner and provider expenditure under these arrangements in the draft financial statements.
Acting Director of Finance
Medium

Agreed.
Commissioning agreements will be reviewed when greater legal clarity about the status of clinical commissioning groups is available and obtained. This does not present significant risks because, in general terms, the statutory powers and functions of primary care trusts will fall to a successor health body and therefore extant section 75 agreements would remain in force with the identified successor body.
While the disclosures for section 75 agreements are not mandatory, their accuracy should be assured where they are
provided. The Council will ensure greater oversight and review of information provided by partners and will formalise this in its closedown timetable.

## Responsibility

## Priority

Date

## Comments

## Recommendation 7

Review and reconsider your accounting arrangements in situations where the Council undertakes capital works on its own assets requiring planning consent and acts as both developer and local planning authority.

> Head of Finance - Integrated Financial Management and Planning

## Medium

With immediate effect
Agreed. Accounting arrangements will be amended where the Council is required to make section 106 or community infrastructure levy payments when acting as both developer and planning authority.

Recommendation 8 expenditure statement.

Responsibility Head of Financial Services

## Medium

For 2012/13 WGA return.

Agreed. Whole of Government Accounts are complex and all public sector organisations are improving their knowledge and understanding of best practice completion of WGA statements to eliminate double-counting not only between transacting public sector organisations but also internally within each organisation. Having identified this issue, the Council will modify its procedures accordingly.
Continue to review your internal processes to minimise the possibility of double counting income and expenditure in the consolidated income and

 | Priority |
| :--- |
| Date |
| Comments |
|  |

## Recommendation 9

Clear the difference of $£ 60,000$ between bank balances on the general ledger and your reconciliation schedule relating to schools cash balances.
Principal Accountant, FC / CYPT \& Environment
Medium
By 31/3/2012
Agreed. The school accounts are reconciled on a quarterly basis. This imbalance will be investigated and cleared appropriately by the end of 2012/13.

## Responsibility

Priority
Date
Comments
Recommendation 10
Address the following in your year end bank reconciliation processes:

| - $\begin{array}{l}\text { clear the unmatched balance of approximately } £ 80,000 \text { on your year end payments account reconciliation which originates from the bank } \\ \text { reconciliation module of your cash management system; and } \\ \text { for payments that straddle year end, ensure that payments initiated by financial systems integrated in your general ledger are treated } \\ \text { consistently with payments that are initiated by financial systems outside your general ledger. }\end{array}$ |
| :--- |
| Responsibility |
| Priority |
| Principal Accountant, Income \& VAT |
| Medium |
| Comments | \(\begin{aligned} \& Ongoing <br>

\& The Council is working with its software provider to resolve the unmatched balance on the payments account <br>
\& reconciliation.\end{aligned}\)

| - $\begin{array}{l}\text { clear the unmatched balance of approximately } £ 80,000 \text { on your year end payments account reconciliation which originates from the bank } \\ \text { reconciliation module of your cash management system; and } \\ \text { for payments that straddle year end, ensure that payments initiated by financial systems integrated in your general ledger are treated } \\ \text { consistently with payments that are initiated by financial systems outside your general ledger. }\end{array}$ |
| :--- |
| Responsibility |
| Priority |
| Principal Accountant, Income \& VAT |
| Medium |
| Comments | \(\begin{aligned} \& Ongoing <br>

\& The Council is working with its software provider to resolve the unmatched balance on the payments account <br>
\& reconciliation.\end{aligned}\)

| - $\begin{array}{l}\text { clear the unmatched balance of approximately } £ 80,000 \text { on your year end payments account reconciliation which originates from the bank } \\ \text { reconciliation module of your cash management system; and } \\ \text { for payments that straddle year end, ensure that payments initiated by financial systems integrated in your general ledger are treated } \\ \text { consistently with payments that are initiated by financial systems outside your general ledger. }\end{array}$ |
| :--- |
| Responsibility |
| Priority |
| Principal Accountant, Income \& VAT |
| Medium |
| Comments | \(\begin{aligned} \& Ongoing <br>

\& The Council is working with its software provider to resolve the unmatched balance on the payments account <br>
\& reconciliation.\end{aligned}\)

| - $\begin{array}{l}\text { clear the unmatched balance of approximately } £ 80,000 \text { on your year end payments account reconciliation which originates from the bank } \\ \text { reconciliation module of your cash management system; and } \\ \text { for payments that straddle year end, ensure that payments initiated by financial systems integrated in your general ledger are treated } \\ \text { consistently with payments that are initiated by financial systems outside your general ledger. }\end{array}$ |
| :--- |
| Responsibility |
| Priority |
| Principal Accountant, Income \& VAT |
| Medium |
| Comments | \(\begin{aligned} \& Ongoing <br>

\& The Council is working with its software provider to resolve the unmatched balance on the payments account <br>
\& reconciliation.\end{aligned}\)

| - $\begin{array}{l}\text { clear the unmatched balance of approximately } £ 80,000 \text { on your year end payments account reconciliation which originates from the bank } \\ \text { reconciliation module of your cash management system; and } \\ \text { for payments that straddle year end, ensure that payments initiated by financial systems integrated in your general ledger are treated } \\ \text { consistently with payments that are initiated by financial systems outside your general ledger. }\end{array}$ |
| :--- |
| Responsibility |
| Priority |
| Principal Accountant, Income \& VAT |
| Medium |
| Comments | \(\begin{aligned} \& Ongoing <br>

\& The Council is working with its software provider to resolve the unmatched balance on the payments account <br>
\& reconciliation.\end{aligned}\)

| - $\begin{array}{l}\text { clear the unmatched balance of approximately } £ 80,000 \text { on your year end payments account reconciliation which originates from the bank } \\ \text { reconciliation module of your cash management system; and } \\ \text { for payments that straddle year end, ensure that payments initiated by financial systems integrated in your general ledger are treated } \\ \text { consistently with payments that are initiated by financial systems outside your general ledger. }\end{array}$ |
| :--- |
| Responsibility |
| Priority |
| Principal Accountant, Income \& VAT |
| Medium |
| Comments | \(\begin{aligned} \& Ongoing <br>

\& The Council is working with its software provider to resolve the unmatched balance on the payments account <br>
\& reconciliation.\end{aligned}\)

| - $\begin{array}{l}\text { clear the unmatched balance of approximately } £ 80,000 \text { on your year end payments account reconciliation which originates from the bank } \\ \text { reconciliation module of your cash management system; and } \\ \text { for payments that straddle year end, ensure that payments initiated by financial systems integrated in your general ledger are treated } \\ \text { consistently with payments that are initiated by financial systems outside your general ledger. }\end{array}$ |
| :--- |
| Responsibility |
| Priority |
| Principal Accountant, Income \& VAT |
| Medium |
| Comments | \(\begin{aligned} \& Ongoing <br>

\& The Council is working with its software provider to resolve the unmatched balance on the payments account <br>
\& reconciliation.\end{aligned}\)

| - $\begin{array}{l}\text { clear the unmatched balance of approximately } £ 80,000 \text { on your year end payments account reconciliation which originates from the bank } \\ \text { reconciliation module of your cash management system; and } \\ \text { for payments that straddle year end, ensure that payments initiated by financial systems integrated in your general ledger are treated } \\ \text { consistently with payments that are initiated by financial systems outside your general ledger. }\end{array}$ |
| :--- |
| Responsibility |
| Priority |
| Principal Accountant, Income \& VAT |
| Medium |
| Comments | \(\begin{aligned} \& Ongoing <br>

\& The Council is working with its software provider to resolve the unmatched balance on the payments account <br>
\& reconciliation.\end{aligned}\)
better communication between your payroll and central accounting teams of the basis for your estimate.
Head of People Centre
Medium
For 2012/13 financial statements
Agreed. The People Centre will coordinate with Finance on the provision of data to the scheme administrators.
If you require a copy of this document in an alternative format or in a language other than English, please call: 08447987070
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- any director/member or officer in their individual capacity; or
- any third party.
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AUDIT \& STANDARDS COMMITTEE

Agenda Item 35
Brighton \& Hove City Council

| Subject: | Statement of Accounts 2011/12 |  |
| :--- | :--- | :--- |
| Date of Meeting: | 25 September 2012 |  |
| Report of: | Director of Finance |  |
| Contact Officer: | Name: | Jane Strudwick |
|  | Email: | jane.strudwick@brighton-hove.gov.uk |
| Ward(s) affected: | All |  |

## FOR GENERAL RELEASE

## 1. SUMMARY AND POLICY CONTEXT:

1.1 This report provides information about the audit of the 2011/12 Accounts, and recommends approval of the Statement of Accounts 2011/12 and the Letter of Representation on behalf of the council.
1.2 Under the Accounts and Audit Regulations 2011, the council's Statement of Accounts for 2011/12 must be approved by Members by the 30 September 2012. Under Brighton \& Hove City Council's constitution, the Audit \& Standards Committee is charged with this responsibility.
1.3 The council's external auditors (the Audit Commission) are required to give assurance that the Statement of Accounts are free from material misstatement and to report significant matters arising from the audit.
1.4 The Audit Commission has conducted its audit of the Statement of Accounts and has recommended only a relatively small number of amendments prior to issuing their opinion and the publication of the accounts.
1.5 This report presents the revised 2011/12 Statement of Accounts following the audit. It outlines the amendments made to the financial statements since they were presented to the June committee and provides assurances to the Audit \& Standards Committee in relation to the preparation of the Statement of Accounts. It also provides information regarding the summary accounts and informs the committee of the outcome of the public inspection of the accounts. Copies of the revised Statement of Accounts are available in the Members' rooms.

## 2. RECOMMENDATIONS:

It is recommended that the Audit \& Standards Committee:
2.1 Notes the findings of the Audit Commission in their Annual Governance Report (AGR). The AGR is a separate item on this agenda.
2.2 Notes the adjusted misstatements to the 2011/12 Statement of Accounts (paragraph 7.3 and Appendix 4).
2.3 Considers the advice in relation to unadjusted misstatements and agree that they should not be adjusted for (paragraph 7.4 and Appendix 5).
2.4 Notes the results of the public inspection of the accounts (Section 9).
2.5 Approves the letter of representation on behalf of the council (Appendix 1).
2.6 Approves the management responses to the action plan in the AGR.
2.7 Approves the audited Statement of Accounts for 2011/12.
3. RELEVANT BACKGROUND INFORMATION/CHRONOLOGY OF KEY
EVENTS:
3.1 The main legislative requirements relating to the preparation, publication and audit of the council's accounts are contained in the Audit Commission Act 1998 and the Accounts and Audit Regulations 2011 made under Section 27 of the 1998 Act.
3.2 It is a requirement that the annual accounts should be prepared as soon as practicable after the end of the financial year and considered by a committee or Full Council, and approved by a resolution of that committee or Full Council by the 30 September.
3.3 The accounts must be published and signed off by the external auditor as soon as reasonably possible after the conclusion of the audit and by the 30 September.

## 4. FORMAT OF THE STATEMENT OF ACCOUNTS

4.1 As reported to the June committee, the council is required to present its financial statements on an International Financial Reporting Standards (IFRS) basis in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom (the Code), issued by the Chartered Institute of Public Finance and Accountancy (CIPFA); the 2011/12 financial statements cover the period 1 April 2011 to 31 March 2012.
4.2 The purpose of the Statement of Accounts is to provide information to a whole range of stakeholders and the general public about the financial position, financial performance and cash flows of the council and to provide answers to basic questions such as:

- What did the council's services and capital programme cost in 2011/12?
- Where did the money come from?
- What does the council own?
- What commitments does the council have and what provisions and reserves has the council set against these?
- What amounts were due and what was owed at the end of the financial year?
4.3 In accordance with the accounts and audit regulations, the Statement of Accounts includes an explanatory foreword, a statement of responsibilities
together with the core financial statements, supplementary statements, the notes to the accounts and a statement of accounting policies.
4.4 The statement would normally comprise both "Single Entity Accounts", which are in respect of wholly council controlled activities, and "Group Accounts" in respect of activities where the council has a significant interest or share in a subsidiary, associate or joint venture entity. However, there are no activities requiring the preparation of Group Accounts in 2011/12.
4.5 The Single Entity core financial statements included within the Statement of Accounts comprise the following:-
- Movement in Reserves Statement
- Comprehensive Income and Expenditure Statement
- Balance Sheet including the Balance Sheet at the beginning of the earliest comparative period (i.e. a third Balance Sheet as at 1 April 2010)
- Cash Flow Statement
- Notes to the Financial Statements
- Statement of Accounting Policies
4.6 The supplementary statements comprise the Housing Revenue Account and the Collection Fund Account.
4.7 The explanatory foreword aims to offer interested parties an easily understandable guide to the most significant matters reported in the accounts. A commentary on these key aspects of the 2011/12 Statement of Accounts is included in Appendix 3 to this report.
4.8 The Audit Commission has completed their work on the audit of the accounts and will be reporting their findings to this Committee through the Annual Governance Report. Following this report, the Audit Commission will be able to issue their audit opinion and the accounts will be published.


## 5. PREPARATION OF THE STATEMENT OF ACCOUNTS

5.1 The Statement of Accounts has been prepared in accordance with the Code of Practice on Local Authority Accounting in the UK 2011/12 (the Code), issued by CIPFA. There has been no deviation from the requirements of the Code and all accounting policies adopted by the council for the 2011/12 Statement of Accounts are in line with the requirements of the Code.
5.2 The accounts have been prepared by appropriately qualified and trained council officers who have undertaken extensive training on the requirements for preparing local government financial statements and notes. Finance officers who are involved in the preparation of the Statement of Accounts attend regular training to ensure an up to date knowledge and continuous professional development.
5.3 Officers have made reference to CIPFA's practitioner's guidance notes, disclosure checklists and other technical guidance in preparing the Statement of Accounts to ensure compliance with all statutory and other regulatory
requirements. Officers have also liaised closely, during the preparation of the financial statements, with external audit over the proposed accounting treatment of the key changes affecting the 2011/12 financial statements.
5.4 The council makes a number of critical judgements, accounting estimates and assumptions in the preparation of the financial statements; the details are disclosed in note 3 to the financial statements.
5.5 As part of the accounts preparation process, a full review of the financial statements, notes and critical accounting transactions was undertaken by senior officers within Finance. Following this review, the Statement of Accounts was then approved by the Chief Finance Officer to be issued for public inspection and audit. Evidence of this review forms part of the working papers produced for the external auditors.
5.6 During the accounts audit process, officers liaise closely with the external auditors in respect of audit queries and work closely to ensure prompt and successful resolution of these queries. During the audit of the 2011/12 accounts, there have been no disputes between council officers and external audit in relation to the required amendments to the accounts.

## 6. CHANGES TO ACCOUNTING STANDARDS

6.1 The council has adopted a change in accounting policy in respect of heritage assets.
6.2 Note 1 to the financial statements provides a summary of the changes in respect of heritage assets while the Explanatory Foreword includes a section on significant changes in accounting policies. The latter provides a more detailed explanation of the change to the treatment in accounting for heritage assets and how it has affected the council's reported financial position and cash flows.
6.3 The financial statements include a separate section detailing a summary of the council's significant accounting polices.
6.4 The main changes for the 2011/12 accounting period are summarised in Appendix 2 of this report.

## 7. AUDIT OF THE STATEMENT OF ACCOUNTS 2011/12

7.1 The Audit Commission has completed the audit of the council's accounts and their Annual Governance Report (AGR) which reports on the external assessment of the financial statements and arrangements to secure Value for Money forms part of this committee's agenda.
7.2 The AGR for 2011/12 states that the draft financial statements were of a good standard, supported by good quality working papers and were in accordance with statutory deadlines and the council's internal timetable.
7.3 During the course of the audit, the external auditors detected a relatively small number of errors in the financial statements. Amendments to the accounts were discussed and agreed with council officers; details of these amendments and the financial statements affected are included in Appendix 4 of this report.
7.4 There were other misstatements identified from the audit which were discussed by officers and the external auditor; however, for reasons set out in the letter of representation (see Appendix 1), the council has elected not to adjust the financial statements. Details of these unadjusted misstatements are detailed in Appendix 5 of this report.
7.5 Compilation of the financial statements relies on data extracted from the financial systems operated by the council including those systems which interface into the financial system. It is therefore, important for the auditors to be satisfied that these systems have adequate controls in place so that assurance can be given on the integrity of the information held within them. The main control weaknesses identified by the auditors were within the payroll system. This is a key system as it generates a large part of the council's expenditure. The auditors therefore undertook additional substantive testing, which identified a small number of errors that are not material to the authority's accounts. Recommendations by the Audit Commission to continue to improve the control environment within the payroll system are included in Appendix 6 of the AGR.

### 8.1 SUMMARY OF ACCOUNTS

8.1 Each year, the council produces a summary version of the accounts which aims to provide summarised information about the council's performance and financial standing in a clearer and easier to understand format than the prescribed layout of the main Statement of Accounts. The Summary of Accounts will be published on the council's website alongside the 2011/12 Statement of Accounts.

## 9. COMMUNITY ENGAGEMENT AND CONSULTATION

9.1 Members of the public, in accordance with the Audit Commission Act 1998, are granted access for a four-week period to the council's unaudited Statement of Accounts and are invited to enquire on any aspect of these Accounts. If a member of the public is not satisfied with the response received, they are able to lodge a formal objection to the Accounts with the Audit Commission.
9.2 This year the council received an enquiry from one member of the public. This enquiry encompassed many areas of the Accounts. Responses to the queries have been compiled and sent. At the time of writing this report, the enquiries have not resulted in any objection to the Accounts.
10. FINANCIAL \& OTHER IMPLICATIONS:

Financial Implications:
10.1 The financial implications are included in the body of the report.

Finance Officer Consulted: Jane Strudwick
Date: 05/09/12

## Legal Implications:

10.2 The legal framework for approving the council's statement of accounts is provided by regulation 8 of The Accounts and Audit (England) Regulations 2011 (statutory instrument 2011/817), relevant details of which are set out in the body of the report.
10.3 The Regulations permit either Full Council or a committee of the council to approve the statement of accounts. As noted in the report, in Brighton \& Hove it is the Audit \& Standards Committee which fulfils this statutory role.

Lawyer Consulted: Oliver Dixon Date: 07/09/12

## Equalities Implications:

10.4 There are no equalities implications arising directly from this report.

Sustainability Implications:
10.5 There are no direct environmental implications arising from this report.

Crime and Disorder Implications:
10.6 There are no direct implications for the prevention of crime and disorder arising from this report.

Risk and Opportunity Management Implications:
10.7 There has been no direct risk assessment for this report.

Public Health Implications:
10.8 There are no public health implications arising directly from this report.

Corporate / Citywide Implications:
10.9 The quality of a public authority's financial statements is of reputational importance and where the auditor gives an unqualified opinion, citizens, partners and other stakeholders can be assured that the statements present fairly the financial position of the council.

## 11. EVALUATION OF ANY ALTERNATIVE OPTION(S):

11.1 After the Accounts have been made available for public inspection, alterations may only be made with the consent of the auditor, i.e. in this case the District Auditor. The alterations in this case have received her consent.

## 12. REASONS FOR REPORT RECOMMENDATIONS

12.1 It is a statutory requirement of the current Accounts and Audit Regulations that the council's 2011/12 Statement of Accounts should be approved by Members by the 30 September 2012.
12.2 To ensure that the Audit \& Standards Committee is fully aware of the changes to the Accounts agreed with the auditor in response to the findings and recommendations arising from the audit of the accounts.

## SUPPORTING DOCUMENTATION

## Appendices:

1. Letter of Representation
2. Summary of the main changes for the 2011/12 accounting period
3. Commentary on the Statement of Accounts
4. Details of amendments made to the Financial Statements
5. Details of unadjusted misstatements

Documents in Members' Rooms

1. Statement of Accounts

## Background Documents

None

## Letter of Representation

To:
Helen Thompson
District Auditor
Audit Commission
Bicentennial House
Southern Gate
Chichester
West Sussex
PO19 8EZ

## Brighton \& Hove City Council - Audit for the year ended 31 March 2012

I confirm to the best of my knowledge and belief, having made appropriate enquiries of other directors of Brighton \& Hove City Council, the following representations given to you in connection with your audit of the council's financial statements for the year ended 31 March 2012:

## Compliance with the statutory authorities

I have fulfilled my responsibility under the relevant statutory authorities for preparing the financial statements in accordance with the Accounts and Audit (England) Regulations 2011 and the Code of Practice on Local Authority Accounting in the United Kingdom which give a true and fair view of the financial position and financial performance of the council, for the completeness of the information provided to you, and for making accurate representations to you.

## Uncorrected misstatements

The effects of uncorrected financial statements misstatements summarised in the attached schedule are not material to the financial statements, either individually or in aggregate.

These misstatements have been discussed with those charged with governance within the Audit \& Standards Committee and the reasons for not correcting these items are as follows.

## Payroll Expenditure

- There is uncertainty as to the level of overstatement of payroll expenditure in respect of this error; the value reported has been extrapolated. The extrapolated impact to the 2011/12 statements is not material.


## Property, Plant and Equipment

- This adjustment has no impact on the overall financial performance reported in the Statements;
- The impact to the 2011/12 statements is not material and the asset will be written out during 2012/13.


## Capital grants and contributions with conditions

- This is a non material error affecting classification between debtors and creditors on the Balance Sheet
- There is no impact on the net assets of the council.


## Supporting records

I have made available all relevant information and access to persons within the council for the purpose of your audit. I have properly reflected and recorded in the financial statements all the transactions undertaken by the council.

## Internal control

I have communicated to you all deficiencies in internal control of which I am aware.

## Irregularities

I acknowledge my responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud or error.
I also confirm that I have disclosed:

- my knowledge of fraud, or suspected fraud, involving either management, employees who have significant roles in internal control or others where fraud could have a material effect on the financial statements;
- my knowledge of any allegations of fraud, or suspected fraud, affecting the entity's financial statements communicated by employees, former employees, analysts, regulators or others; and
- the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.


## Law, regulations, contractual arrangements and codes of practice

I have disclosed to you all known instances of non-compliance, or suspected noncompliance with laws, regulations and codes of practice, whose effects should be considered when preparing financial statements.
Transactions and events have been carried out in accordance with law, regulation or other authority. The council has complied with all aspects of contractual arrangements that could have a material effect on the financial statements in the event of noncompliance.
All known actual or possible litigation and claims, whose effects should be considered when preparing the financial statements, have been disclosed to the auditor and accounted for and disclosed in accordance with the applicable financial reporting framework.

## Accounting estimates including fair values

I confirm the reasonableness of the significant assumptions used in making the accounting estimates, including those measured at fair value.

## Related party transactions

I confirm that I have disclosed the identity of the council's related parties and all the related party relationships and transactions of which I am aware. I have appropriately
accounted for and disclosed such relationships and transactions in accordance with the requirements of the Code.

## Subsequent events

I have adjusted for or disclosed in the financial statements all relevant events subsequent to the date of the financial statements.

Signed on behalf of Brighton \& Hove City Council
I confirm that this letter has been discussed and agreed by the Audit \& Standards Committee on 25 September 2012

Signed:

Name: Nigel Manvell
Position: Acting Director of Finance
Date: 25 September 2012

## Schedule of Unadjusted Misstatements to the Statement of Accounts

## Payroll Expenditure

There were three errors identified in the Audit Commission's substantive testing of payroll expenditure in relation to authorised hours not being paid to an employee and enhanced payments incorrectly calculated. The council has been unable to demonstrate that these errors were isolated. The extrapolated error of understatement in the Comprehensive Income and Expenditure Statement is $£ 197,000$.

## Property, Plant and Equipment

Depreciation of $£ 294,000$ was charged in error on the new school at Brighton Aldridge Community Academy (BACA). The council's accounting policy is not to charge depreciation on a new asset until the year following acquisition or the year after the asset becomes operational. The impact of this error is an overcharge of depreciation to the Comprehensive Income and Expenditure Statement and the closing value of assets being overstated.

## Capital Grants and Contributions

Expenditure of $£ 1.7$ million incurred in advance of the receipt of a capital grant or contribution has been incorrectly misclassified in the Balance Sheet as a creditor receipt in advance and should have been classified as a debtor.

## Appendix 2

## Summary of the main changes for the 2011/12 accounting period

## Heritage Assets

The 2011/12 Code requires, for the first time, the recognition of 'heritage assets'. Heritage assets are those assets held by the council that are intended to be preserved in trust for future generations because of their cultural, environmental or historical associations. They include historical buildings such as the Royal Pavilion, historic motor vehicles such as the Volks Railway, historic windmills and museum and gallery collections and works of art.

A review of the council's non current assets held (e.g. land, buildings, plant and equipment) has taken place to re-categorise assets that meet the definition for a heritage asset. The identified heritage assets are now included in the council's Balance Sheet using insurance valuations.

This change was a retrospective change in accounting policy and therefore required the recognition of the assets at 1 April 2010 (i.e. a third Balance Sheet).
The council has identified that assets to the value of $£ 7.055$ million as at 1 April 2010, that were previously held as community assets, other land and buildings and vehicles, furniture, plant and equipment, should now be recognised as heritage assets. Additional heritage assets that were not previously recognised in the Balance Sheet have also been brought on to the council's Balance Sheet in 2011/12. The total value of those assets identified as heritage assets as at 1 April 2010 is $£ 177.721$ million thereby increasing the asset value of non current assets as at 1 April 2010 by $£ 170.666$ million.
The value of heritage assets as at 31 March 2012 have been updated for revised insurance valuations in $2011 / 12$ and the value at this date is $£ 182.301$ million. Note 17 to the financial statements and the significant changes in accounting policy section of the explanatory foreword includes more detail.

## Carbon Reduction Commitment (CRC) Scheme

The financial year 2011/12 is the first year that the council is required to account for CRC emissions under the CRC scheme. The scheme is in its 'introductory phase'.
Under the scheme, the council has an obligation to purchase and surrender CRC allowances in relation to carbon dioxide emissions at the end of the financial year. The council purchases the allowances from the government and surrenders the allowances to the scheme in proportion to its reported emissions for the preceding scheme year and in accordance with the scheme requirements.

The obligation arises at the point at which the energy is consumed and carbon dioxide emitted. At this point, a liability and expense are recognised by the council with the liability being discharged by the surrendering of allowances. The measurement of the obligation is based on the requirements under the council's accounting policy for provisions. The liability is measured at the best estimate of the expenditure required to settle the obligation, normally at the current market price of the number of allowances required to meet the liability at the end of the financial year. The cost of the obligation is charged to services and is apportioned on the basis of energy consumption.

At 31 March 2012, the council had an obligation to meet its CRC responsibilities of $£ 0.271 \mathrm{~m}$ and has set aside this amount as a provision. This obligation is based on a
$\mathrm{CO}^{2}$ usage of 22,608 tonnes at $£ 12$ per tonne; the $\mathrm{CO}^{2}$ usage is based on the council's carbon footprint as at 2010/11 as submitted to the Department of Energy and Climate Change on 30th September 2011.

Note 43 to the financial statements includes more detail.

## Exit Packages

From 2011/12, 'the Code' requires the disclosure of exit packages paid to employees. Exit Packages include compulsory and voluntary severance costs, including pay in lieu of notice.

The council is required to disclose the number of exit packages in bands of $£ 20,000$ up to $£ 100,000$ and bands of $£ 50,000$ thereafter analysed between compulsory redundancies and other departures. The council is also required to disclose the total cost of packages agreed in each band. Bands can be combined where this is necessary to ensure that individual exit packages cannot be identified (except where disclosure of payments to the individuals is required elsewhere within the Code).

The council has disclosed $£ 1.695 \mathrm{~m}$ of exit packages in $2011 / 12$. Note 31 to the financial statements includes more detail.

## HRA Self Financing

With effect from 1st April 2012 the HRA subsidy system was abolished and replaced with a new system of self financing. Under the new system the council was required to take on additional debt totalling $£ 18.081 \mathrm{~m}$. This payment was made on 28 th March 2012 and is shown as an exceptional payment in the financial statements for 2011/12.

## Appendix 3

## Commentary on the Statement of Accounts

## General Fund

The level of General Fund working balance and general reserves held at 31 March 2012 was $£ 16.976$ million; this represents the working balance of the council and is deemed appropriate by the council's Chief Finance Officer. In addition there are also General Fund earmarked reserves of $£ 56.742$ million.

## Housing Revenue Account (HRA)

This account reflects the statutory requirement to account separately for local authority housing provision. It shows the major elements of housing revenue expenditure maintenance, administration, and capital financing costs - and how these are met by rents, subsidy and other income.

The 2011/12 outturn for the HRA shows a net surplus of $£ 2.020$ million. The HRA reserves now stand at $£ 6.720$ million, which is well in excess of the recommended minimum level of balances of $£ 2$ million. In addition there are also HRA earmarked reserves of $£ 0.940$ million.

## Balance Sheet (BS)

This statement is particularly technical, which is unavoidable given the requirement to observe the Code of Practice and the complex capital accounting, financial instrument and pension reporting standards. There are explanatory notes to the Balance Sheet in the Statement of Accounts.

## Non Current Assets

Total non current assets (including current assets held for sale) have increased from $£ 2,016.715$ million as at 31 March 2011 to $£ 2,102.012$ million as at 31 March 2012. The in year movement in non current assets is detailed in notes 16 to 20 to the core financial statements. The movement of $£ 85.297$ million relates to the following:

- An increase of $£ 113.031$ million for additions to PPE, heritage assets and intangible assets which reflects the significant capital investments;
- PPE and heritage assets upward revaluation transactions of $£ 45.903$ million;
- Depreciation, impairment and revaluation losses transactions of $£ 46.277$ million;
- Downward movement in the fair value of investment properties of $£ 2.086$ million;
- Disposal of non current assets of $£ 25.231$ million;
- Other movements of $£ 0.043$ million.

Gains and losses on the disposal of fixed assets are charged to the Comprehensive Income and Expenditure Statement but then reversed back out through the Movement
in Reserves Statement to ensure they do not impact on the Council Tax demand. However, the cost of disposal remains as a charge to revenue.


#### Abstract

Borrowing In accordance with the CIPFA Code on Treasury Management, the management of the council's borrowing portfolio is based on a consolidated approach and not by individual services. The level of borrowing (including the bank overdraft) has increased in the year by $£ 26.469$ million.

During 2010/11, the council entered into three forward borrowing deals totalling £30 million of which two of these deals totalling $£ 20$ million became operational in February 2011 with the other deal becoming operational in February 2012.

As a result of the abolishment of the HRA subsidy system from April 2012, the council was required to take on additional debt of $£ 18.081$ million; this amount was paid to central government on 28 March 2012 funded by five long term loans with varying


 maturity dates.Note 36 to the financial statements provides further information on borrowings.

## Investments

At 31 March 2012, the council held investments of $£ 52.911$ million. Investments are made by the in-house treasury team and the council's external cash manager. The council uses an external cash manager to take advantage of investment opportunities in specialist markets not covered by the in-house team, such as government stock.

The level of investment has reduced in year by $£ 4.082$ million. The council has placed new short term investments of $£ 599.480$ million in 2011/12 and has realised cash from the maturity of short term investments of $£ 603.611$ million.
Note 36 to the financial statements provides further information on investments.

## Revaluation Reserve

This represents any upward revaluations of assets in accordance with the Code. Any impairment of assets is also reflected in this account only to the extent that it can be offset against previous upward revaluation of the asset. Any excess impairment is charged to the Income and Expenditure Account. The reserve stands at £507.038 million as at 31 March 2012.

## Earmarked Reserves

These represent funding that has been set aside for a specific purpose. The balance of $£ 70.416$ million at 31 March 2011 decreased to $£ 57.682$ million at 31 March 2012. Details of Earmarked Reserves held can be found in note 10 to the financial statements.

## Schools' balances

Schools' balances have increased by $£ 2.501$ million from $£ 3.879$ million at 31 March 2011 to $£ 6.380$ million at 31 March 2012. All schools have the right to carry forward surpluses and overspends, within agreed limits, which will be added to, or taken from their school budget share. The $£ 6.380$ million balance includes phases as follows: primary schools $£ 3.664$ million, secondary schools $£ 2.173$ million, special schools $£ 0.487$ million and nursery schools $£ 0.056$ million.

There is an overall increase in carry forwards; and, the movement across phases shows variations as follows: - primary schools increased by $£ 1.020$ million, secondary schools increased by $£ 1.085$ million, special schools increased by $£ 0.408$ million and nursery schools decreased by $£ 0.012$ million.

In total there are 6 schools (out of 68) with deficit balances (9\% of total schools) and the split of these is as follows: - 3 primary schools, 2 secondary schools and 1 special school. School budget plans for 2012/13 will incorporate these overspends and the Council's Schools' Finance team have worked closely with schools to identify and support those requiring licensed deficits (approval to overspend) in the 2012/13 financial year.

## Pension Liability

The pension liability (net of pension assets) was $£ 106.557$ million at 31 March 2011 and it increased by $£ 49.088$ million to $£ 155.645$ million at 31 March 2012.
The pension's actuary has advised that the increase in the deficit is due to falling real bond yields and poor asset returns.
The council also recognises a reserve for the estimated net pension liability. Therefore, amounts included in the council's accounts in relation to post employment benefits have no effect on the council tax requirement as the liability is offset by a Pensions Reserve.

## Collection Fund

In 2011/12 there was an in year deficit of $£ 0.623$ million on the Collection Fund, a movement of $£ 2.648$ million from $2010 / 11$ which had an in year deficit of $£ 3.271$ million. The in-year deficit related mainly to a higher than anticipated entitlement to exemptions and discounts.

## Provisions and Contingent Liabilities

Provisions have been made in the accounts for liabilities existing at the 31 March 2012 that are reasonably certain and can be estimated with reasonable accuracy. Provisions are included for the following:-

Accumulated Absences - The council is required to make provision for accumulated compensated absences (e.g. annual leave and flexi leave) that are carried forward for use in future periods if the current period's entitlements are not used in full.

Single Status Liability Provision - The council made proactive offers to groups of staff in relation to potential equal pay back pay liabilities and has implemented the outcome of a pay and grading review. The provision relates to potential outstanding liabilities that the council is very likely to incur in relation to these matters. To help establish the potential liability, a legal review was conducted of all outstanding employment tribunal and internal grievance claims. The provision has been increased in 2011/12 to cover anticipated payments to officers who have left the council and had lodged a valid employment tribunal claim. This provision is separate to the single status earmarked reserve which is to meet potential pay related liabilities that cannot be estimated with any certainty.
Voluntary Severance Scheme Provision - The council established a voluntary severance scheme during 2010/11 to allow its officers to consider leaving their employment with the council in return for a severance package. This scheme was established to assist the council in meeting its tough financial targets in 2011/12 whilst avoiding the need for compulsory redundancies. The balance on the provision will meet
the costs of severance packages which had not been completed at the Balance Sheet date.

Other Provisions - the council has a number of other provisions which are individually insignificant. These include provisions for: Maintenance of Graves, Land Charges, Modern Records unit, Priory House Dilapidations and Workstyles Dilapidations.

Contingent Liabilities are included where there is a possible loss which is not recognised in the accounts because it cannot be accurately estimated or because the event giving rise to the possible loss is not considered sufficiently certain. The majority of these claims are not considered material and will therefore have no material effect on the council's financial position. A contingent liability is recognised in respect of outstanding and potential insurance claims where it is not possible to accurately estimate the timing or value of claims. However, the council's Insurance Reserve includes cover for potential liabilities based on past experience and professional assessment of current and potential liabilities.

## Details of Amendments to the Statement of Accounts

## Primary financial statements and supporting notes

There were a relatively small number of internal consistency, disclosure and numeric errors in the draft financial statements that were made in the process of producing the financial statements and not caused by underlying accounting errors.

## S75 Arrangements

There was a material error in the disclosure of funding contributions and expenditure for the CYPT S75 arrangement presented in note 8 to the financial statements.
There was a non material error in the disclosure of provider spending for adult social care presented in note 8 to the financial statements.

## Capitalised Salary Costs

The recharge of capitalised salary costs had been incorrectly treated as external income to the council rather than as an internal recharge. This had an impact of income being overstated by $£ 472,000$ and expenditure also being overstated by the same amount in the Comprehensive Income and Expenditure Statement. This amendment also affected the level of contributions disclosed in note 14 to the financial statements.

## PFI Contingent Rentals

PFI Contingent rentals of $£ 2.596$ million were incorrectly accounted for in the Cost of Services in the Comprehensive Income and Expenditure Statement. They should have been accounted for as an interest charge and included in the Financing and Investment Income and Expenditure within the Comprehensive Income and Expenditure Statement. This amendment also affected the disclosures made in notes 12 and 34 to the financial statements.

## Appendix 5

## Details of Unadjusted Misstatements to the Statement of Accounts

## Non Current Assets

Depreciation of $£ 294,000$ was charged in error on the new school at Brighton Aldridge Community Academy (BACA). The council's accounting policy is not to charge depreciation on a new asset until the year following acquisition or the year after the asset becomes operational. The impact of this error is an overcharge of depreciation to the Comprehensive Income and Expenditure Statement and the closing value of assets being overstated. The impact to the 2011/12 statements is not material and the asset will be written out during 2012/13. There is no impact on the financial performance of the council. For these reasons the council has elected not to make an adjustment to the accounts.

## Capital Grants and Contributions

Expenditure of $£ 1.7$ million incurred in advance of the receipt of a capital grant or contribution has been incorrectly misclassified in the Balance Sheet as a creditor receipt in advance and should have been classified as a debtor. Capital grants and contributions have been correctly accounted for in the Comprehensive Income and Expenditure Statement. This adjustment has no impact on the council's net assets reported in the Balance Sheet and for this reason the council has elected not to make an adjustment to the accounts.

AUDIT \& STANDARDS COMMITTEE

Agenda Item 36

Brighton \& Hove City Council

| Subject: |  <br> Resources Committee Meeting held on the 12 July <br> 2012 |
| :--- | :--- | :--- |
| Date of Meeting: | 25 September 2012 |
| Report of: | Monitoring Officer |
| Contact Officer: Name: | Mark Wall |
|  | E-mail: mark.wall@brighton-hove.gov.uk |

POLICY \& RESOURCES COMMITTEE
4.00 pm 12 July 2012

COUNCIL CHAMBER, HOVE TOWN HALL
DRAFT MINUTES

Present: Councillor J Kitcat (Chair) Councillors Littman (Deputy Chair), G Theobald (Opposition Spokesperson), Hamilton, Mitchell (Opposition Spokesperson), A Norman, Peltzer Dunn, Shanks, Wakefield and West.

## PART ONE

## 22. TARGETED BUDGET MANAGEMENT 2012/13 MONTH 2

### 22.1 RESOLVED:

(1) That the forecast outturn position for the General Fund, which is an overspend of $£ 0.522 \mathrm{~m}$ be noted;
(2) That the forecast outturn for the Housing Revenue Account (HRA), which is an underspend of $£ 0.204 \mathrm{~m}$ be noted;
(3) That the virement within the HRA of $£ 0.558 \mathrm{~m}$ from capital financing costs to revenue contribution to capital be approved;
(4) That the forecast outturn position on the capital programme be noted;
(5) That the following changes to the capital programme be approved:
(i) The budget re-profiling and budget variations as set out in Appendix 2;
(ii) The carry forward of slippage into the 2013/14 capital programme, to meet ongoing commitments on these schemes as set out in Appendix 2.
(iii) The new schemes as set out in Appendix 3.

AUDIT \& STANDARDS COMMITTEE

| Subject: | Targeted Budget Management (TBM) 2012/13 |  |
| :--- | :--- | :--- |
|  | Month 2 |  |
| Date of Meeting: | 25 September 2012 |  |
| Report of: | Director of Finance |  |
| Contact Officer: | Name: | Jeff Coates |
|  | Email: | jeff.coates@brighton-hove.gov.uk |

## FOR GENERAL RELEASE

## 1 SUMMARY AND POLICY CONTEXT:

1.1 The Targeted Budget Monitoring (TBM) report is a key component of the council's overall performance monitoring and control framework. This report sets out the forecast outturn position as at Month 2 on the council's revenue and capital budgets for the financial year 2012/13. The Month 2 forecast focuses in particular on corporate critical budgets and significant variances and trends that are identifiable this early in the financial year. A fuller analysis will therefore be available at the next meeting of this committee in October.

## 2 RECOMMENDATIONS:

2.1 That the Committee note the forecast outturn position for the General Fund, which is an overspend of $£ 0.522 \mathrm{~m}$.
2.2 That the Committee note the forecast outturn for the Housing Revenue Account (HRA), which is an underspend of $£ 0.204 \mathrm{~m}$.
2.3 That the Committee approve the virement within the HRA of $£ 0.558 \mathrm{~m}$ from capital financing costs to revenue contribution to capital.
2.4 That the Committee note the forecast outturn position on the capital programme.
2.5 That the Committee approve the following changes to the capital programme:
i) The budget re-profiling and budget variations as set out in Appendix 2;
ii) The carry forward of slippage into the 2013/14 capital programme, to meet on-going commitments on these schemes as set out in Appendix 2.
iii) The new schemes as set out in Appendix 3.

## RELEVANT EVENTS:

## Targeted Budget Management (TBM) Reporting Framework

3.1 The TBM framework focuses on identifying and managing financial risks on a regular basis throughout the year. This is applied at all levels of the organisation from Budget Managers through to Policy \& Resources Committee. Services monitor their TBM position on a monthly or quarterly basis depending on the size, complexity or risks apparent within a budget area. TBM therefore operates on a risk-based approach, paying particular attention to mitigation of growing cost pressures, demands or overspending together with more regular monitoring of high risk 'corporate critical' areas as detailed below.
3.2 The TBM report is normally split into 7 sections as follows:
i) General Fund Revenue Budget Performance
ii) Housing Revenue Account (HRA) Performance
iii) NHS Controlled S75 Partnership Performance
iv) Capital Investment Programme Performance
v) Capital Programme Changes
vi) Implications for the Medium Term Financial Strategy (MTFS)
vii) Comments of the Director of Finance

## General Fund Revenue Budget Performance (Appendix 1)

3.3 The table below shows the provisional outturn for Council controlled revenue budgets within the General Fund. More detailed explanation of the variances can be found in Appendix 1.

| $2011 / 12$ |  | $2012 / 13$ | Forecast | Forecast | Forecast |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Provisional |  | Budget | Outturn | Variance | Variance |
| Outturn |  | Month 2 | Month 2 | Month 2 | Month 2 |
| $£^{\prime} 000$ | Strategic Area | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | $\%$ |
| $(4,330)$ | People | 126,479 | 125,506 | $(973)$ | $-0.8 \%$ |
| $(608)$ | Place | 44,890 | 45,525 | 635 | $1.4 \%$ |
| $(39)$ | Communities | 11,152 | 11,698 | 546 | $4.9 \%$ |
| $(1,370)$ | Resources \& Finance | 37,549 | 37,749 | 200 | $0.5 \%$ |
| $(6,347)$ | Sub Total | 220,070 | 220,478 | 408 | $0.2 \%$ |
| 2,516 | Corporate Budgets | $(8,273)$ | $(8,159)$ | 114 | $1.4 \%$ |
| $(3,831)$ | Total $\quad$ Council | 211,797 | 212,319 | 522 | $0.2 \%$ |
|  | Controlled Budgets |  |  |  |  |

3.4 The General Fund includes Commissioning Units and Service Delivery Units, which are organised under the strategic areas of People, Place and Communities. These, together with Resource \& Finance Units and Corporate Budgets make up the General Fund services reported above.

Comparison with Previous Years
3.5 The chart below shows a comparison of the forecasts reported to Cabinet / Policy \& Resources for the council controlled budgets for this and the previous three financial years.


## Corporate Critical Budgets

3.6 There are a number of budgets that carry potentially higher financial risks and therefore could have a material impact on the council's overall financial position. These are significant budgets where demand or activity is difficult to predict and where relatively small changes in demand can have significant implications for the council's budget strategy. These therefore undergo more frequent and detailed analysis.

| 2011/12 <br> Provisional Outturn £'000 | Corporate Critical | 2012/13 <br> Budget <br> Month 2 <br> £'000 | Forecast <br> Outturn <br> Month 2 <br> £'000 | Forecast <br> Variance <br> Month 2 <br> $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (585) | Child Agency \& In House | 23,102 | 22,402 | (700) | -3.0\% |
| $(1,752)$ | Community Care | 44,230 | 43,456 | (774) | -1.7\% |
| (250) | Sustainable Transport | $(15,365)$ | $(15,046)$ | 319 | 2.1\% |
| (247) | Temporary Accommodation | 660 | 1,019 | 359 | 54.4\% |
| (551) | Housing Benefits | (752) | (752) | - | 0.0\% |
| $(3,385)$ | Total Council <br> Controlled  | 51,875 | 51,079 | (796) | -1.5\% |

## Value for Money (VfM) Programme

3.7 TBM reports also provide updates on the council's Value for Money programme. The VfM programme contains a number of large, complex projects which include
additional temporary resources (e.g. Project Managers) to ensure they are properly planned and implemented. Projects can have significant financial and non-financial targets attached to them and their successful implementation is therefore important to the overall financial health of the authority.
3.8 A new project has been added to the programme from 2012/13 relating to Client Transport. This is a significant project that will encompass Home to School Transport, Children's and Adults Social Care transport, and transport for older people. The project is aimed at making more efficient use of the council's client transport fleet through integrated management of the fleet, including route planning. The project will also look at potential partnership with East and West Sussex and consider options for providing greater choice to reflect 'Personalisation'. The detailed business case is currently being finalised, including the profile of potential savings. The first year in which savings are expected to accrue is $2013 / 14$.
3.9 Some VFM projects carry significant risks and may need specialist advice or skills that can be in short supply or they may need to navigate complex procurement or legal processes. Therefore, each month the TBM report quantifies progress in terms of those savings that have been achieved, those that are anticipated to be achieved (i.e. low risk) and those that remain uncertain (i.e. higher risk). Those that are uncertain are given greatest attention and details of mitigating actions are given wherever possible.
3.10 The level of 'uncertain' savings stands at $£ 0.249 \mathrm{~m}(4 \%)$ as shown in the chart below. Further information about the risks and actions relating to uncertain savings is given in Appendix 4.


## Housing Revenue Account Performance (Appendix 1)

3.11 The Housing Revenue Account is a separate ring-fenced account which covers income and expenditure related to the management and operation of the council's housing stock. Expenditure is generally funded by Council Tenants' rents. The forecast outturn on the HRA is summarised in the table below. More detail is provided in Appendix 1.

| $2011 / 12$ |  | $2012 / 13$ | Forecast | Forecast | Forecast |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Provisional |  | Budget | Outturn | Variance | Variance |
| Outturn |  | Month 2 | Month 2 | Month 2 | Month 2 |
| $£^{\prime} 000$ | HRA | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | $\%$ |
| $(2,152)$ | Expenditure | 53,007 | 52,803 | $(204)$ | $-0.4 \%$ |
| 133 | Income | $(53,407)$ | $(53,407)$ | - | $0.0 \%$ |
| $(2,019)$ | Total | $(400)$ | $(604)$ | $(204)$ | $-51.0 \%$ |

## NHS Controlled S75 Partnership Performance (Appendix 1)

3.12 The NHS Trust-managed Section 75 Services represent those services for which local NHS Trusts act as the Host Provider under Section 75 Agreements. Services are managed by Sussex Partnership Foundation Trust (SPFT) and Sussex Community NHS Trust (SCT) and include health and social care services for Adult Mental Health, Older People Mental Health, Substance Misuse, AIDS/HIV, Intermediate Care and Community Equipment.
3.13 These partnerships are subject to separate annual risk-sharing arrangements and the monitoring of financial performance is the responsibility of the respective host NHS Trust provider. Risk-sharing arrangements can result in financial implications for the council should a partnership be underspent or overspent at year-end and hence the performance of the partnerships is reported under TBM throughout the year.

| $2011 / 12$ |  | $2012 / 13$ | Forecast | Forecast | Forecast |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Provisional |  | Budget | Outturn | Variance | Variance |
| Outturn |  | Month 2 | Month 2 | Month 2 | Month 2 |
| $£^{\prime} 000$ | Section 75 | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | $\%$ |
| $(539)$ | NHS Trust managed | 14,584 | 14,428 | $(156)$ | $-1.1 \%$ |
|  | S75 Services |  |  |  |  |

## Capital Programme Performance (Appendix 2)

3.14 Capital programme performance needs to be looked at from 4 different viewpoints as follows:
i) Forecast Variances: The 'forecast' for a scheme or project indicates whether it is expected to be break-even, underspent or overspent. Information on how forecast overspends will be mitigated is given in Appendix 2. If the project is completed, any underspend or overspend will be an outturn variance. Generally, only explanations of significant forecast variances of $£ 0.050 \mathrm{~m}$ or greater are given.
ii) Variations: These are changes to the project budget within year, requiring members' approval, and do not change future year projections. The main reason for budget variations is where capital grant or external income changes in year.
iii) Slippage: This indicates whether or not a scheme or project is on schedule. Slippage of expenditure from one year into another will generally indicate overall delays to a project although some projects can 'catch up' at a later date. Some slippage is normal due to a wide variety of factors affecting capital projects however substantial amounts of slippage across a number of projects could result in the council losing capital resources (e.g. capital grants) or being unable to manage the cashflow or timing impact of later payments or related borrowing. Wherever possible, the council aims to keep slippage below $5 \%$ of the total capital programme.
iv) Reprofiling: Reprofiling of expenditure from one year into another is requested by project managers when they become aware of changes or delays to implementation timetables due to reasons outside of the council's control. Reprofiling requests are checked in advance by Finance to ensure there is no impact on the council's capital resources before they are recommended.
3.15 The table below provides a summary of capital programme performance by strategic theme and shows that overall the programme is forecast to be on target at this early stage. Within Appendix 2 for each budget area there is a breakdown of the capital programme by Unit.

| 2011/12 |  | 2012/13 | Forecast | Forecast | Forecast |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Provisional |  | Budget | Outturn | Variance | Outturn |
| Outturn |  | Month 2 | Month 2 | Month 2 | Month 2 |
| £'000 | Capital Budgets | £'000 | £'000 | £'000 | \% |
| (3) | People | 28,553 | 28,553 | 0 | 0.0\% |
| $(1,542)$ | Place | 62,804 | 62,804 | 0 | 0.0\% |
| 563 | Communities | 4,998 | 4,998 | 0 | 0.0\% |
| 83 | Resources \& Finance | 11,315 | 11,315 | 0 | 0.0\% |
| (899) | Total Capital | 107,670 | 107,670 | 0 | 0.0\% |

3.16 Appendix 2 also details any slippage into next year. Project managers have not forecast that any schemes will slip at present.

## Capital Programme Changes

3.17 Appendix 2 and Appendix 3 provide details of changes to capital budgets which are included in the budget figures above. Appendix 2 details variations, reprofiled schemes and slippage whilst Appendix 3 provides details of new schemes included in the 2012/13 capital programme. Policy \& Resources Committee's approval for these changes is required under the council's Financial Regulations.

| Capital Budget Movement | $2012 / 13$ <br> Budget <br> Summary |
| :--- | :--- |
| Approved Capital Budget (February Council) | 98,166 |
| New Schemes included in approved budget where further reports are <br> needed before inclusion in the capital programme | $(7,190)$ |
| 2011/12 Outturn Report Changes | 9,702 |
| Variations to Budget (to be approved - Appendix 2) | 4,167 |
| Slippage (to be noted - Appendix 2) | 0 |
| New Schemes (to be approved - Appendix 3) | 2,825 |
| Total Capital Budget | 107,670 |

3.18 All new schemes included in the February Capital Programme report to Council are subject to further reports to Members to formally release the budgets. At the March and April Cabinets, reports were presented showing detailed expenditure plans for many of these schemes thereby releasing the funding. In this report, Adult Social Care and the Level Heritage Lottery schemes included in the Capital Programme in February are detailed in Appendix 3. Private Sector Renewals and Disabled Facilities Grants, also reported under new schemes in February, have been included as variations within this report.

## Implications for the Medium Term Financial Strategy (MTFS)

3.19 The council's MTFS sets out resource assumptions and projections over a 3-year period. It is periodically updated including a major annual update which is included in the annual revenue budget report to Policy \& Resources Committee and Full Council. This section highlights any potential implications for the current MTFS arising from in-year TBM monitoring above and details any changes to financial risks together with any impact on associated risk provisions, reserves and contingencies. Details of Capital Receipts and Collection Fund performance are also given below because of their potential impact on future resources.
3.20 No significant implications for the MTFS have been identified at Month 2. Details of risk provisions currently held are given in the Corporate Budgets section of Appendix 1.

## Capital Receipts Performance

3.21 Capital receipts are used to support the capital programme. Any changes to the level of receipts during the year will impact on future years' capital programmes and may impact on the level of future investment for corporate funds and projects such as the Strategic Investment Fund, Asset Management Fund, ICT Fund and the Workstyles VFM projects. For $2012 / 13$ no capital receipts have been received to date. Projected receipts for the year include Charter Hotel, Kings Road and the Ice Rink at Queen's Square.
3.22 The Government receive $75 \%$ of the proceeds of 'right to buy sales'; the remaining $25 \%$ is retained by the Council and used to fund the capital programme. The estimated net usable receipts for 'right to buy' sales in 2012/13 is $£ 0.400 \mathrm{~m}$ and to date $£ 0.059 \mathrm{~m}$ has been received.
3.23 The first tranche of receipts totalling $£ 1.208 \mathrm{~m}$ from the housing Local Delivery Vehicle (LDV) have been received in $2012 / 13$. A total balance of $£ 12.904 \mathrm{~m}$ is expected for the year. The net receipts are ringfenced to support investment in council owned homes.

## Collection Fund Performance

3.24 The collection fund is a separate account for transactions in relation to national non domestic rates, council tax and precept demands. Any deficit or surplus forecast on the collection fund in relation to council tax is distributed between the council, Sussex Police and East Sussex Fire Authority in proportion to the value of the respective precept on the collection fund. It is currently forecast to break even by $31^{\text {st }}$ March 2013. This forecast includes the improved position of $£ 0.162 \mathrm{~m}$ resulting from a lower than anticipated deficit at $31^{\text {st }}$ March 2012.

## Comments of the Director of Finance (S151 Officer)

3.25 This report provides an early forecast for 2012/13 and does not yet include a full review of all budgets. There are therefore likely to be further variations to report to Policy \& Resources Committee at its next meeting in October. Overall the forecast on the revenue budget is encouraging given the substantial budget savings being implemented but the council will need to maintain its rigorous financial management in order to continue to address the ongoing impact of reductions in government grant funding over coming years.

## 4 COMMUNITY ENGAGEMENT AND CONSULTATION

4.1 No specific consultation has been undertaken in relation to this report.

5 FINANCIAL \& OTHER IMPLICATIONS:
Financial Implications:
5.1 The financial implications are covered in the main body of the report.

Legal Implications:
5.2 Decisions taken in relation to the budget must enable the council to observe its legal duty to achieve best value by securing continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness. The council must also comply with its general fiduciary duties to its Council Tax payers by acting with financial prudence, and bear in mind the reserve powers of the Secretary of State under the Local Government Act 1999 to limit Council Tax \& precepts.

Lawyer Consulted: Oliver Dixon
Date: 20/06/2012

## Equalities Implications:

5.3 There are no direct equalities implications arising from this report.

## Sustainability Implications:

5.4 There are no direct sustainability implications arising from this report. The Month 5 report to be reported to this committee in October will include progress against the carbon budget.

## Crime \& Disorder Implications:

5.5 There are no direct crime \& disorder implications arising from this report.

Risk and Opportunity Management Implications:
5.6 The Council's revenue budget and Medium Term Financial Strategy contain risk provisions to accommodate emergency spending, even out cash flow movements and/or meet exceptional items. The council maintains a minimum working balance of $£ 9.000 \mathrm{~m}$ to mitigate these risks as recommended by the Audit Commission and Chartered Institute of Public Finance \& Accountancy (CIPFA). The council also maintains other general and earmarked reserves and contingencies to cover specific project or contractual risks and commitments.

Public Health Implications:
5.7 There are no direct public health implications arising from this report.

Corporate / Citywide Implications:
5.8 The Council's financial position impacts on levels of Council Tax and service levels and therefore has citywide implications.

## 6 EVALUATION OF ANY ALTERNATIVE OPTION(S):

6.1 The provisional outturn position on council controlled budgets is an overspend of $£ 0.522 \mathrm{~m}$. Any overspend at year-end would need to be funded from general reserves which would then need to be replenished to ensure that the working balance did not remain below $£ 9.000 \mathrm{~m}$.

## 7 REASONS FOR REPORT RECOMMENDATIONS

7.1 Budget monitoring is a key element of good financial management, which is necessary in order for the council to maintain financial stability and operate effectively.
7.2 The capital budget changes are necessary to maintain effective financial management.

## SUPPORTING DOCUMENTATION

## Appendices:

1. Revenue Budget Performance
2. Capital Budget Performance
3. Capital Budget Changes (New Schemes)
4. Value for Money Programme Performance

Documents in Members' Rooms:
None.
Background Documents
None.
People - Revenue Budget Summary

| $2011 / 12$ <br> Provisional Outturn £'000 | Unit | 2012/13 <br> Budget <br> Month 2 <br> $£^{\prime} 000$ | Forecast <br> Outturn <br> Month 2 £'000 | Forecast <br> Variance Month 2 £'000 | Forecast <br> Variance Month 2 \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $(1,212)$ | Commissioner - Children's Youth \& Families | 20,077 | 19,542 | (535) | -2.7\% |
| (494) | Commissioner - Learning \& Partnership | 5,096 | 4,986 | (110) | -2.2\% |
| (373) | Delivery Unit - Children's \& Families | 37,082 | 37,247 | 165 | 0.4\% |
| $(2,079)$ | Total Children's Services | 62,255 | 61,775 | (480) | -0.8\% |
| (295) | Commissioner - People | 1,204 | 1,163 | (41) | -3.4\% |
| $(1,909)$ | Delivery Unit - Adults Assessment | 49,597 | 48,823 | (774) | -1.6\% |
| (47) | Delivery Unit - Adults Provider | 13,423 | 13,745 | 322 | 2.4\% |
| $(2,251)$ | Total Adult Services | 64,224 | 63,731 | (493) | -0.8\% |
| $(4,330)$ | Total Revenue - People | 126,479 | 125,506 | (973) | -0.8\% |

Explanation of Key Variances
£'000
Commissioner - Children
(535) Corporate
Mitigation Strategy (Overspends only) including:

| Key <br> Variances <br> $£ \prime 000$ | Service | Description <br> (Note: FTE/WTE = Full/Whole Time Equivalent) | Mitigation Strategy (Overspends only) <br> Commissioner - Children, Youth \& Families |
| :---: | :--- | :--- | :--- |
| $535)$ | Corporate <br> Critical - <br> Children's <br> Agency <br> Placements | There is an underspend of $£ 1.000 \mathrm{~m}$ in respect of <br> residential agency placements resulting from <br> lower than budgeted numbers of children placed <br> and average unit costs. There is a projected <br> overspend of $£ 0.065$ on secure placements. <br> However, this is an extremely volatile service area <br> with very high unit costs and one or two <br> placements can have a significant impact on the <br> budget position. | Although underspending in total, there are areas <br> of pressure within Children's Agency Placement <br> budgets. In particular, the Children's Services <br> Value for Money (VFM) project is effectively <br> addressing the level of activity and spend in IFAs. <br> The plan focuses on strengthening preventive <br> services and streamlining social care processes <br> including: <br> implementing a tiered approach to the |
| procurement of placements for looked after |  |  |  |

outh \& Families
There is an underspend of $£ 1.000 \mathrm{~m}$ in respect of
residential agency placements resulting from
lower than budgeted numbers of children placed
and average unit costs. There is a projected
overspend of $£ 0.065 \mathrm{~m}$ on secure placements.
However, this is an extremely volatile service
with very high unit costs and one or two
placements can have a significant impact on the budget position.

$$
\begin{array}{l|l}
\hline \text { Key } & \text { Service }
\end{array}
$$

Appendix 1 - Revenue Budget Performance

| $\begin{array}{r} \text { Key } \\ \text { Variances } \\ £^{\prime} 000 \\ \hline \end{array}$ | Service | Description <br> (Note: FTE/WTE = Full/Whole Time Equivalent) | Mitigation Strategy (Overspends only) |
| :---: | :---: | :---: | :---: |
|  |  | The numbers of children placed in independent foster agency (IFA) placements continues to rise. During 2011/12 there were 164.52 FTE placements representing a $13.5 \%$ increase on the previous year (following a $23 \%$ increase from 2010/11). Currently there are 218.35 projected FTE placements against a budgeted number of 205.5 placements. This results in an anticipated overspend of $£ 0.400 \mathrm{~m}$. | children, reducing the proportion of high cost placements <br> - improving the commissioning and procurement of expert assessments in care proceedings, strengthening arrangements for early permanence planning and increasing the numbers of in house foster placements able to provide tier 1 care. <br> - strengthening early intervention and preventive services and commissioning a transformation change programme to support the restructuring of social work services in the Children's Delivery Unit |
| n/a | Community Health Services | Information received from the Sussex Community NHS Trust (SCT) indicates a potential overspend risk of $£ 0.162 \mathrm{~m}$ in $2012 / 13$. In addition, there are $£ 0.353 \mathrm{~m}$ of historic pressures which need to be resolved. Also the strategic commissioner fed back to the Joint Commissioning Management Group (JCMG) that there is a reduction of $£ 0.083 \mathrm{~m}$ in the 2012/13 SCT budget. | The projections above assume that the risks described here will not create additional pressures in the Council's budget. These pressures are not accepted by the Commissioner for Children, Youth \& Families, are subject to further discussion, and therefore have not been included in the overall projection. |
| Commissioner - Learning \& Partnership |  |  |  |
| (110) | Home to School Transport | There is an underspend of $£ 0.150 \mathrm{~m}$ which reflects the continued reduction in the numbers of children being transported as well as the more favourable terms of the recently renegotiated contracts. This is partially offset by an overspend of $£ 0.040 \mathrm{~m}$ relating to the identified saving in denominational transport which is not now achievable as the proposal will now commence from September 2013 rather than September 2012. |  |

Appendix 1 - Revenue Budget Performance

| $\begin{array}{r} \text { Key } \\ \text { Variances } \\ £^{\prime} 000 \end{array}$ | Service | Description <br> (Note: FTE/WTE = Full/Whole Time Equivalent) | Mitigation Strategy (Overspends only) |
| :---: | :---: | :---: | :---: |
| Delivery Unit - Children \& Families |  |  |  |
| (165) | Corporate Critical Disability Agency Placements | Although the projected number of children with disabilities placed is in line with the budget, the average unit costs are lower than anticipated resulting in the underspend. |  |
| 180 | Social Work Teams | Following the reorganisation of the Social Work Teams in 2011/12 it is not anticipated that there will be any budget variance relating to staffing in this service. There is, however considerable pressure on the transport budget which it is anticipated will overspend by $£ 0.100 \mathrm{~m}$ in 2012/13. In addition there are a number of accommodation changes taking place and it is estimated that these combined with historic premises budget pressures may result in overspends of $£ 0.080 \mathrm{~m}$ in 2012/13. | Costs will be monitored closely over the next few months and efforts made to reduce costs or identify mitigating savings to bring this budget back in balance where possible. |
| 150 | Management \& Administration Savings | There is also a potential overspend resulting from the current shortfall in the Management and Admin savings target for this branch. The original target of $£ 0.697 \mathrm{~m}$ was subsequently reduced to $£ 0.447 \mathrm{~m}$ but savings identified through the Voluntary Severance Scheme and use where appropriate of the Dedicated Schools Grant (DSG) have left a shortfall still to be found of $£ 0.150 \mathrm{~m}$. | Vacancies will be scrutinised carefully to consider further potential opportunities to contribute to this saving as and when they arise. |
| Commissioner - People |  |  |  |
| (41) | Commissioner <br> - People | Minor underspend variances. |  |

Appendix 1 - Revenue Budget Performance

| Key <br> Variances <br> $£ \prime 000$ | Service | Description <br> (Note: FTE/WTE = Full/Whole Time Equivalent) | Mitigation Strategy (Overspends only) <br> Delivery Unit - Adults Assessment |
| :---: | :--- | :--- | :--- |
| See below | Assessment <br> Services | An underspend of $£ 0.774 \mathrm{~m}$ is reported at Month 2 <br> (representing 1.6\% of the net budget). The service <br> managed to both deliver a challenging savings <br> target during 2011/12 and finish the year with an <br> underspend of approximately $£ 2 \mathrm{~m}$. Early <br> indications are that significant progress is being <br> made in meeting the 2012/13 savings target, <br> albeit that some alternative savings have been <br> identified to help offset those areas that are <br> proving more difficult. There is a risk of $£ 0.400 \mathrm{~m}$ <br> against extra care housing in particular. The <br> underspend of $£ 0.774 \mathrm{~m}$ is split against client <br> groups as follows: |  |
| (519) | Corporate <br> Critical - <br> Community <br> Care Budget <br> (Older People) | Older People services are showing an <br> underspend of $£ 0.519 m$ which is a continuation of <br> the financial trends seen during 2011/12 and <br> builds upon the success of re-ablement and other <br> initiatives in delivering ongoing efficiencies. |  |
| (237) | Corporate <br> Critical - <br> Community <br> Care (Learning <br> Disability) | Learning Disabilities are showing an underspend <br> of $£ 0.237 m$ due mainly to the full year effect of <br> management decisions taken during 2011/12 and <br> over-achievement of financial recovery plan <br> targets for the current financial year. |  |
| (18) | Corporate <br> Critical - <br> Comm. Care <br> Physical <br> Disabilities and <br> No Recourse <br> to Public <br> Funds (NRPF) | Minor underspend variances. |  |

Place - Revenue Budget Summary

| 2011/12 <br> Provisional Outturn £'000 | Unit | $\begin{array}{r} \hline 2012 / 13 \\ \text { Budget } \\ \text { Month } 2 \\ £^{\prime} 000 \end{array}$ | $\begin{array}{r} \hline \text { Forecast } \\ \text { Outturn } \\ \text { Month } 2 \\ £^{\prime} 000 \end{array}$ | Forecast <br> Variance <br> Month 2 <br> $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 193 | Commissioner - City Regulation \& Infrastructure | 3,032 | 3,032 | 0 | 0.0\% |
| (445) | Delivery Unit - City Infrastructure | 21,106 | 21,445 | 339 | 1.6\% |
| (17) | Delivery unit - Planning \& Public Protection | 4,704 | 4,704 | 0 | 0.0\% |
| (38) | Major Projects | 228 | 228 | 0 | 0.0\% |
| (307) | Total City Regulation \& Infrastructure | 29,070 | 29,409 | 339 | 1.2\% |
| (506) | Commissioner - Housing | 15,318 | 15,614 | 296 | 1.9\% |
| 205 | Delivery Unit - Housing \& Social Inclusion | 502 | 502 | 0 | 0.0\% |
| (301) | Total Housing | 15,820 | 16,116 | 296 | 1.9\% |
| (608) | Total Revenue - Place | 44,890 | 45,525 | 635 | 1.4\% |

Explanation of Key Variances:

| Key <br> Variances <br> $£ \prime 000$ | Service | Description | Mitigation Strategy (Overspends only) |
| :---: | :--- | :--- | :--- |
| Delivery Unit - City Infrastructure |  |  |  |

Appendix 1 - Revenue Budget Performance

| Key <br> Variances <br> $£ ' 000$ | Service | Description | Mitigation Strategy (Overspends only) |
| ---: | :--- | :--- | :--- |
| 20 | Other Sustainable <br> Transport | There is a forecast overspend of $£ 0.011 \mathrm{~m}$ relating <br> to staff overtime costs and $£ 0.009 \mathrm{~m}$ for transport <br> costs. | Costs will be monitored closely and efforts <br> made to bring the budget back in line. |
| 359 | Corporate Critical - <br> Temporary <br>  <br> Allocations | The main pressure on Temporary Accommodation <br> is from an expected increase in Bed and Breakfast <br> spot purchase accommodation based on an <br> average of 20 additional clients. The forecast also <br> includes additional staffing costs which are <br> required to manage the expected increase in <br> clients \& homeless applications. Collection rates of <br> Housing Benefits in Bed and Breakfast are higher <br> than forecasted and this excess is needed for <br> shortfall provisions in Housing Benefits and <br> subsidy loss which combine to an estimated total <br> of $£ 0.300 m$. The forecast includes an allowance <br> for the more expensive renewal of landlord rents <br> and for additional properties being more <br> expensive. | This is a known service pressure area that <br> needs to be managed in the context of the <br> whole council budget position and <br> considered in setting the 2013/14 and <br> $2014 / 15$ budget. |
| 47 |  <br> Development | The main pressure is from staffing within the <br> Housing Strategy team based on spend to date. | Costs will be monitored closely and efforts <br> made to bring the budget back in line. |
| (107) | Lead Commissioner | There is an under-spend against this service from <br> over-achievement of value for money Management <br> $\&$ Admin savings and savings against budgeted <br> pension contributions which is being used to offset <br> pressure against other services within <br> Commissioner - Housing described above. |  |

Appendix 1 - Revenue Budget Performance

| Key Variances $£^{\prime} 000$ | Service | Description | Mitigation Strategy (Overspends only) |
| :---: | :---: | :---: | :---: |
| (3) | Other Commissioner <br> - Housing | In Housing Support Services there are internal pressures from loss of Supporting People funding (£0.161m), Landlord rent increases above 2\% ( $£ 0.025 \mathrm{~m}$ ) and an inflationary increase on income budgets, agreed by Cabinet on $14^{\text {th }}$ July 2011 on Housing Benefits and Client Contributions ( $£ 0.020 \mathrm{~m}$ ). <br> In Private Sector Housing proposed HMO licence fees (subject to Housing Committee decision) have been set at a level that is reasonably expected to cover the costs of providing the service over the 5 year period. We are anticipating capitalising directly attributable costs against estates regeneration/ building new council homes of our own employees arising in the construction of any asset; this is to be confirmed. | These Housing Support Services pressures are largely offset by a reconfiguration of the service, a new lease agreement and an increase in Housing Benefit income through the use of additional rooms in all 3 hostels. There is a potential risk that additional staffing will be required to manage the units from an increase in numbers and vulnerability to cover the backlog. |

Communities - Revenue Budget Summary

| 2011/12 <br> Provisional <br> Outturn <br> £'000 | Unit | $2012 / 13$ <br> Budget <br> Month 2 <br> £'000 | Forecast <br> Outturn <br> Month 2 $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 <br> £'000 | Forecast <br> Variance <br> Month 2 \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 11 | Commissioner - Communities \& Equalities | 2,924 | 2,924 | 0 | 0.0\% |
| (21) | Community Safety | 2,132 | 2,132 | 0 | 0.0\% |
| (5) | Commissioner - Sports \& Leisure | 1,157 | 1,157 | 0 | 0.0\% |
| (21) | Commissioner - Culture | 1,888 | 1,888 | 0 | 0.0\% |
| (3) | Delivery Unit - Tourism \& Leisure | 3,051 | 3,597 | 546 | 17.9\% |
| (39) | Total Revenue - Communities | 11,152 | 11,698 | 546 | 4.9\% |

## Explanation of Key Variances

| Key Variances £'000 | Service | Description | Mitigation Strategy (Overspends only) |
| :---: | :---: | :---: | :---: |
| Commissioner - Sport \& Leisure |  |  |  |
| 0 | Sport and Leisure | The forecast across Sport and Leisure commissioning budgets is currently break-even. However, the revenue implications of the recent surrender at short notice by the previous tenant of the Saltdean Lido lease are yet to be reflected. This is because a full assessment of the facility can only now take place with the Lido returned to the council and options developed for the future of the facility. |  |
| Delivery Unit - Tourism \& Leisure |  |  |  |
| 446 | Venues | The Venues forecast overspend is due to the loss of the 2013 Holiday On Ice Show at $£ 0.180 \mathrm{~m}$, reduced bookings for conferences and exhibitions at $£ 0.144 \mathrm{~m}$ and reduced bookings for entertainments at $£ 0.122 \mathrm{~m}$. | In all areas actual and forecast income is closely reviewed and action is being taken to maximise any future business opportunities. |

Appendix 1 - Revenue Budget Performance

| Key <br> Variances <br> $£ ' 000$ | Service | Description | Mitigation Strategy (Overspends <br> only) |
| ---: | :--- | :--- | :--- |
| 100 | Royal <br> Pavilion and <br> Museums | The Royal Pavilion and Museums forecast overspend is due <br> mainly to security costs of $£ 0.040 \mathrm{~m}$ and an energy pressure of <br> $£ 0.060 \mathrm{~m}$ resulting from a review of usage of shared facilities with <br> the Dome. | In all areas actual and forecast <br> income is closely reviewed and <br> action is being taken to maximise <br> any future business opportunities. |

Resources \& Finance - Revenue Budget Summary

| 2011/12 <br> Provisional Outturn $£^{\prime} 000$ | Unit | 2012/13 <br> Budget <br> Month 2 <br> £'000 | Forecast <br> Outturn <br> Month 2 £'000 | Forecast <br> Variance <br> Month 2 $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (497) | Delivery Unit - City Services | 13,013 | 13,041 | 28 | 0.2\% |
| (551) | Housing Benefit Subsidy | (752) | (752) | 0 | 0.0\% |
| (32) | Resources | 17,798 | 17,970 | 172 | 1.0\% |
| (248) | Finance | 6,322 | 6,322 | 0 | 0.0\% |
| (42) | Strategic Leadership Team | 1,168 | 1,168 | 0 | 0.0\% |
| $(1,370)$ | Total Revenue - Resources \& Finance | 37,549 | 37,749 | 200 | 0.5\% |

## Explanation of Key Variances

| Key <br> Variances <br> £'000 | Service | Description | Mitigation Strategy (Overspends only) |
| :---: | :--- | :--- | :--- |
| Delivery Unit - City Services | 28 | City Services | There are pressures on postage budgets within <br> Revenues \& Benefits of $£ 0.018 \mathrm{~m}$ and a pressure of <br> $£ 0.010 \mathrm{~m}$ across Life Events. |
| Resources | Hressures are being actively managed to <br> minimise or reduce costs. The risks against <br> delivery of savings are also being reviewed and <br> will be reported on over the next couple of <br> months. |  |  |
| 0 | Resources <br> Rene | The Human Resources Systems Thinking review is <br> in progress; the transformation fund will fund the <br> review along with specific direct investment <br> required to improve service efficiency. The review <br> is expected to inform the future resourcing <br> requirements of the service and determine any <br> potential savings or underlying budget pressure. | It is expected that any efficiencies delivered in <br> the year will be used to maintain a breakeven <br> position. |

Appendix 1 - Revenue Budget Performance

| Key <br> Variances <br> $£^{\prime} 000$ | Service | Description | Mitigation Strategy (Overspends only) |
| :---: | :---: | :---: | :---: |
| 30 | Communications | Communications are forecasting an overspend of $£ 0.030 \mathrm{~m}$ in $2012 / 13$. This is mainly from staffing pressures resulting from increased demand and delivery of the communications strategy. This assumes the delivery of agreed savings of $£ 0.039$ m made from ceasing the publication of City News and a further $£ 0.040 \mathrm{~m}$ against staffing. Revenue income of $£ 0.150 \mathrm{~m}$ is currently forecast from advertising and sponsorship contracts which are due to be awarded in July 2012. Additional revenue of $£ 0.025$ m has been generated from external clients. Further revenue of $£ 0.080 \mathrm{~m}$ is expected to be generated but there are significant risks attached to this forecast. These include competitive tenders, completion of contracts before the end of the financial year and market instability in terms of the size of contracts awarded. | Savings continue to be made on communications across the council as a result of consolidating budgets. The overall spend on council-wide communications was reported at $£ 2.900 \mathrm{~m}$ for $2011 / 12$ and work is ongoing to deliver greater efficiencies as part of the overall value-for-money programme. Additional revenue income opportunities will be explored wherever possible. |
| 142 | ICT | The main risks relate to delivery of the savings target for upgrading of telephony services ( $£ 0.060 \mathrm{~m}$ ) an element of which relates to the VFM programme as described in Appendix 4. Other risks include an operating cost pressure associated with equipment replacement, increased security compliance ( $£ 0.068 \mathrm{~m}$ ) and income pressures (£0.014m). | This is an early forecast which indicates that the ICT budget is under pressure. However, costs will be closely monitored and opportunities for cost reduction and other savings will be kept under review to balance the budget. |

Corporate Budgets - Revenue Budget Summary

| 2011/12 <br> Provisional <br> Outturn $£^{\prime} 000$ | Unit | 2012/13 <br> Budget <br> Month 2 <br> $£^{\prime} 000$ | Forecast <br> Outturn <br> Month 2 £'000 | Forecast <br> Variance <br> Month 2 <br> $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 242 | Bulk Insurance Premia | 3,419 | 2,994 | (425) | -12.4\% |
| (408) | Concessionary Fares | 9,696 | 9,696 | 0 | 0.0\% |
| 205 | Capital Financing Costs | 8,862 | 9,212 | 350 | 3.9\% |
| 1 | Levies \& Precepts | 167 | 167 | 0 | 0.0\% |
| 2,463 | Corporate VfM Projects | (448) | (243) | 205 | 45.8\% |
| $(1,125)$ | Risk Provisions | 3,506 | 3,506 | 0 | 0.0\% |
| 1,138 | Other Corporate Items | $(33,475)$ | $(33,491)$ | (16) | 0.0\% |
| 2,516 | Total Revenue - Corporate Budgets | $(8,273)$ | $(8,159)$ | 114 | 1.4\% |

Explanation of Key Variances

| Key <br> Variances <br> $£ ' 000$ | Service | Description | Mitigation Strategy <br> (Overspends only) |
| :--- | :--- | :--- | :--- |
| Bulk Insurance Premia |  | (425) <br> Bulk Insurance <br> Premia | The budget for 2012/13 was increased by $£ 0.410 \mathrm{~m}$ to reflect the <br> forecast increase in premium rates following an anticipated <br> retendering exercise of some of the portfolio from 1 April 2012. In <br> order to maximise value for money it was decided to defer the <br> retendering so that all the council's insurance cover could be <br> retendered at the same time from 1 April 2013. Negotiations to <br> extend agreements with existing insurers were concluded with <br> minimal changes in existing rates therefore the increased budget <br> provision for this year will not be required. There is also a small <br> foreast underspend on insurance claims expected to be paid <br> during this year. |

Appendix 1 - Revenue Budget Performance

| Key Variances $£^{\prime} 000$ | Service | Description | Mitigation Strategy (Overspends only) |
| :---: | :---: | :---: | :---: |
| Capital Financing Costs |  |  |  |
| 350 | Capital Financing Costs | There is an anticipated $£ 0.375 \mathrm{~m}$ pressure on financing costs due to reduced HRA borrowing as at $31^{\text {st }}$ March 2012 compared to that anticipated at budget setting time. With effect from $1^{\text {st }}$ April 2012 HRA borrowing is separate from other council borrowing. This has resulted in a greater element of the financing costs of the authority impacting on the General Fund than anticipated. | Where possible, underspends on other corporate budgets will be used to mitigate this pressure, notably Bulk Insurance Premia. |
| Corporate VFM Projects |  |  |  |
| 205 | Corporate VFM Projects | A number of VFM projects relate to council-wide projects which will deliver savings across many, if not all, service areas. The associated savings targets are shown under Corporate Budgets awaiting allocation to individual service budgets as and when savings are identified and/or confirmed. If all savings are identified and achieved in 2012/13, the Corporate VFM Projects savings target above will reduce to zero by the end of the financial year. | Details of VFM Programme performance and variances are given in Appendix 4. |
| Risk Provisions |  |  |  |
| 0 | Risk Provisions | There is a one-off risk provision of $£ 1.000 \mathrm{~m}$ and permanent risk provisions of $£ 1.000 \mathrm{~m}$ (general) and $£ 0.863 \mathrm{~m}$ (pay related matters). In addition, there are contingency budgets totalling $£ 0.643 \mathrm{~m}$ which consist of $£ 0.392 \mathrm{~m}$ for Historic Records Centre financing costs, $£ 0.160 \mathrm{~m}$ for carbon reduction commitments and $£ 0.091 \mathrm{~m}$ of general contingency. At this early stage in the year the forecast assumes that these budgets will be fully committed. This will be kept under review as the year progresses and, if appropriate, amounts may be released to support the overall position. |  |
| Other Corporate Items |  |  |  |
| (16) | Corporate | Additional income relating to the Learning Disabilities \& Health |  |

Appendix 1 - Revenue Budget Performance

| Key <br> Variances <br> $£ ' 000$ | Service | Description | Mitigation Strategy <br> (Overspends only) |
| :--- | :--- | :--- | :--- |
|  | Unringfenced <br> Grants | Reform Grant. |  |

Housing Revenue Account - Revenue Budget Summary

| 2011/12 Provisional Outturn £'000 | Housing Revenue Account | 2012/13 <br> Budget <br> Month 2 <br> £'000 | $\begin{array}{r} \text { Forecast } \\ \text { Outturn } \\ \text { Month } 2 \\ £^{\prime} 000 \end{array}$ | Forecast <br> Variance <br> Month 2 <br> $£^{\prime} 000$ | Forecast <br> Variance Month 2 \% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (572) | Employees | 8,981 | 8,807 | (174) | -1.9\% |
| (538) | Premises - Repair | 10,645 | 10,615 | (30) | -0.3\% |
| (20) | Premises - Other | 3,442 | 3,442 | 0 | 0.0\% |
| (469) | Transport \& Supplies | 2,042 | 2,042 | 0 | 0.0\% |
| (67) | Support Services | 1,981 | 1,981 | 0 | 0.0\% |
| 23 | Third Party Payments | 55 | 55 | 0 | 0.0\% |
| - | Revenue contribution to capital | 18,084 | 18,642 | 558 | 3.1\% |
| (229) | Capital Financing Costs | 7,777 | 7,219 | (558) | -7.2\% |
| (280) | Subsidy Payable | 0 | 0 | 0 | 0.0\% |
| $(2,152)$ | Net Expenditure | 53,007 | 52,803 | (204) | -0.4\% |
| 83 | Dwelling Rents (net) | $(46,702)$ | $(46,702)$ | 0 | 0.0\% |
| 32 | Other rent | $(1,246)$ | $(1,246)$ | 0 | 0.0\% |
| 1 | Service Charges | $(4,152)$ | $(4,152)$ | 0 | 0.0\% |
| (18) | Supporting People | (465) | (465) | 0 | 0.0\% |
| 35 | Other recharges \& interest | (842) | (842) | 0 | 0.0\% |
| 133 | Net Income | $(53,407)$ | $(53,407)$ | 0 | 0.0\% |
| $(2,019)$ | Total | (400) | (604) | (204) | -51.0\% |

Explanation of Key Variances

| Key <br> Variances <br> £'000 | Service | Description | Mitigation Strategy (Overspends <br> only) |  |
| :---: | :--- | :--- | :--- | :--- |
| Housing Revenue Account |  | This relates to vacancies throughout the service during the first few <br> months of the year while recruitment to the new Housing and Social <br> Inclusion structure is being finalised. | Employees |  |
| 558 | Revenue <br> Contribution to <br> Capital | It is proposed to use the savings on Capital Financing costs (see <br> below) to increase the revenue contribution to the capital programme <br> in 2012/13 by the same amount, thereby reducing the need to borrow <br> in future years which further reduces financing costs for the HRA. A <br> transfer (virement) of budget between these two areas is therefore <br> requested. | It is proposed to meet this <br> expenditure by a transfer of funds <br> requancing from the Capital <br> Finadget (see below). |  |
| (558) | Capital <br> Financing <br> Costs | Capital financing costs are forecast to underspend by an estimated <br> $£ 0.558 m$ due to a lower than anticipated borrowing requirement by <br> the HRA for last financial year and the reduction in the self financing <br> settlement payment due to the Government. |  |  |

NHS Trust Managed S75 Budgets - Revenue Budget Summary

| $\mathbf{2 0 1 1 / 1 2}$ |  | $\mathbf{2 0 1 2 / 1 3}$ | Forecast | Forecast | Forecast |
| ---: | :--- | ---: | ---: | ---: | ---: |
| Provisional |  | Budget | Outturn | Variance | Variance |
| Outturn |  | Month 2 | Month 2 | Month 2 | Month 2 |
| $£^{\prime} 000$ | S75 Partnership | $£^{\prime} 000$ | $£^{\prime} 000$ | $£^{\prime} 000$ | $\mathbf{\%}$ |
| $(290)$ | Sussex Partnership Foundation NHS Trust (SPFT) | 12,147 | 12,155 | 8 | $0.1 \%$ |
| $(249)$ | Sussex Community NHS Trust (SCT) | 2,437 | 2,273 | $(164)$ | $-6.7 \%$ |
| $(539)$ | Total Revenue - S75 | $\mathbf{1 4 , 5 8 4}$ | $\mathbf{1 4 , 4 2 8}$ | $\mathbf{( 1 5 6 )}$ | $\mathbf{- 1 . 1 \%}$ |

[^1]| $\begin{array}{r} \text { Key } \\ \text { Variances } \\ £^{\prime} 000 \\ \hline \end{array}$ | Service | Description <br> (Note WTE = Whole Time Equivalent) | Mitigation Strategy (Overspends only) |
| :---: | :---: | :---: | :---: |
| Sussex Partnership Foundation NHS Trust |  |  |  |
| 8 | SPFT | Sussex Partnership Foundation NHS Trust (SPFT) are reporting an overspend of $£ 0.008 \mathrm{~m}$ at Month 2. <br> The forecast shows that almost half of the $£ 0.326 \mathrm{~m}$ budget strategy savings target has already been achieved. However, there continue to be pressures against the Adult Mental Health Community Care budget from a lack of suitable accommodation, for which there is a specific savings target in the Financial Recovery Plan. In line with the agreed risk-share arrangements for 2012/13 any overspend will be shared 50/50 between SPFT and BHCC. |  |
| Sussex Community NHS Trust |  |  |  |
| (164) | SCT | Sussex Community NHS Trust (SCT) are reporting an underspend of $£ 0.164 \mathrm{~m}$, mainly as a result of savings against the HIV budget. This is a continuation of the position from 2011/12 and the savings are broken down between Community Care ( $£ 0.081 \mathrm{~m}$ ), commissioning budgets ( $£ 0.063 \mathrm{~m}$ ) and mainstream staffing savings ( $£ 0.027 \mathrm{~m}$ ). There is a small pressure of $£ 0.007 \mathrm{~m}$ against the Integrated Community Equipment Store (ICES) budget. |  |

People - Capital Budget Summary

| 2011/12 <br> Outturn <br> Variance <br> £'000 | Unit | $\begin{array}{r} \hline 2012 / 13 \\ \text { Original } \\ \text { Budget } \\ £^{\prime} 000 \\ \hline \end{array}$ | Approved at other Meetings £'000 | New Schemes Appendix 3 $£^{\prime} 000$ | Variation, Slippage or reprofile £'000 | $\begin{array}{r} 2012 / 13 \\ \text { Budget } \\ \text { Month } 2 \\ £^{\prime} 000 \\ \hline \end{array}$ | Forecast Outturn Month 2 £'000 | Forecast <br> Variance <br> Month 2 <br> £'000 | Forecast <br> Variance <br> Month 2 <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 14 | Commissioner Learning \& Partnership | 25,664 | 0 | 90 | 1,339 | 27,093 | 27,093 | 0 | 0.0\% |
| (17) | Delivery Unit Children's \& Families | 351 | 0 | 42 | 0 | 393 | 393 | 0 | 0.0\% |
| (3) | Total Children's Services | 26,015 | 0 | 132 | 1,339 | 27,486 | 27,486 | 0 | 0.0\% |
| 0 | Commissioner - Adult Services | 149 | 0 | 0 | 0 | 149 | 149 | 0 | 0.0\% |
| 0 | Delivery Unit - Adults Provider | 73 | 0 | 373 | 105 | 551 | 551 | 0 | 0.0\% |
| 0 | Delivery Unit - Adults Assessment | 367 | 0 | 0 | 0 | 367 | 367 | 0 | 0.0\% |
| 0 | Total Adult Services | 589 | 0 | 373 | 105 | 1,067 | 1,067 | 0 | 0.0\% |
| (3) | Total People | 26,604 | 0 | 505 | 1,444 | 28,553 | 28,553 | 0 | 0.0\% |

Details of Variation requests and explanations of significant Forecast Variances, Slippage or Reprofiles are given below: | Mitigation |
| :--- |
| Strategy |

> | Variation | 1,339 | $\begin{array}{l}\text { New Pupil } \\ \text { places }\end{array}$ | $\begin{array}{l}\text { A report was presented to Cabinet in March showing the allocation of Structural } \\ \text { Maintenance, Pupil Places and Condition cost centres within Commissioner - Learning } \\ \end{array}$ |
| :--- | :--- | :--- | :--- |
|  |  | $\&$ Partnership for $2012 / 13$. Since then there has been an additional allocation of |  |
|  |  | $£ 1.840 \mathrm{~m}$ of grant for $2012 / 13$ and $£ 1.339 \mathrm{~m}$ has been allocated mainly to a new school at |  |
| the former Hove Police Station (see report elsewhere on this agenda). The remaining |  |  |  |

\section*{| $\begin{array}{l}\text { Detail } \\ \text { Type }\end{array}$ | £'000 | Project | Description |
| :--- | :--- | :--- | :--- |
| Commissioner - Learning \& Partnership |  |  |  |}

Appendix 2 - Capital Programme Performance

| Detail <br> Type | $£ £^{\prime 000}$ | Project | Description | Mitigation <br> Strategy |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  |  | $£ 0.501 \mathrm{~m}$ will be allocated later in the year. Approval for a budget variation of $£ 1.339 \mathrm{~m}$ is <br> therefore requested. |  |
| Delivery - Adults Provider | 105 | Telecare | In order to support an ageing population with increasing social care needs, The Council <br> are increasing the use of technology (Carelink and Telecare) in peoples homes to <br> support them to continue living independently at home ( this includes fire and flood <br> alerts, gas safety alerts, and medication reminders). Telecare can provide a more cost <br> effective and less intrusive alternative to traditional homecare. The risks of not investing <br> in technology are that this will increase costs of alternative care and increase admissions <br> into residential care. This will be funded from Adult Social Care capital resources as set <br> out in the February Capital Programme report to Council. Approval for a budget variation <br> of £0.105m is therefore requested. |  |

Place - Capital Budget Summary

| $\begin{array}{r} \hline 2011 / 12 \\ \text { Outturn } \\ \text { Variance } \\ £^{\prime} 000 \end{array}$ | Unit | 2012/13 <br> Original <br> Budget <br> £'000 | Reported <br> At other <br> Meetings £'000 | New Schemes in Appendix 3 $£^{\prime} 000$ | Variation, Slippage or reprofile $£^{\prime} 000$ | 2012/13 <br> Budget <br> Month 2 <br> $£^{\prime} 000$ | $\begin{array}{r} \hline \text { Forecast } \\ \text { Outturn } \\ \text { Month } 2 \\ £^{\prime} 000 \end{array}$ | Forecast <br> Variance <br> Month 2 <br> $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 161 | Commissioner - City Regulation \& Infrastructure | 7,325 | 0 | 1,610 | 0 | 8,935 | 8,935 | 0 | 0.0\% |
| (404) | Delivery Unit - City Infrastructure | 7,225 | 0 | 0 | 0 | 7,225 | 7,225 | 0 | 0.0\% |
| (1) | Major Projects | 866 | 0 | 0 | 0 | 866 | 866 | 0 | 0.0\% |
| (244) | Total City Regulation \& Infrastructure | 15,416 | 0 | 1,610 | 0 | 17,026 | 17,026 | 0 | 0.0\% |
| 1 | Commissioner - Housing | 4,787 | 0 | 0 | 2,223 | 7,010 | 7,010 | 0 | 0.0\% |
| $(1,299)$ | Delivery Unit - Housing \& Social Inclusion (HRA Capital) | 38,768 | 0 | 0 | 0 | 38,768 | 38,768 | 0 | 0.0\% |
| $(1,298)$ | Total Housing | 43,555 | 0 | 1,610 | 2,223 | 45,778 | 45,778 | 0 | 0.0\% |
| $(1,542)$ | Total Place | 58,971 | 0 | 1,610 | 2,223 | 62,804 | 62,804 | 0 | 0.0\% |

Details of Variation requests and explanations of significant Forecast Variances, Slippage or Reprofiles are given below:

| Detail Type | $£^{\prime} 000$ | Project | Description | Mitigation <br> Strategy |
| :--- | :--- | :--- | :--- | :--- |
| Commissioner - Housing | 1,500 | Private <br> Sector <br> Housing <br> Renewal | The Government announced as part of the autumn 2010 Comprehensive Spending <br> Review that further Regional Housing Board private sector housing renewal funding <br> would not be made available. Therefore the BEST funded Private Sector Housing <br> Renewal capital programme came to an end. |  |
| Variation | Reand |  |  |  |

Appendix 2 - Capital Programme Performance

| Detail Type | $£^{\prime} 000$ | Project | Description | Mitigation Strategy |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | In light of the above, Council (23 February 2012 budget meeting) agreed revenue support for capital funding of $£ 1.500 \mathrm{~m}$ for $2012 / 13$ to fund a private sector housing renewal programme subject to further information being presented to Members. <br> This housing renewal capital funding supports Private Sector Housing Renewal Assistance Policy investment priorities, making best use of private sector housing and improving homes of eligible vulnerable households through a range of measures including: renewal assistance for private sector decent homes; energy efficiency measures; Disabled Facilities Grant 'top up' \& assistance; and bringing empty private sector homes back into use. <br> No private sector housing renewal capital funding is identified for 2013/14 at this time. <br> Approval for a budget variation of $£ 1.500 \mathrm{~m}$ is therefore requested. |  |
| Variation | 723 | Disabled Facilities Grant | The Council has been awarded $£ 0.723 \mathrm{~m}$ Disabled Facilities Grant (DFG) funding for 2012/13. Approval for this expenditure is sought. Disabled Facilities Grants are mandatory, and are not dependent on the Council's Housing Renewal Policy. <br> However, the Housing Renewal Policy currently supports DFG funding through private sector housing renewal capital top-up and additional disabled assistance measures. <br> Approval for a budget variation of $£ 0.723 \mathrm{~m}$ is therefore requested. |  |

Communities - Capital Budget Summary

| 2011-12 <br> Outturn <br> Variance $£^{\prime} 000$ | Unit | $2012 / 13$ <br> Original <br> Budget $£^{\prime} 000$ | Reported at other Meetings £'000 | New Schemes in Appendix 3 $£^{\prime} 000$ | Variation, Slippage or reprofile £'000 | $\begin{array}{r} \hline 2012 / 13 \\ \text { Budget } \\ \text { Month } 2 \\ £^{\prime} 000 \end{array}$ | Forecast <br> Outturn <br> Month 2 $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 <br> $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | Commissioner Sports \& Leisure | 799 | 0 | 675 | 0 | 1,474 | 1,474 | 0 | 0.0\% |
| 563 | Delivery Unit Tourism \& Leisure | 3,524 | 0 | 0 | 0 | 3,524 | 3,524 | 0 | 0.0\% |
| 563 | Total Capital Communities | 4,323 | 0 | 675 | 0 | 4,998 | 4,998 | 0 | 0.0\% |

Details of Variation requests and explanations of significant Forecast Variances, Slippage or Reprofiles are given below:
At Month 2 there are no items to report for Communities.
Resources \& Finance - Capital Budget Summary

| 2011-12 <br> Outturn <br> Variance £'000 | Unit | 2012/13 <br> Original <br> Budget £'000 | Approved at other Meetings $£^{\prime} 000$ | New Schemes in Appendix 3 $£^{\prime} 000$ | Variation, Slippage or reprofile £'000 | $\begin{array}{r} \hline 2012 / 13 \\ \text { Budget } \\ \text { Month } 2 \\ £^{\prime} 000 \end{array}$ | Forecast Outturn Month 2 $£^{\prime} 000$ | Forecast <br> Variance <br> Month 2 <br> £'000 | Forecast <br> Variance <br> Month 2 <br> \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 9 | Delivery Unit City Services | 1,774 | 0 | 0 | 0 | 1,774 | 1,774 | 0 | 0.0\% |
| 74 | Resources | 8,867 | 0 | 35 | 500 | 9,402 | 9,402 | 0 | 0.0\% |
| 0 | Finance | 139 | 0 | 0 | 0 | 139 | 139 | 0 | 0.0\% |
| 83 | Total Capital Resources \& Finance | 10,780 | 0 | 35 | 500 | 11,315 | 11,315 | 0 | 0.0\% |

tails of Variation requests and explanations of significant Forecast Variances, Slippage or Reprofiles are given below:

| Detail Type | $£{ }^{\prime} \mathbf{0 0 0}$ | Project | Description | Mitigation <br> Strategy |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Resources | 270 |  | ICT - <br>  <br> infrastructure | The capital budget for the Communications \& Infrastructure scheme within <br> ICT is at present $£ 0.121 \mathrm{~m}$. Within the Budget agreed in February there is <br> a provision of $£ 0.500 \mathrm{~m}$ resources for ICT under new schemes. <br> Communications \& Infrastructure requires $£ 0.270 \mathrm{~m}$ of this $£ 0.500 \mathrm{~m}$ to <br> make a total budget of $£ 0.391 \mathrm{~m}$. This budget will cover: |
| Variation |  |  | $£ 0.090 \mathrm{~m}$ Telephony - This includes: procurement costs for Voice <br> Services contract. Investment in a converged voice platform (removal of <br> Centrex dependency). The Voice Services contract will be tendered in <br> 2013. We are building on the existing telephony platform investment and <br> upgrading to remove any remaining proprietary restrictions. The Council is <br> committed in partnership with East Sussex County Council to award the <br> Sussex Public Service Network contract during 2012. |  |

Appendix 2 - Capital Programme Performance
Appendix 2 - Capital Programme Performance

| Detail Type | $£^{\prime} 000$ | Project | Description | Mitigation Strategy |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | $£ 0.225 m$ Network Infrastructure - This includes: procurement costs for the Sussex Public Service Network. Replacement of aged network switches and security appliances (e.g. firewalls). Upgrade of the local area network (LAN) capacity to support data traffic resulting from increased density of staff and the Workstyles programme. Changes to the core network infrastructure are also needed to accommodate the introduction of multiprotocol label switching (MPLS) technology i.e. faster network telecommunications. <br> £0.076m Storage \& Server Capacity - This includes: development of a data storage and backup solution to support current growth in data and Disaster Recovery (DR) capability. ICT will explore hosted or commoditised options to increase data storage, e.g. to support further rollout of electronic document management. This will include exploring the potential to move to a subscription based storage model (Cloud storage). <br> Approval for a budget variation of $£ 0.270 \mathrm{~m}$ is therefore requested. |  |
| Variation | 230 | ICT - Information Management | The capital budget for the Information Management scheme within ICT is at present $£ 0.244 \mathrm{~m}$. Within the Budget agreed in February there is a provision of $£ 0.500 \mathrm{~m}$ resources for ICT under new schemes. Information Management requires the remaining $£ 0.230 \mathrm{~m}$ of this $£ 0.500 \mathrm{~m}$ to make a total budget of $£ 0.474 \mathrm{~m}$. This budget will cover: <br> £0.025m Common means of authenticating - Initial implementation of identity and authentication management ('single sign on' for users) to support citizen access, self service and improved opportunities for collaboration and partnership working. <br> $£ \mathbf{0 . 1 0 0 m}$ Information System Integration - Initial implementation of a Customer Experience Platform (CEM) to develop a single personalised customer interface. |  |

Appendix 2 - Capital Programme Performance

| Detail Type | $£^{\prime 000}$ | Project | Description | Mitigation <br> Strategy |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  | $£ 0.075 \mathrm{~m}$ Planning System Migration - The City Planning system <br> migration project is well underway. Its completion will deliver a much <br> improved customer service and support the system rationalisation. <br> $£ 0.174 m$ Implement Target Server Architecture - This includes: <br> migration to a single platform which will deliver improved management of <br> the content within our intranet and internet environments. Data mapping <br> in support of intelligence usage, data matching and records <br> management. Initial development of a customer index. <br> $£ 0.100 m$ Information Governance and Security - Internal data security |  |
|  |  |  | £nd extension of Sharepoint for external partners. <br> Approval for a budget variation of £0.230m is therefore requested. |  |

Appendix 3 - Capital Programme Changes
New Capital Project Approval Request

| New Capital Project Approval Request |  |  |  |
| :---: | :---: | :---: | :---: |
| Unit: <br> Project title: <br> Total Project Cost (All Years) | Commissioner - Learning \& Partnership St Bartholomew's School Playground Improvements £90,000 |  |  |
| Purpose, benefits and risks: |  |  |  |
| This project is for the refurbishment of St Bartholomew's School Playground and is to be funded from S106 monies. |  |  |  |
| Capital expenditure profile ( $£^{\prime} 000$ ): |  |  |  |
| Year | 2013/14 | 2014/15 | TOTAL |
| S106 Funding | 0 | 0 | 90 |
| Total estimated costs and fees | 0 | 0 | 90 |
| Financial implications: |  |  |  |
| Section 106 Agreements (S106) and Unilateral Undertakings are types of Planning Obligation authorised by Se and Country Planning Act 1990. They are legal agreements between the Local Planning Authority and the applicar aim to balance the extra pressure created by new developments with improvements to ensure that the new dev positive contribution to the local area and community. |  |  |  |

Appendix 3 - Capital Programme Changes
New Capital Project Approval Request

| New Capital Project Approval Request |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Unit: <br> Project title: <br> Total Project Cost (All Years): | Delivery Unit - Children \& Tarner Lift $£ 42,000$ |  |  |  |
| Purpose, benefits and risks: |  |  |  |  |
| The Tarner lift is continually breaking down with resultant problems for the Children's Centre and the Friends Ce required to improve this lift to meet Health \& Safety guidelines. |  |  |  |  |
| Capital expenditure profile ( $£^{\prime} 000$ ): |  |  |  |  |
| Year | 2012/13 | 2013/14 | 2014/15 | TOTAL |
| Capital Reserves | 42 | 0 | 0 | 42 |
| Total estimated costs and fees | 42 | 0 | 0 | 42 |
| Financial implications: |  |  |  |  |
| In March 2012 funding was set aside for this from revenue for the cost of these improvements and this was put fund the works in 2012/13. |  |  |  |  |

Council-provided accommodation for people with learning disabilities requires capital works to maintain a safe and effective
environment that meets residents' needs. Details of capital works need to be further considered following the decision at Adult Care
 be required to ensure that specific needs of the disabled residents are met. The risks of not adapting the homes are that people with challenging behaviour will be unable to be accommodated safely in the City. The benefits are that we will be able to support more people with high level needs in the City than at present and at reduced cost.
Capital expenditure profile ( $£^{\prime} 000$ ):

| Total Project Cost (All Years): |
| :--- |
| Purpose, benefits and risks: |

Grant Funding
Total estimated costs and fees
Financial implications:
The following capital works were identified to support the report on "Re-modelling in-house accommodation for people with a learning disability" presented to Adult Care \& Health Committee on 25 June 2012, and to realise future revenue savings:
Rutland Gardens $£ 149,000$ - Rear extension, new kitchen, new bathroom and some re-modelling.

- 83 Beaconsfield Villas $£ 36,300$ - Relocate kitchen to lounge area to create extra bedroom.
- 20 Windlesham Road - Top floor £188,000 - Convert into self-contained flat.
The detail of the capital plans may need to change as a result of the deferment of the decision to re-model the accommodation
This new scheme will be funded from the social services grant funding approved by Cabinet in February 2012.
Appendix 3 - Capital Programme Changes

|  | New Capital Project Approval Request |
| :--- | :---: |
| Unit: | Commissioner - City Regulation \& Infrastructure |
| Project title: | The Level Playground Project |
| Total Project Cost (All Years): | $£ 278,000$ |
| Purpose, benefits and risks: |  |
|  |  |
| Separate to the above bid, there are also plans to replace the playground at The Level. This was not included in the bid as Section |  |


| Total Project Cost (All Years): |
| :--- |
| Purpose, benefits and risks: |

106 funding was already assigned for this piece of work. We have also been successful in securing some funding from the Short
Breaks for Disabled Children Capital Grant to make the playground more inclusive for children with disabilities. This money will be
spent on sensory play equipment and also on the electronic equipment needed for a new Changing Places toilet which is being built as part of the larger Heritage Lottery funded Restoration Project.
Plans to build a new playground were included in the Master Plan which was signed off at Environment, Transport \& Sustainability Cabinet Members Meeting on the 5 July 2011 (Item 11).

> Capital expenditure profile ( $£^{\prime} 000$ ):
> Year
> Short Breaks for Disabled Children
> S106 Expenditure

> | Total estimated costs and fees |
| :--- |
| Financial implications: |

The funding from the various sources has been secured and the financial implications are contained within the table above.

Appendix 3 - Capital Programme Changes
effective and economic way of planning the long term future of the track.
The track is significant to local schools and the city's two universities, with a combined total of 33,000 students, neither of which has a track of its own. Throughout the city, among athletes and non athletes, there is a strong recognition of the role which the track plays and the opportunities that will be created by the project.

| Capital expenditure profile ( $£^{\prime} 000$ ): |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Year | 2012/13 | 2013/14 | 2014/15 | TOTAL |
| Unsupported Borrowing | 500 | 0 | 0 | 500 |
| Total estimated costs and fees | 500 | 0 | 0 | 500 |
| Financial implications: |  |  |  |  |
| The all weather running track will be funded from unsupported borrowing to be repaid over 15 years. The revenue this ( $£ 0.054 \mathrm{~m} \mathrm{pa}$ ) is included in the approved revenue budget. |  |  |  |  |

Appendix 3 - Capital Programme Changes
New Capital Project Approval Request
Resources - Property \& Design

£35,000

Value for Money Programme Performance

| Projects | Savings <br> Target <br> $\mathbf{£ m}$ | Achieved <br> $\mathbf{£ m}$ | Anticipated <br> $\mathbf{£ m}$ | Uncertain <br> $\mathbf{£ m}$ | Achieved <br> $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| Adult Social Care | 1.172 | 0.155 | 1.017 | 0.000 | $13.2 \%$ |
| Children's Services | 0.301 | 0.000 | 0.301 | 0.000 | $0.0 \%$ |
| ICT | 0.361 | 0.135 | 0.182 | 0.044 | $37.4 \%$ |
| Procurement * | 1.341 | 0.000 | 1.341 | 0.000 | $0.0 \%$ |
| Procurement (2011/12) | 0.355 | 0.108 | 0.147 | 0.100 | $30.4 \%$ |
| Workstyles | 0.270 | 0.200 | 0.070 | 0.000 | $74.1 \%$ |
| Systems Thinking/Process Efficiencies * | 0.500 | 0.000 | 0.500 | 0.000 | $0.0 \%$ |
| Management \& Admin | 2.358 | 2.127 | 0.126 | 0.105 | $90.2 \%$ |
| Additional Management Savings 2012/13 | 0.275 | 0.000 | 0.275 | 0.000 | $0.0 \%$ |
| Client Transport | 0.000 | 0.000 | 0.000 | 0.000 | $0.0 \%$ |
| Total All VFM Projects | $\mathbf{6 . 9 3 3}$ | $\mathbf{2 . 7 2 5}$ | $\mathbf{3 . 9 5 9}$ | $\mathbf{0 . 2 4 9}$ | $\mathbf{3 9 . 3 \%}$ |

* These savings are 'non-cashable' and will be retained by the service areas in which they occur.

Explanation of 'Uncertain' VFM Savings:

| Key <br> Variances <br> $£ ' 000$ | Description <br> ICT | Mitigation Strategy for Uncertain Savings <br> 44A potential risk has arisen in relation to Telephony provision <br> where anticipated savings may not be as high as expected. <br> There are a number of contracts relating to this service <br> area that need to be realigned in order to realise full <br> potential savings and efficiencies. |
| :--- | :--- | :--- |
| Procurement (2011/12) | ICT are continuing to work with Procurement Category <br> Managers to review contractual arrangements and identify <br> a possible route for restructuring contracts. |  |
| 100 | There is a residual saving of $£ 0.355 \mathrm{~m}$ held over from <br> $2011 / 12$ in relation to the Procurement VFM Project. <br> $£ 0.108 \mathrm{~m}$ has been identified from Social Care contracts, | Contracts and supply categories (Category Management) <br> are continually being reviewed as and when renewals, <br> retenders and new procurements are notified. Where there |

Appendix 4 - VfM Programme

| Key <br> Variances <br> $£ ' 000$ | Descriptionwhile a further $£ 0.147 \mathrm{~m}$ has been identified as potential <br> savings. This leaves $£ 0.100 \mathrm{~m}$ yet to be identified from <br> contracts where savings can be taken by the corporate <br> centre. | Mitigation Strategy for Uncertain Savings <br> is an opportunity to take a share of potential savings <br> corporately, this will contribute to the outstanding $2011 / 12$ <br> savings target. |
| :--- | :--- | :--- |
| Management \& Administration | Overall, significant savings of $£ 3.395 \mathrm{~m}$ are expected to be <br> delivered against the two-year target of $£ 3.500 \mathrm{~m}$. Options <br> for meeting the shortfall will be considered alongside <br> opportunities to meet the Additional Management Savings <br> saving was underpinned by a Voluntary Severance <br> Scheme (VSS). The outcome of the Scheme, in financial <br> terms, indicates that approximately $£ 1.142 \mathrm{~m}$ was achieved <br> in 2011/12 leaving a full-year effect saving of $£ 2.358 \mathrm{~m}$ to <br> be achieved in order to achieve the full saving of $£ 3.500 \mathrm{~m}$ <br> over the two years. Currently, the savings target is <br> expected to be achieved with the exception of $£ 0.105 \mathrm{~m}$ <br> which is at risk. | VFM target. |

# AUDIT \& STANDARDS COMMITTEE 

Subject:<br>Date of Meeting:<br>Internal Audit Progress Report 2012/13<br>$25^{\text {th }}$ September 2012<br>Report of:<br>Director of Finance<br>Contact Officer: Name: lan Withers, Head of Audit \& Tel: 29-1323<br>Business Risk<br>E-mail: lan.withers@brighton-hove.gov.uk<br>Wards Affected: All

## FOR GENERAL RELEASE

## 1. Summary and Policy Context

1.1 The purpose of this report is to inform Members of the progress made against the Internal Audit Plan 2012/13, including outcomes of specific audit reviews completed, agreed management actions and Internal Audit Key Performance Indicators.
1.2 The Audit \& Standards Committee has a role in monitoring the activity and outcomes of internal audit work against the plan and receiving regular progress reports. Also to monitor the implementation of agreed actions to internal audit recommendations for improvement to controls and operations.
1.3 Good progress continues to be made in the delivery of the Internal Audit Plan 2012/13, due by the end of March 2013.
2. Recommendations
2.1 That the Committee notes the progress made in delivering the Annual Internal Audit Plan 2012/13, outcomes achieved and current arrangements going forward to 31st March 2013.

## 3. Background Information

3.1 The Accounts and Audit Regulations 2011 require every local authority to maintain an adequate and effective system of internal audit. Audit \& Business Risk carries out the internal audit work to satisfy this legislative requirement, which includes reporting the outcome of its work to the Audit \& Standards Committee.
3.2 The Audit \& Standards Committee's responsibilities include reviewing the Council's corporate governance arrangements, including internal controls and formal approval of an Annual Governance Statement. The internal audit work carried out by Audit \& Business Risk is a key source of assurance that the internal control environment is operating effectively.
3.3 The Internal Audit Plan 2012/13 detailing the programme of audit reviews was approved by the previous Audit Committee at its meeting in April 2012.
3.4 The programme of audit reviews contained in the Internal Audit Plan 2012/13 is based on an assessment of risk for each system or operational area. The assessment of risk includes elements such as the level of corporate importance, materiality, service delivery/importance and sensitivity.
3.4 The outcome of all audit work is discussed and agreed with the lead service managers. The final reports that include agreed actions to audit recommendations made, are issued to the responsible Head of Service, Lead Commissioner or Strategic Director.
4. Progress against the Internal Audit Plan 2012/13
4.1 Table 1 below provides a summary of the progress made against the Internal Audit Plan 2012/13. During the period $1^{\text {st }}$ April to $8^{\text {th }}$ September 2012, the Internal Audit Team has commenced or completed 48 audit reviews.

Table 1: Internal Audit Plan 2012/13 Progress (Audit Reviews)

| Audit Status | Explanation | No. |
| :--- | :--- | ---: |
| Not Started | Planned but not started | 63 |
| Fieldwork | In progress (Interviews, documenting, evaluating and <br> testing of risks and controls) | 28 |
| Draft Report | Draft audit report issued and being agreed with client | 7 |
| Final Report | Audits completed and final report issued | 13 |

4.2 Audit \& Business Risk is confident of completing the Annual Internal Audit Plan for 2012/13 through re-profiling of the plan and where required outsourcing a number of audit reviews to Deloitte under existing contract arrangements.
5. Changes to the Annual Internal Audit Plan
5.1 Members are advised that since the Internal Audit Plan 2012/13 was approved, there have been no significant changes made.
6. Audit Reviews Completed
6.1 Audit reports are issued as final once their contents have been agreed with client management, in particular management actions with responsibility and timescale. The audit is then effectively closed except for the scheduled implementation review of agreed actions.
6.2 During the period 1st April to 8th September for Annual Internal Audit Plan 2012/13, 13 audit reviews have been completed and final reports issued.

These are shown in table 2 below which includes the overall level of assurance, number and classification of agreed management actions in respect of audit recommendations made.

Table 2: Summary of Completed Audit Reviews (Final Reports)

| Audit | Assurance <br> Level | Agreed Actions and Priority |  |  |
| :--- | :--- | :---: | :---: | :---: |
|  |  | High | Medium | Low |
| Annual Governance Statement | - | - | - | - |
| External Funding | Substantial | 0 | 5 | 1 |
| Schools Electronic Payments to Suppliers <br> (BACS) | Limited | 1 | 4 | 0 |
| Home Education | Substantial | 0 | 2 | 0 |
| Income Banking Arrangements | Reasonable | 0 | 7 | 0 |
| Housing Local Delivery Vehicle | Reasonable | 0 | 5 | 0 |
| Leasehold Service Charges | Substantial | 0 | 3 | 0 |
| Music Service | Substantial | 0 | 3 | 1 |
| Trading Standards | Substantial | 0 | 4 | 0 |
| ICON Cash Management Application | Limited | 1 | 8 | 2 |
| Homelessness Accommodation | Limited | 4 | 8 | 0 |
| Insurance | Reasonable | 0 | 5 | 1 |
| Brighton Centre Capital Works | Limited | 4 | 5 | 0 |

6.3 Management actions have been agreed in response to the recommendations made and we will continue working with management to introduce agreed control and general service improvements, in particular where audit reviews give limited assurance.
6.4 The statement on the level of assurance on the effectiveness of internal controls and mitigation of risks for each audit is a professional practice requirement. Members should note that the assurance levels assigned and agreed are subjective and based on materiality and significance. They often therefore have no direct relationship with the number of agreed actions to audit recommendations made.
6.5 There are currently five levels of audit assurance used by the Internal Audit Team and these are summarised as follows:

| FULL | There is a sound system of internal control designed <br> to achieve system and service objectives. All major <br> risks have been identified and managed effectively. |
| :--- | :--- |
| SUBSTANTIAL | Whilst there is basically a sound system of internal <br> control, there are weaknesses that could put system |


|  | objectives at risk. |
| :--- | :--- |
| REASONABLE | Controls are in place but there are gaps in the <br> process. There is therefore a need to introduce <br> additional controls. |
| LIMITED | Weaknesses in the system of control and /or level of <br> compliance are such as to put the system objectives <br> at risk. |
| NO | Control is significantly weak or non existent leaving <br> the system open to high levels of risk from abuse, <br> fraud and error. |

## 7. Advice and Support Corporate and Service Units

7.1 Demand from managers to provide professional, proactive advice and support continues to be high. This element of our work is seen as invaluable both corporately and at service level, particularly in areas of change management. By taking this proactive approach, often problems and risks to the council can be avoided.
7.2 Recent areas where advice has been provided include IT security, income control, human resource management, public health, major projects and welfare reform.

## 8. Counter Fraud Work

8.1 Since April 2012, 58 new cases of suspected irregularities have been identified or referred to Audit \& Business Risk. Of these new cases, 38 related to potential housing fraud, principally illegal subletting.
8.2 Audit \& Business Risk have continued to investigate data matches from the latest National Fraud Initiative (NFI) data which has so far indentified overpayments/savings from fraud and error of $£ 498 \mathrm{k}$. As part of the NFI, arrangements are made to ensure compliance with the Data Protection Act in the sharing of data and ensuring data subjects are notified.

## 9. Implementation of Agreed Audit Actions (including Payroll)

9.1 When unacceptable risks are identified in audit reviews, recommendations are made and actions agreed in order to mitigate these through improvement of system controls.
9.2 Implementation reviews of agreed actions are usually carried out within six months of the issue of the final report.
9.3 Issues raised and the agreed management actions in respect of an audit of Payroll, have previously been reported to the Audit Committee. Concerns were expressed by Members over the level of outstanding actions to address the issues raised.
9.4 A further implementation review was therefore carried out in September on the agreed management actions. The situation has significantly improved from that reported in February 2012. Table 3 below shows the current assessed status for the implementation of agreed management actions in respect of the audit reviews carried out in 2010/11 and 2011/12.

## Table 3 - Implementation Status of Agreed Management Actions for Payroll Audit Review (2)

| Implementation Status | $2010 / 11$ | $2011 / 12$ |
| :--- | ---: | ---: |
| Fully | 9 | 12 |
| Partially/In Progress | 4 | 2 |
| Not | 0 | 1 |

## 10. Performance of Internal Audit

10.1 To achieve planned coverage and deliver a high quality service there are well established performance indicators, agreed annually as part of the Annual Internal Audit Plan. These are also part of our business planning process and monitored regularly. Table 4 provides an overview of the performance of the Internal Audit team against the key targets set.

Table 4: Performance against targets

| Performance Indicators | Target <br> for Year | Actual to <br> Date |
| :--- | :--- | :--- |
| Effectiveness |  |  |
| \% of recommendations agreed | $97 \%$ | $96 \%$ |
| \% implementation of agreed management actions |  | $82 \%$ |
| Efficiency | $71 \%$ | $72 \%$ |
| \% of productive time | $90 \%$ | $91 \%$ |
| \% of draft reports issued within 10 days of fieldwork completion | $90 \%$ | $88 \%$ |
| $\%$ response by client to draft reports within 15 days | $95 \%$ | $96 \%$ |
| \% of issue of final reports within 10 days of agreement |  |  |
| Quality of Service | $90 \%$ | $96 \%$ |
| \% of customer satisfaction feedback in very good or good |  |  |

## 11. FINANCIAL \& OTHER IMPLICATIONS:

11.1 Financial Implications:

It is expected that the Internal Audit Plan for $2012 / 13$ will be delivered within existing budgetary resources. In considering resources allocated to internal audit work, this needs to be balanced against the need for financial probity, minimising financial risks and achieving value for money.

### 11.2 Legal Implications:

Regulation 6 of The Accounts \& Audit Regulations 2011 requires the Council to undertake an adequate and effective internal audit of its accounting records and of its system of internal control in accordance with the proper practices in relation to internal control. It is a legitimate part of the Audit \& Standards Committee's role to review the level of work completed and planned by internal audit.

Legal Officer consulted: Oliver Dixon $12^{\text {th }}$ September 2012 Lawyer
11.3 Equalities Implications:

There are no direct equalities implications arising directly from this report
11.4 Sustainability Implications:

There are no direct sustainability implications arising from this report.
11.5 Crime \& Disorder Implications:

There no direct implications for the prevention of crime and disorder arising from this report.
11.6 Risk and Opportunity Management Implications:

The Internal Audit Plan and its outcome is a key part of the Council's risk management process. The internal audit planning methodology is based on risk assessments that include the use of the council's risk registers.
11.7 Corporate / Citywide Implications:

Robust corporate governance arrangements are essential to the sound management of the City Council and the achievement of its objectives as set out in the Corporate Plan.

## SUPPORTING DOCUMENTATION

## Background Documents

1. Internal Audit Plan 2012/13
2. Code of Practice for Internal Audit in Local Government, CIPFA (2006)
3. Accounts \& Audit Regulations 2011 [Extract]

## AUDIT \& STANDARDS COMMITTEE



## FOR GENERAL RELEASE

## 1. SUMMARY AND POLICY CONTEXT:

1.1 The purpose of this report is to inform Members of a review carried out to measure the Council against a best practice checklist for an effective counter fraud culture.
1.2 The best practice checklist for local authorities was provided with the recently published report, "Fighting Fraud Locally - The Local Government Fraud Strategy".
1.3 The Audit \& Standards Committee has a responsibility for reviewing the assurance framework for the Council which includes counter fraud work.
2. RECOMMENDATION:

It is recommended that the Audit \& Standards Committee note the contents of the review against the best practice checklist at Appendix 1 and the actions planned.
3. FIGHTING FRAUD LOCALLY - THE LOCAL GOVERNMENT FRAUD STRATEGY
3.1 In April 2012 following ministerial approval, The National Fraud Authority published a report, "Fighting Fraud Locally - The Local Government Fraud Strategy" which estimates the cost of fraud to local government to be approximately $£ 2.2$ billion a year.
3.2 The strategy was developed by local government counter fraud practitioners including the council's Head of Audit \& Business Risk. It has three key elements:

- Acknowledge - Acknowledging and understanding fraud risks
- Prevent - Preventing and detecting more fraud
- Pursue - Being stronger in punishing fraud and recovering losses
3.3 It concludes that by following best practice recommendations local government will be better able to protect itself from fraud and have in place a more effective fraud response. Further, that the financial savings could be better used for local services.


## 4. BACKGROUND INFORMATION

4.1 A core deliverable in the Internal Audit Plan for 2012-13 is to provide an effective Corporate Counter Fraud Service, in accordance with the Council's Counter Fraud Strategy including both reactive and proactive coverage to mitigate the impact of fraud and consequential financial loss to the Council.
4.2 Audit \& Business Risk are responsible within the Council for Corporate Counter Fraud and will continue to review and develop the robustness of the Council's arrangements. Audit \& Business Risk work closely both internally and externally with bodies such as the Police, Audit Commission and National Fraud Authority.
4.3 The Audit \& Business Risk Unit are also responsible for the National Anti Fraud Network (NAFN) UK South Team. This, together with the UK North Team based at Tameside Metropolitan Council, provides a fraud data and intelligence service to 353 UK public sector organisations, principally local authorities (337) but also Housing Associations, NHS Organisations and Universities. NAFN is considered to be integral to the delivery of Fighting Fraud Locally.

## 5. FINDINGS OF THE REVIEW

## Assessment against the Fighting Fraud Locally Checklist of recommended best practice

5.1 The full comparison to the Fighting Fraud Locally Checklist of best practice recommendations is contained in Appendix 1 to this report. This has been summarised as:

- Full Compliance 24
- Partial Compliance 8
- Non Compliance 2
5.2 Where non or partial compliance exists there is not considered to be any significant fraud risk to the Council. The area of non compliance relates to the Council not having a separate Fraud Response Plan. However, the principles are currently included to a large extent in the Council's Counter Fraud Strategy.
5.3 Audit \& Business Risk will be carrying out the necessary actions during 2012/13 to achieve full compliance with the checklist.


## 6. FINANCIAL \& OTHER IMPLICATIONS:

6.1 Financial Implications:

An effective counter fraud culture assists in minimising potential or actual financial losses attributable to fraud and corruption. The actions planned can be implemented within exisiting resources.

Anne Silley
14 September 2012
Head of Business Engagement
Financial Services

### 6.2 Legal Implications:

There are no direct legal implications arising from this report but individual actions to comply with the best practice checklist may require legal support and advice.

Oliver Dixon
12 September 2012
Acting Senior Lawyer
6.3 Equalities Implications:

There are no equalities implications arising directly from this report.
6.4 Sustainability Implications:

There are no direct sustainability implications arising from this report.
6.5 Crime \& Disorder Implications:

Fraud is a crime and can lead to financial loss and reputational loss to the Council
6.6 Risk and Opportunity Management Implications:

The Risk and Opportunity approach by the Council considers the risk of fraud and corruption.
6.6 Corporate / Citywide Implications:

Robust corporate governance arrangements are essential to the sound management of the City Council and the achievement of its objectives as set out in the Corporate Plan.

## SUPPORTING DOCUMENTATION

## Appendices:

1. Fighting Fraud Locally - Assessment against Best Practice Checklist

## Background Documents

1. Internal Audit Strategy and Annual Audit Plan 2012/12.
2. Protecting the Public Purse 2011
3. Fighting Fraud Locally - The Local Government Fraud Strategy (April 2012)

Fighting Fraud Locally - Assessment against Best Practice Checklist

| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | The Council has made a proper assessment of its fraud and corruption risks and has an action plan to deal with them and regularly reports this to the senior board and its members. | $\checkmark$ |  |  | There is an on-going assessment of the Council's fraud and corruption risks. The Internal Audit Strategy and Annual Audit Plan 2012-13 contains a Counter Fraud Programme Section which outlines the planned programme of counter fraud work for 2012/13. A report detailing the key outcomes of the counter fraud work for 2012/13 will be presented to the Audit \& Standards Committee in early 2013/14. | - |
| 2 | The Council has undertaken an assessment against the risks in Protecting the Public Purse and has also undertaken horizon scanning of future potential fraud risks. | $\checkmark$ |  |  | There is an on-going review for future potential fraud risks and there is a procedure whereby the Annual Audit Plan can be amended to reflect these, if required. An assessment was undertaken against the risks in the latest Protecting the Public Purse Report for 2011. | A further assessment against the risks contained in Protecting the Public Purse 2012 when the document is published in December 2012 |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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| 3 | There is an annual report to the Audit Committee or equivalent detailing an assessment against the Local Government Strategy Fighting Fraud Locally and the checklist. | $\checkmark$ |  |  | Fighting Fraud Locally has only recently been published so this is the first opportunity for a report to be submitted detailing an assessment against the Local Government Fraud Strategy and the checklist. This will in future be incorporated in an Annual Fraud Report to be submitted to the Strategic Leadership Team, Corporate Management Team and Audit \& Standards Committee. | To be included in an Annual Fraud Report |
| 4 | There is a counter fraud and corruption strategy applying to all aspects of the Council's business which has been communicated throughout the Council and this has been acknowledged by those charged with governance. | $\checkmark$ |  |  | Counter Fraud Strategy maintained. Last updated and presented to Audit \& Standards Committee in April 2012 and approved by Full Council in June 2012. There are however further opportunities for communication across the Council. | Counter fraud strategy to be communicated throughout the Council. |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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| 5 | The Council has arrangements in place that are designed to promote and ensure probity and propriety in the conduct of its business. | $\checkmark$ |  |  | The Council's Financial Regulations and Standard Financial Procedures that are available on The Wave for all staff to view have been designed to promote and ensure probity and propriety in the conduct of its business. The Council also has a number of other policies such as the Code of Conduct for Employees that are designed to promote proper conduct. | - |
| 6 | The risk of fraud and corruption is specifically considered in the Council's overall risk management process. | $\checkmark$ |  |  | Fraud is a risk management category and is therefore considered as one of the "prompts" when conducting risk identification. | -. |
| 7 | Counter fraud staff are consulted to fraud-proof new policies, strategies and initiatives across Departments and this is reported upon to Committee. |  |  | $\checkmark$ | Although no formal process exists, there is ad hoc consultation with lead officers for counter fraud. There is however considered to be scope for improvement to formalise the process so fraud risk assessments are carried out on appropriate policies, strategies and initiatives. | A process is to be implemented whereby counter fraud staff are consulted where appropriate to fraudproof new policies, strategies and initiatives. |


|  | Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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|  | 8 | The Council has put in place arrangements to prevent and detect fraud and corruption and a mechanism for ensuring this is effective and this is reported to committee. | $\checkmark$ |  |  | The Internal Audit Strategy and Annual Audit Plan 2012-13 includes a Counter Fraud Programme detailing planned reactive and proactive counter fraud work. Outcomes are currently reported to committee as part of the Head of Audit \& Business Risk's Annual Internal Audit Report and periodic progress reports. <br> Other arrangements include whistleblowing procedures and confidential reporting of allegations. | A dedicated Annual Fraud Report is to be produced for 2012/13 and ongoing. |
|  | 9 | The Council has put in place arrangements for monitoring compliance with standards of conduct across the Council covering: <br> - codes of conduct including behaviour for counter fraud, anti-bribery and corruption <br> - register of interests <br> - register of gifts and hospitality | $\checkmark$ |  |  | Whilst the Council has in place arrangements, there is an issue over effective communication to and awareness of staff to ensure full compliance. | To communicate and raise awareness of the standards of conduct and the need to comply. |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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| 10 | The Council undertakes recruitment vetting of staff prior to employment by risk assessing posts and undertaking checks to prevent potentially dishonest employees from being appointed. |  |  | $\checkmark$ | Staff vetting prior to appointment is currently limited to principally Criminal Records Bureau (CRB) checks and basic reference checks. This is in common with most local authorities. <br> We are currently examining more enhanced checks such as rights to work, credit reference agency, employment history and references received. | Liaising with Human Resources to introduce enhanced recruitment vetting where appropriate and to mitigate risks. |
| 11 | Members of staff are aware of the need to make appropriate disclosure of gifts, hospitality and business. This is checked by auditors and reported to Committee. | $\checkmark$ |  |  | See 9 above. | -. |
| 12 | There is a programme of work to ensure a strong counter fraud culture across all departments and delivery agents led by counter fraud experts. | $\checkmark$ |  |  | The Counter Fraud Programme is part of the Annual Internal Audit Plan. This is led by qualified and experienced staff. | On-going process of raising the profile of the counter fraud work being carried out across the Council. |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In <br> progress | Comments | Actions for <br> improvement |
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| 13 | Successful cases of proven <br> fraud/corruption are routinely <br> publicised to raise awareness. |  |  | $V$ | Successful cases of housing benefit <br> fraud are often publicised. Currently there <br> are few prosecutions for non-benefit <br> related fraud and when they do take <br> place they are not always publicised. | Successful prosecutions <br> to be routinely <br> publicised in order to <br> raise awareness and to <br> send a clear message <br> out to staff and <br> members of the public <br> that such behaviour is <br> not tolerated. |

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\begin{array}{|l|l|l|l|l|l|l|}\hline \text { Ref } & \text { FFL Recommended Best Practice } & \text { Yes } & \text { No } & \begin{array}{l}\text { Partial/In } \\
\text { progress }\end{array} & \text { Comments } & \begin{array}{l}\text { Actions for } \\
\text { improvement }\end{array} \\
\hline 14 & \begin{array}{l}\text { There is an independent } \\
\text { Whistleblowing Policy which has } \\
\text { been measured against the BSI, } \\
\text { which is monitored for take up and it } \\
\text { can be shown that suspicions have } \\
\text { been acted upon without internal } \\
\text { pressure. }\end{array} & V & & & \begin{array}{l}\text { The Council has a Whistleblowing Policy } \\
\text { which is regularly reviewed. The last } \\
\text { review and update made comparison } \\
\text { against BSI to ensure complied with } \\
\text { recommended best practice. }\end{array} & \begin{array}{l}\text { Review of } \\
\text { whistleblowing } \\
\text { arrangements and } \\
\text { actions that can be } \\
\text { taken to further raise } \\
\text { awareness. }\end{array}
$$ <br>
The Council also subscribes to Public <br>
Concern at Work, an independent charity <br>
that provides a route for those raising <br>

concerns.\end{array}\right]\)| In common with many local authorities, |
| :--- |
| there are still very few concerns raised |
| under whistleblowing. Previous work has |
|  |
| Business Risk to raise awareness. |$\quad$|  |
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| Ref | FFL Recommended Best Practice | Yes | No | Partial/In <br> progress | Comments | Actions for <br> improvement |
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| 15 | Contractors and third parties sign up <br> to the Whistleblowing Policy and <br> there is evidence of this. There is no <br> evidence of discrimination for those <br> who whistleblow. | $V$ |  |  | .- |  |
| $\mathbf{N}$ |  | For all contracts that the Corporate <br> Procurement Team deal with they ensure <br> that third parties sign up to the obligation <br> to read and familiarise themselves with <br> the Whistleblowing policy. <br> Contractual clauses relating to <br> whistleblowing are contained in both the <br> short form and long form terms and <br> conditions with regard to this. These are <br> the standard terms that form part of any <br> invitation to tender documents issues by <br> Corporate Procurement. The terms and <br> conditions are also available on the <br> Wave for contract officers to use and <br> Corporate Procurement would direct <br> contract officers towards them in the first <br> instance (and if appropriate). |  |  |  |  |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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| 16 | Fraud resources are assessed and are adequately resourced. |  |  | $\checkmark$ | Fraud resources are assessed as part of the annual audit planning process and agreed with the Director of Finance (S151 Officer). <br> It is acknowledged that greater fraud resources are needed but there are currently considerable financial constraints on the Council. <br> The Government are currently considering financial incentives for local authorities in tackling fraud and this could result in self funding of Counter Fraud Teams within local authorities. Audit \& Business Risk are introducing effective systems to capture the information necessary to maximise any potential financial rewards. <br> The Head of Audit \& Business Risk is currently restructuring corporate counter fraud to provide greater resources. | Restructuring of corporate fraud. |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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| 17 | There is an annual fraud plan which is agreed by committee and reflects resources mapped to risks and arrangements for reporting outcomes. This plan covers all areas of the Council's business and includes activities undertaken by Contractors and third parties or voluntary sector activities. | $\checkmark$ |  |  | The Counter Fraud Programme forms part of the Internal Audit Strategy and Annual Audit Plan. This is based on an assessment of fraud risks and includes both reactive and proactive fraud work. | - |
| 18 | Statistics are kept and reported by the Fraud Team which cover all areas of activity and outcomes, benchmarking where appropriate |  |  | $\checkmark$ | Statistics are maintained and reported as part of the Head of Audit \& Business Risk's Annual Internal Audit Report and periodic progress reports. <br> Although some comparison is made there is currently no formal benckmarking. A service is being offered by CIPFA. | To periodically benchmark fraud statistics using the CIPFA Service. |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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| 19 | Fraud Officers have unfettered access to premises and documents for the purposes of counter fraud investigation. | $\checkmark$ |  |  | The lead for corporate fraud and other members of staff in Audit \& Business Risk are authorised to enter into, at all reasonable times, any Council premises or land, to have access to all records, documents and correspondence, and to require and receive explanations as are necessary. | -. |
| 20 | There is a programme to publicise fraud cases internally and externally which is positive and endorsed by the Council's Communication Team. |  |  | $\checkmark$ | Although Housing Benefit Fraud Cases are publicised there is currently no programme in place to publicise fraud cases internally and externally which is positive and endorsed by the Council's Communication Team. | A programme to publicise fraud cases internally and externally to be introduced in consultation with the Council's Communications Team. |
| 21 | All allegations of fraud and corruption are risk assessed. | $\checkmark$ |  |  | All allegations of fraud and corruption are risk assessed and referrals are passed to other areas of the Council where appropriate. <br> There is considered to be an opportunity to further refine the risk assessment and other models are currently being reviewed. | Review of fraud risk assessment model and amend as appropriate. |


| Ref | FFL Recommended Best Practice | Yes | No | Partial//n <br> progress | Comments | Actions for <br> improvement |
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| 22 | The written fraud response plan <br> covers all areas of counter fraud <br> work: prevention, detection, <br> deterrence, investigation, sanctions <br> and redress. |  | $V$ |  | There is currently no Fraud Response <br> Plan for the Council. This is however to <br> a large extent integrated into the Counter <br> Fraud Strategy in common with a large <br> number of local authorities. | To produce a separate <br> Fraud Response Plan <br> for the Council. To be <br>  <br> Standards Committee. |
| 23 | The fraud response plan is linked to <br> the Audit Plan and is communicated <br> to senior management and <br> members. |  | $V$ |  | See 22 above. |  |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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| 27 | The Fraud Team works jointly with other enforcement agencies and encourages a corporate approach and co-location of enforcement activity. | $\checkmark$ |  |  | There is fraud liaison and intelligence exchange with a number of outside bodies which includes Sussex Police, UK Borders Agency and other local authorities. | - |
| 28 | The Council shares data across its own departments and between other enforcement agencies. | $\checkmark$ |  |  | Data is shared within the constraints of current legislation (e.g. Data Protection Act). <br> The Government is considering relaxing constraints for greater sharing of data to combat fraud. |  |
| 29 | Prevention measures and projects are undertaken using data analytics where possible. |  |  | $\checkmark$ | Data analytics are used but still limited and there is an opportunity for greater use. <br> Audit \& Business Risk are reviewing this at present both using internal and external resources. | Greater use of data analytics in proactive investigations of fraud. |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/ln <br> progress | Comments | Actions for <br> improvement |
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| 30 | The Council takes part in the <br> National Fraud Initiative and <br> promptly takes action. | $V$ |  |  | The Council continues to participate in <br> the National Fraud Initiative and takes <br> effective action. |  |
| 31 | There are professionally trained staff <br> for counter fraud work trained by <br> professionally accredited trainers <br> using the Counter Fraud <br> Accreditation Board. If other staff <br> undertakes counter fraud work they <br> must be trained in this area. | $V$ |  |  | The Lead Officer for corporate counter <br> fraud is professionally qualified in counter <br> fraud. | -. |
| 32 | Staff within the Housing Benefits Fraud <br> Team are PINS trained. |  |  |  |  |  |
| The Counter Fraud Team has <br> adequate knowledge in all areas of <br> the Council or is trained in the areas. | $V$ |  | Other internal audit staff receive <br> externally provided counter fraud training <br> to achieve a competency level. |  |  |  |


| Ref | FFL Recommended Best Practice | Yes | No | Partial/In progress | Comments | Actions for improvement |
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| 33 | The Counter Fraud Team has access (via partnership/other Local Authorities/or funds to buy in) where appropriate to specialist staff for: <br> - Surveillance <br> - Computer Forensics <br> - Asset recovery <br> - Financial Investigations | $\checkmark$ |  |  | Audit \& Business Risk have sufficient access to specialist resources and funding as may be required. <br> No formal arrangements exist with other local authorities. | Review the feasibility of partnership arrangements with other local authorities for specialist services. |
| 34 | Weaknesses revealed by instances of proven fraud and corruption are looked at and fed back to Departments to fraud proof systems. | $\checkmark$ |  |  | Control weaknesses are fed back to managers where appropriate. Outcomes are also used to inform internal audit planning where for example controls are considered to be weak. | $\square$ |

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[^0]:    ${ }^{1}$ The Relevant Authorities (Disclosable Pecuniary Interests) Regulations 2012

[^1]:    Explanation of Key Variances

